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## NEWS SUMMARY

**GENERAL**  
**Hijack 'was part of plot' says Zia**  
Pakistan's military ruler General Zia-ul-Haq said the hijacking of a Pakistani airliner in which more than 100 people were held hostage for 13 days was part of a conspiracy to turn the country from its chosen Islamic path.  
His government would take immediate and harsh steps to weed out "anti-state elements," he said in a television broadcast. "All elements behind the conspiracy must be exposed and punished."  
In Damascus, passengers from the airliner were recovering in a Syrian military hospital after the surrender of their three captors. Syria offers freedom to hijackers: Page 2

**Disruption plan**  
Civil service unions say their selective industrial action over a pay dispute will be intensified this week. Customs and excise staff at ports and airports are expected to walk out today. Back Page

**Surcharge fear**  
Strength of the dollar, and rising costs are likely to cause a spate of package holiday surcharges this summer. These could be particularly noticeable on North Atlantic holidays. Page 4

**Barrington dies**  
Ken Barrington, 50, one of England's greatest post-war cricketers, died of a heart attack in Barbados. He was England's assistant manager for the West Indies tour. Page 12

**Hunger striker**  
A second H-Block inmate at Ulster's Maze Prison began a hunger strike as part of the IRA campaign for political status for prisoners. Page 2

**Salvador boost**  
The U.S. is to give \$57m in emergency civilian aid to El Salvador in an effort to improve the country's deteriorating economic position. Back Page

**Coluche quits**  
Coluche, the Parisian clown, has withdrawn from the French Presidential elections after failing to secure the backing from elected representatives required under election rules. Giscard's campaign hit: Page 2

**'Violence' move**  
Labour MP Michael Meacher has sent Home Secretary William Whitelaw details of 43 allegations of police violence against suspects in custody. Page 18

**Food for thought**  
Five restaurants — the Connaught Hotel (London), Miller House (Windsor), Arbutus Lodge (North), White Moss House (Grassmere), and Gravelly Manor (East Grinstead) — have won the triple crown for cooking, wines and hotel-keeping in the latest Consumers' Association Good Food Guide. Men and Matters: Page 18

**Fortune riddle**  
Pensioner George Pearson, 77, killed in a road accident near his Cambridge home, recently amassed a possible £100,000 through financial wizardry. But police said he lived in "absolute squalor" and burned roadside rubbish for fuel.

**Briefly...**  
French film director René Clair, who specialised in comedies, died aged 82 in Paris.  
22-month-old girl died after being trapped under a milk float outside her Derbyshire home.

**BUSINESS**  
**Denim plant plan for north east**

● **HONG KONG TEXTILE** group Yankiseiang Garment Manufacturing is expected to announce plans soon for a £10m denim fabric plant at Washington New Town, in the north-east. Back Page; U.S. hides time on EEC textiles appeal, Page 3

● **NISSAN** of Japan is seeking a British manager—probably from outside the motor industry—for its proposed UK car plant. Back Page; Japan blamed for UK job losses, Page 5

● **INSURANCE** market competition across EEC frontiers will be sought in a UK Government campaign. Back Page

● **RECOVERY** in the UK economy will be delayed and consumer spending depressed by the Budget measures, according to a new analysis by Economic Models, part of the Data Resources forecasting group. Page 4

● **S. G. WARBURG**, the leading London merchant bank, is to team up with the U.S. Aetna Life and Casualty Company to provide investment management for American pension funds international portfolios. Page 4

● **SLADE**, the print craft union, voted for amalgamation with the larger NGA at a special delegate conference. Page 6

● **BANK OF JAPAN** is reported to be ready to reduce its official discount rate by 1 percentage point to 6.25 per cent. Page 2

● **MODDO**, Swedish timber and paper group, reported consolidated earnings for 1980 up at SKr 251m (\$61m) against SKr 273m last year. Page 26

● **D-MARK** was the strongest member of the European Monetary System at the end of last week, following the recent sharp rise in German interest rates. Belgian Treasury bill rates rose again in an attempt to defend the Belgian franc, which remained well outside its alarm bell divergence limit, and also touched its lowest permitted cross rate level against the D-mark. Belgium's discount rate was left at 12 per cent, despite recent expectations of an increase.

In the present economic situation the Belgian National Bank prefers to continue heavy intervention. The German Bundesbank also intervened to help the Belgian currency last week. The French franc and Dutch guilder remained firm near the top of the system, but the Irish punt came under further pressure and the Italian lira was again weakest currency overall.

## Total and Elf forced to change plans for North Sea field

BY RAY DAFTER, ENERGY EDITOR

FRANCE's two leading oil companies, Total and Elf, are being forced to change their \$1.5bn development plans for a North Sea field in order to win new exploration licences.  
Their wrangle with the Department of Energy over plans for the Alwyn Field, north-east of Aberdeen, is one of the reasons for delay in the issue of over a dozen seventh-round drilling concessions.  
British Petroleum, which has applied for some blocks in partnership with the two French companies, has also been hit by the delay. Shell and British National Oil Corporation, which had sought licences with Total, have also been affected.

The Government is understood to be refusing to grant any licences involving Total and Elf until they agree to transport natural gas from the Alwyn discovery through the proposed UK gas-gathering pipeline network.  
In their Alwyn development application, now with Energy Department officials, the French companies have proposed that any gas produced with crude oil should be fed into an existing

pipeline nearby which runs from the Frigg Field to north-east Scotland. Elf is the operator of the Frigg Field, while Total is the lead company for the Frigg pipeline system.  
Mr. Hamish Gray, Minister of State for Energy, who is responsible for the Government's offshore oil and gas policies, has said that it could be months rather than weeks before the outstanding blocks, up to 18 in number, can be awarded.  
There were a number of "difficult problems to resolve," he said last week when issuing a batch of 37 licences. Mr. Gray has been the Minister pressing most strongly for construction of the gas-gathering network.

All licences are issued at the discretion of the Government. It is not the first time that allocation of drilling concessions has been linked to a particular aspect of Government policy.  
In previous rounds Amoco failed to win a licence because at the time it had refused to enter voluntary State participation arrangements covering North Sea crude oil sales.  
Elf and Total, two experienced North Sea companies,

## German banks fail to agree on loan to Moscow

BY KEVIN DONE IN FRANKFURT

WEST GERMAN banks have failed to reach agreement on an acceptable interest rate structure for their planned DM 10bn (2.2bn) credit to the Soviet Union.

The group of 14 banks, led by Deutsche Bank, has been thrown into disarray by the steep rise in West German interest rates in recent weeks, and some institutions are clearly considering pulling out of the consortium.  
In the next few weeks consortium members must tell Deutsche Bank individually whether they wish to remain in the negotiations, and if so on what terms.

The loan, under negotiation for many months, is to finance West German pipe and equipment.

West German economy: The miracle is not yet over, Page 18

ment exports to be used in construction of a 5,000-km natural gas pipeline from western Siberia to Western Europe.

The scheme is the largest East-West trade deal ever proposed, and an important component of the new Five-Year Plan.  
The total cost of the project is estimated at about DM 20bn (4.2bn). Beginning in the mid-1980s Russia aims at exporting up to 40bn cubic metres of natural gas a year through the line to a group of European countries, including West Germany (12bn cubic metres), France, Belgium, Holland, Austria and Italy.

The deal is running not only into financial difficulties. It is also arousing concern in the Reagan Administration because of the way it will add to Western Europe's dependence on Russia for a growing part of its energy supplies.

At the weekend Herr Kurt Becker, the Federal Government spokesman, said that Bonn did not share U.S. anxieties that extra Russian energy supplies would put West Germany under the "political sway" of Moscow.

In visits to the U.S. this month senior West German Ministers went to some lengths to allay Washington's fears. Bonn maintains that the sensitive level for imports of Soviet gas would be about 30 per cent of West Germany's total import, and that the proposed deal would not breach this barrier.

Financially Bonn is willing to back the proposed DM 10bn bank loan with an export credit guarantee, but late last week it became clear that the banks

were still unable to agree on terms and conditions for the credit.

A meeting of senior executives from the consortium banks in Frankfurt failed to produce a package acceptable to all parties.  
It is understood that the bankers were told that Moscow reacted with "injured surprise" when told that the German banks felt they could no longer stand by the terms of the agreement in principle, reached early this year in negotiations between Deutsche Bank and Soviet officials.

That agreement called for an "internal" interest rate of 9.75 per cent. It would have been achieved by an "external" rate of 7.75 per cent, the highest the Russians were prepared to go, together with an extra 2 per cent to be derived through higher prices for West German equipment and pipe supplies.

The sudden and rapid rise in West German interest rates in recent weeks, however, has persuaded several of the consortium banks that such fixed-rate terms would involve an unacceptable risk. The loan was planned to run for ten years and would be paid back through the gas deliveries.

The latest consortium meeting considered various alternative models for the credit. A suggested 10.25 per cent "internal" fixed rate of interest was also rejected as too far below present market rates, and for leaving too much interest risk to be carried by the companies supplying pipes and equipment.

"The deal is not closed," said a Frankfurt banker after the latest talks, "but it has gone back to the poker game."

Another banker said: "It has run out of steam. Now we must play for time or wait for a change in the capital markets."

So far the German banking consortium has been organised into a leading group of six banks: Deutsche Bank; Dresdner Bank; Commerzbank; Westdeutsche Landesbank; Bayerische Landesbank; and Deutsche Genossenschaftsbank, which would each finance an 8.5 per cent share in the loan.

A second group of eight banks, Norddeutsche Landesbank; Bayerische Vereinsbank; Bayerische Hypotheken- und Wechselbank; Bank für Gemeinwirtschaft; Hessische Landesbank; Landesbank Rheinland-Pfalz; Deutsche Girozentrale; and Berliner Handels- und Bank, were to have taken up shares of around 4.5 per cent.

## Japanese shipyards expansion criticised

By William Hall, Shipping Correspondent

THE RECENT sharp increase in the world market share of Japan's shipbuilding industry and its plans to increase output by third in 1981-82 are likely to come under heavy attack at tomorrow's meeting of the Organisation for Economic Co-operation and Development working party No. 6, which is responsible for shipbuilding.

Several European executives of shipbuilding concerns led by Mr. Robert Atkinson, chairman of British Shipbuilders, believe that Japan has reneged on its agreement to cut its shipbuilding capacity and is engaged in an aggressive campaign of market expansion.

Mr. Atkinson believes that the European shipbuilding industry could soon face extinction unless measures are taken to combat Japanese competition.  
Since the start of the world shipbuilding recession five years ago, nearly 100,000 jobs have

been shed in the industry in Europe and output has been cut by nearly half. In Japan, 57,000 shipyard jobs have disappeared and output has been reduced by over a third.

Mr. Atkinson and some of the European shipbuilders argue that Japan is no longer honouring the spirit of the 1976 OECD agreement on "the general guidelines of Government policies in the shipbuilding industry."

The main objectives of this agreement was to effect an orderly run-down of overcapacity in both the Japanese and European industries.  
Japan and Western Europe controlled four-fifths of world shipbuilding capacity in the mid-1970s and were each producing around 7.7m compensated gross registered tonnage a year. The tacit assumption underlying the agreement was that market shares would be maintained by voluntary agreement during the run-down.

The Association of West European Shipbuilders (AWES) forecast in 1976 that by 1980 annual output in Japan and Western Europe would be cut to 3.9m compensated gross registered tonnes a year apiece—a reduction of 50 per cent against 1975 production.

Until last year the Japanese and European shipbuilding industries were contracting at a similar rate. But last year

Continued on Back Page

## Row brews over public investment hard line

BY ANATOLE KALETSKY

THE GOVERNMENT'S hardening attitude to public sector investment may provoke a row between Treasury Ministers and industrialists in both the public and the private sectors.

In the wake of the Budget, Treasury Ministers have strongly opposed increases in public investment which would boost the Public Sector Borrowing Requirement, and for the first time, apparently ruled out financial changes which would exclude some of the nationalised industries' financing from the PSBR.

Meanwhile, among the nationalised industry chairmen who have been seeking such changes, attitudes have also hardened. Even in the Departments of Industry, Energy and Transport, the idea of relaxing PSBR constraints on potentially profitable investment programmes is said to have developed an "irresistible momentum."

The Confederation of British Industry is also still pressing the Government to allow higher public investment, which it believes could make a big contribution to economic recovery in the coming year.

In the Treasury itself, the issue may be causing a split. A month before the Budget

officials were showing flexibility in negotiations over a new type of Telecom bond, which would have allowed British Telecom to raise an additional £360m for investment and working capital in the coming financial year.

The Treasury's condition for permitting higher investment appeared to be that this should be financed by an instrument which did not compete with its own gilt-edged borrowings and which included a genuine element of risk in its rate of return.

However, since the Budget, this progress seems to have been abruptly reversed. Mr. Leon Brittan, the Chief Secretary to the Treasury, said in the Commons on Wednesday:

"Allowing nationalised industries to raise money would be substituting additional investment in railways or water for investment in, for example, engineering or agriculture and would delay the recovery of the private sector."

Mr. Brittan also made clear that however it is financed, nationalised industry invest-

## Inquiry into 'Wets' give Budget rising cost of roads

By Peter Riddell and Lynton McEldin

A WHITEHALL inquiry into roadbuilding costs is being made because they have risen much more rapidly than prices generally in the past year. The cost of the M25 around London, in particular, has gone up sharply.

The focus of ministers' concern is the apparent contradiction between the sharp increase in the relative cost of building motorways and trunk roads, and the depressed state of the construction industry, which should be holding down the price of such work.

The Transport Department has set up a working party with the Treasury to find the cause.

The matter came to light through a figure in last week's public expenditure White Paper. This showed the balance between the rise in the cost of capital spending and between price increases generally worsened by 61 per cent in 1980-81 compared with the previous financial year.

Part of this gap—equivalent to an extra £350m of spending at 1979-80 prices—can be explained by a more rapid rise in the relative cost of defence equipment.

The main explanation is the sharp rise in the cost of road building.  
The department concedes that cost increases have been higher than allowed for when the 1980-81 cash limits were set. The limit is unlikely to

## 'Wets' give Budget strategy a chance

BY RICHARD EVANS, LOBBY EDITOR

SENIOR CABINET and Conservative Party critics of the Government's Budget strategy are prepared to give the Chancellor of the Exchequer until the autumn to prove his judgment right. If economic prospects are not much brighter then a concerted attempt will be launched to change the direction of Government policy.

This is the compromise reached in desperate attempts by Ministers to regain some semblance of unity after Sir Geoffrey Howe's Budget, which has led to the most severe party crisis since the Tories regained office.

The Treasury appears to be committed to the view that the economy will start to improve now, rather than later in the year. The validity of this judgment could be crucial to the future unity of the Cabinet and the party.

Mr. Nigel Lawson, Financial Secretary to the Treasury, appeared to change the emphasis on timing of the expected upturn in the economy when he said yesterday that Ministers "believe the recession is more or less at the bottom, and from now on the economy is going to be growing."

He added later in an interview on London Weekend Television: "We are still on course and the strategy is still intact."

"And there are a number of things that are going to make this second half of the Parliament easier—the fact is that inflation is coming down and interest rates are coming down... on our best estimates we think that the downward movement of the economy, the recession, is round about the bottom now and from now on we are going to see these things turning up."

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## MULTIFIBRE ARRANGEMENT IN DISPUTE

## Warring factions flex their muscles

BY GILES MERRITT IN BRUSSELS

NO-HOLDS-BARRED fight is being fought between the "heavyweight" West and the "gritty, underweight" drive of the East.

The bout is set for Geneva after this year, and the prize is a deal on low-cost textile exports that only the winning combatant is likely to find acceptable.

The Multifibre Arrangement, the GATT international textile trade pact between developed producer countries and the industrialised ones that are their markets, is not normally the subject of passions or the object of widespread publicity.

Since it was first negotiated in 1973 as a framework for trade liberalisation it has been an important but, nevertheless, slightly arcane item on the agenda of world trade agreements. This year, though, things look different.

Caught between the rising protectionism of its own member governments and the demands for a fair deal from the low-cost producers, the European Commission of the EEC is labouring to bring forth a policy paper that will be the basis of the EEC's position at the MFA renewal talks. It is suffering from pains, and the EEC has just postponed completion of its document until March 25. In addition there are doubts that member Governments will quickly agree a common stance.

The difficulty is that textiles and clothing are hot issues throughout Europe and North America. In the EEC alone half of the 4m people employed in the sector may lose their jobs by the mid-1990s. Low-cost imports probably account for no more than 10-15 per cent of

such losses, but that grim future, together with the stagnation of demand, means that the political climate in Europe for the MFA is exceptionally chilly.

Yet the MFA exporting nations are also feeling the pinch and are set on rejecting any new four-year deal similar to that which expires at the end of 1981. The 1977 deal used the escape clauses of "reasonable departures" and "basket export" devices to reverse the

"Remember Indonesia" has become a battle cry among Third World diplomats hoping for a better collective deal in their tough negotiations with the industrialised West on the renewal of the Multifibre Arrangement. Jakarta authorities, believing the MFA had been used against them, won trade concessions from Britain by holding up a range of unrelated capital projects undertaken by UK concerns

original aim of the MFA and turn it instead into a mechanism of import restraint.

The 24 or so developing countries that rely heavily on textile exports are now preparing their own common negotiating front. In a few weeks they will meet in Manila to refine the Bogota Paper that was agreed in the Colombian capital last November. The paper emphasised that only a return to textile trade liberalisation will be acceptable at the Geneva talks on a 1982-85 MFA that are due to start this summer.

The governments that are apparently determined to defy all attempts to divide and rule the textile exporting countries are those of Colombia, Brazil, Hong Kong and India. But the cohesion of the rank-and-file less developed countries (LDCs), is

fragile. That Hong Kong and India both depend on textile products as their largest sector of manufactured exports sums up the divergence of interest.

The common denominator of all these textile exporters, whether small and rich or large and poor, has been in the past that they negotiate from weakness.

Crudely speaking, they have no international clout and must accept the package on offer, give

oil of Ministers meeting that is to review its MFA negotiating mandate, the chances are that it will produce not a mouse but a monster.

The external relations directorate general, responsible to West German Commissioner Herr Wilhelm Haferkamp, badly needs a victory. In the past 18 months it has achieved little in its efforts to stem Japanese motor car and electronics exports to the EEC. It has also appeared ineffectual in its dealings with the U.S. on a range of issues, the most notable of which is, indeed, man-made textiles.

A tough MFA—and the stakes are, after all, textile imports from these producers now running at a yearly 11bn European Units of Account (Ecu)—would please most EEC member states.

How the Commission's basic position paper will look is still conjecture, and officials caution that, in any case, it is subject to revisions by member governments. But what it does appear to aim at is an apparently tautological distinction between linking imports to demand rather than to consumption. Instead of letting consumption levels set across-the-board quotas for the LDCs, the EEC will select categories where there is particularly high demand for low-cost textiles and restrain them accordingly.

Furthermore, there is some likelihood that the EEC may be tempted to fall back on the moral message of the 1973 MFA and use "fairness" as a way of discriminating against richer producers in favour of poorer ones, and so introduce a divide-and-rule effect into the forthcoming Geneva talks.

While few Third World diplomats believe such a tactic could become widespread, "remember Indonesia" has become a battle cry.

So, when the Brussels Commission finishes straining in the run-up to the April 13-14 Council

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## U.S. bides time on EEC cloth appeal

By Paul Cheeswright in Washington and Giles Merritt in Brussels

U.S. TEXTILE producers have made no response to EEC appeals for more caution in their approach to the European market. EEC concern about the issue was conveyed to the industry by Mr. Bill Brock, President Reagan's special trade representative, following the visit of a European Commission delegation to Washington last month.

There have been no further discussions between Government and industry about their sales in Europe since the original message was conveyed by Mr. Brock, trade officials noted. If the producers individually hold back their sales, it will only become apparent later on in the trade statistics, they said.

The EEC Council of Ministers meeting in Brussels today and tomorrow is to review the issue. It will be faced again with the issue of whether to impose restrictions on U.S. sales. A U.S. delegation also will be in Brussels and London this week to discuss the issue.

The EEC has consistently claimed that U.S. producers have an unfair advantage over European manufacturers because regulated gas prices in the U.S. make their feedstocks cheaper. Officials in Washington described this claim as "egregiously exaggerated."

According to a Brussels Commission report, the U.S. price controls on natural gas and feedstocks give American producers of man-made fibres a 25-50 per cent cost advantage. The result has been a strong surge in U.S. textile exports to the EEC, which have gone from \$587m (\$265m) in 1978 to more than \$1bn last year.

The Reagan Administration is studying the cost of speeding gas de-regulation, but any move is expected to meet sharp opposition in Congress because of its inflationary impact.

Rhys David adds: The Brussels report has already been dismissed by the British Textile Confederation as useless. In a statement at the weekend Mr. Russell Smith, BTC president, renewed the industry's demand for positive measures against the U.S. now to be implemented.

## W. German car makers predict improvement in overseas sales

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

ALL THREE West German-owned car manufacturers—BMW, Mercedes-Benz and Volkswagen—expect to improve their export performances this year compared with 1980.

VW-Audi should be able to maintain sales in Germany and increase its penetration in other European markets, says Herr Verner Schmidt, sales and marketing director.

In all, VW-Audi is looking for sales in its home market and 11 major export territories of 1.32m cars and light commercial vehicles this year, up slightly on the 1.317m in 1980.

In the UK, VW-Audi dealers have contracted to take 6,000 more vehicles than the 68,300 sold last year. This would

improve the group's market share to 5.5 per cent from 4.51 per cent in 1980 but still leaves total sales below the peak 76,288 for 1979.

The major problem area for VW-Audi is Brazil where local production (no imports are allowed) will be hit by the tight credit squeeze now imposed. Herr Schmidt estimates the Government's measures will cut new car sales by at least 15 per cent.

BMW's export target for 1981 is 200,000 cars against 193,000 last year, according to Herr Hans-Erdmann Schoenbeck, the sales director.

This would push up the export content of BMW's sales from 58 to 60 per cent.

Because demand was so weak in Germany last year, BMW concentrated more on export sales, and they jumped by 18 per cent over the 1979 level.

Mercedes in the U.S. was thrown off-course by the sharp downturn in sales last year and the movement away from large cars. But by the year-end it had recovered and registrations rose from 52,800 to 53,800.

Herr Eberhard Herzog, director in charge of export sales, forecasts a further slight rise in U.S. sales this year. The dramatic change for Mercedes in the States is that in 1981 it expects 75 per cent of its cars sold there to have diesel engines compared with 68 per cent last year.

## S. Africa orders Japanese oil rigs

BY QUENTIN PEEL IN JOHANNESBURG

SOUTH AFRICA has commissioned the building of two deep sea oil drilling rigs, at an estimated cost of some R160m (£94m) from an unnamed Japanese yard, to step up its offshore oil exploration programme.

Basic details of the deal were confirmed by Soekor, the South African state-owned exploration agency. However, the company refused to give any details of the supplier, the cost, or the terms of the deal.

The rigs, for delivery in late 1982 or early 1983, would be adapted specially for South African conditions, capable of operating in severe sea conditions at depths below 500 metres. They had been specially ordered, through an international drilling contractor, because of the world shortage of offshore drilling units, and escalating hire charges.

Soekor already has two drilling rigs operating offshore, off the west and south coasts,

which are on hire. However, a third rig which was to have arrived last year has been delayed, prompting the latest move.

In December last year, the Sedco-K rig, operating off the south coast, struck the most promising find of natural gas to date, and the first step-out well on that structure has just been started. However, full assessment of the find is not expected for a year to 18 months.

## SHIPPING REPORT

## Grain curb boosts freight market

BY OUR SHIPPING CORRESPONDENT

IT IS more than a year now since the U.S. imposed the embargo on grain shipments to the Soviet Union following the invasion of Afghanistan, and far from depressing the freight market, as was once feared, it has done the opposite.

On the information available, the USSR imported just as much grain between July, 1979, and June, 1980, a good 30m tonnes, as it would have done had their been no embargo. Imports in the present year could be running at a similar pace, partly because of the low level of Soviet grain stocks last autumn.

The Platu Report, 1980, recently published by Oslo shipbrokers R. S. Platu, analyses

what has been happening to the grain trades and the future outlook. Platu notes that Russia's increased reliance on Argentinian grain has greatly increased the distances over which grain is hauled and also resulted in heavy congestion at River Plate loading ports. This

has absorbed considerably more ships than similar grain imports from the U.S.

Although bulk carriers are tending to get bigger, Platu is pinning its faith on the handy sized bulk carriers as the best suited vessels for the future grain trades.

## World Economic Indicators

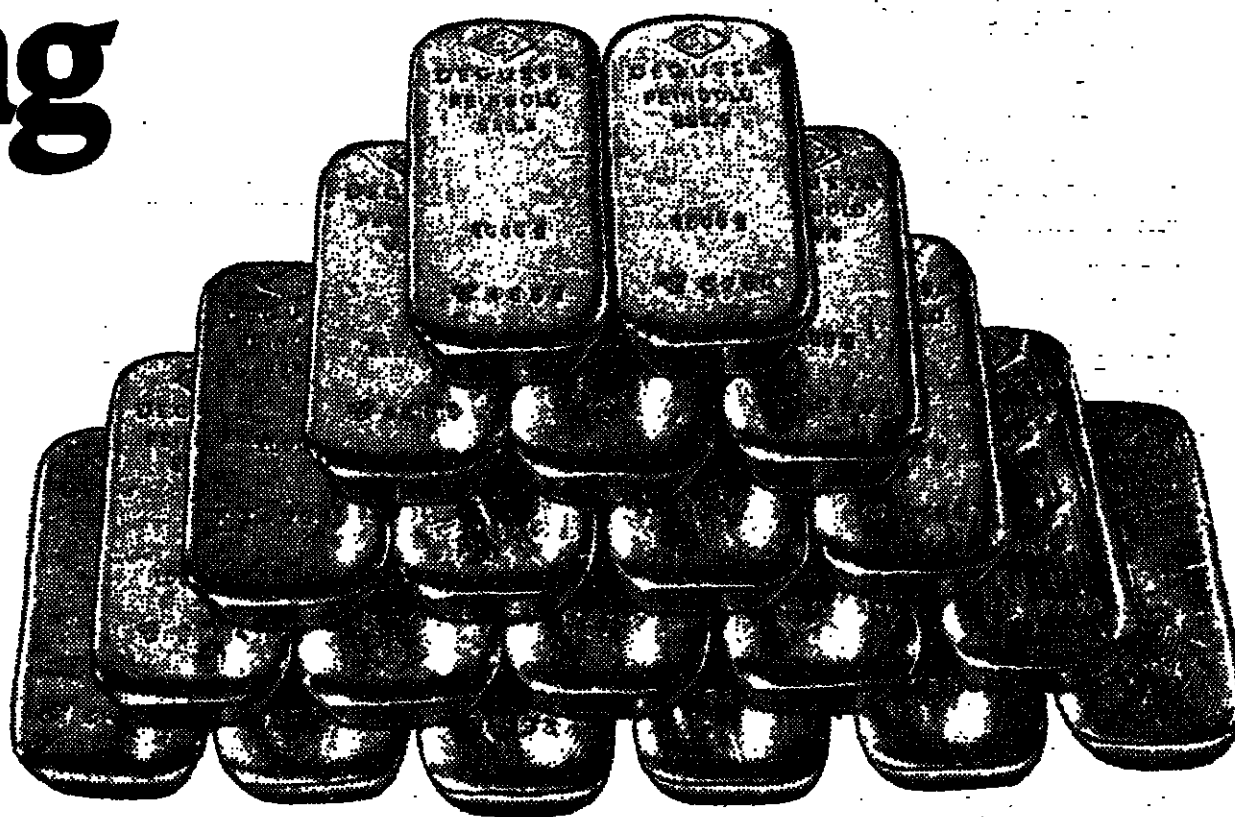
FOREIGN EXCHANGE RESERVES (US\$m)

	Dec. '80	Nov. '80	Oct. '80	Dec. '79
UK	18,753	19,564	19,555	18,472
Belgium	4,429	4,761	4,496	4,997
Netherlands	10,424	10,180	10,068	6,469
Italy	21,543	21,424	20,643	17,294
U.S.	10,134	8,735	7,194	3,807
Japan	21,567	21,257	21,007	16,357
W. Germany	41,452	41,543	41,720	47,348
France	25,338	26,595	26,575	16,100

Source: IMF

# The Luxembourg Stock Exchange starts gold fixing on Tuesday March 17th 1981

## Daily official price fixing at 10:30 a.m. local time



- Price fixing in US \$ per ounce and in Francs per one kilogram bar
- Dealing Units: 400 troy ounces (standard bar) and one kilogram bar
- Settlement two working days after trading
- Clearing facilities available through CEDEL S.A. Luxembourg;
- Depositary bank Caisse d'Epargne de l'Etat, Banque de l'Etat (Luxembourg State Bank)

A brochure on the Luxembourg Gold Market is available on request from the above Luxembourg institutions

## Trading and Information



Banque Internationale à Luxembourg  
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Banque Nationale de Paris (Luxembourg)  
Phone 47641 Telex 2228



Caisse d'Epargne de l'Etat  
Phone 29851 Telex 2287



Dresdner Bank International  
Phone 42816 Telex 2302



Kredietbank S.A. Luxembourgeoise  
Phone 47971 Telex 3418



## UK NEWS

# Surcharges predicted on summer holiday packages

BY ARTHUR SANDLES

THE STRENGTH of the dollar and continuing rises in flying costs are likely to produce a rash of package holiday surcharges this summer. These are likely to be particularly noticeable on the North Atlantic, a boom area for British travel abroad.

Thomas Cook, Britain's biggest travel retailer, and a major tour operator, this weekend announced a guarantee of its own tour prices—but only until August 1, which means the bulk of the school holiday season is outside the pledge, and only to the Continent.

Cook believes rival operator's Continental surcharges will be from 25 to 35 according to destination. The key factor is

the amount of flying involved. The dramatic rise in the value of the dollar in the early months of this year is causing concern to some companies.

North Atlantic holidays are rarely offered with the same price guarantees as the Continental ones and customers could find themselves facing large additional charges.

Four operators base their costings on the value of sterling on a specific date. For many of them the crucial period affecting the pricing of 1981 holidays was July, 1980, when the pound was moving towards \$2.40. It closed at \$2.185.

Continental packages tend to have guarantees which limit

surcharges to a specific amount—say £12 a week—or to a percentage—usually 10 per cent. This is not always the case on the North Atlantic.

In recent weeks major charter operators, such as Laker and Jetset, have been using a variety of marketing ploys to fill seats and get in cash. Money thus secured can be deposited in London or New York and earn interest until the holiday.

The problem over surcharging is another indication of what is likely to be a complex year in the holiday business. While there is still considerable surplus capacity among airlines, the rush for peak time holidays could mean a shortage in the high summer.

## Managers keep more pay than in Europe

By Arnold Krasdorf

MANAGERS in Britain keep a higher proportion of their gross pay than their counterparts in many Continental countries, according to a salary survey of senior management in ten European countries.

The survey, by Management Centre Europe, covers 1980 and thus takes in the income tax concessions for top earners in the U.S. to provide investment management for American pension funds and growing international portfolios.

Warburg manages investments for many of the UK's largest pension funds. In the past four years it has begun—through its U.S. marketing subsidiary—to manage \$200m (£90m) which ten U.S. pension funds decided to invest internationally. Management is carried out in London.

It proposes to team up with Aetna's marketing and sales net-

## S. G. Warburg in link with Aetna to manage U.S. investments

BY CHRISTINE MOIR

S. G. WARBURG, a leading London merchant bank, is to team up with Aetna Life and Casualty Company, the largest non-mutual insurance company in the U.S. to provide investment management for American pension funds and growing international portfolios.

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It proposes to team up with Aetna's marketing and sales net-

work in the hope of expanding its international funds under management.

Aetna has assets of \$387m and manages pension fund portfolios worth more than \$30m.

The U.S. pensions industry is estimated to control funds of more than \$500m. Many larger funds have recently begun to invest in international securities as a way of diversifying their traditionally U.S.-only portfolios.

Morgan Grenfell, another merchant bank, has about \$120m of such funds under management. Ivory & Sims, the Scottish investment trust and management group, has about

\$100m. Other UK managers include Kleinwort Benson, Rothschild and GT Capital Management.

They face stiff competition from leading U.S. banks, which manage most American pensions business.

Earlier this month Chase Manhattan, the third largest U.S. bank, transferred \$1bn of international institutional funds to London. Morgan Guaranty manages \$1.5bn from its London offices.

Mr. Martin Harrison, vice-president of Morgan's London operation, said recently that \$900m of the total was money managed for U.S. pension funds.

## Labour call for Scottish assembly

THE LABOUR Party in Scotland yesterday overwhelmingly backed a call urging the next Labour government to set up a Scottish assembly with tax raising powers "as a matter of priority."

The call came at the annual conference in Perth of the Labour Party in Scotland. Mr. Michael Foot, the Labour leader, has already committed the party to trying once again to set up a Scottish assembly when it returns to power.

### Hotels campaign

THE HOTEL and Catering Industry Training Board is asking all the local hotel and catering associations in the UK to help in its campaign to cut down on the high failure rate of new businesses in the sector. Half the 25,000 hotel and catering ventures set up annually fail within two years, it is estimated.

### NHS agency urged

AN EXPERIMENTAL development agency for the National Health Service should be set up to examine alternative ways of developing services and solving problems, a Royal Institute of Public Administration working group report urges today.

### Builders' pressure

THE NATIONAL Federation of Building Trades Employers is making a last ditch attempt to delay Government plans to opt out of the operating costs of the Construction Industry Training Board. Alternatively, it wants the industry to have control over the board, and to have the board's scope widened and its catchment area increased.

### BA loses contract

BRITISH AIRWAYS has lost a \$15m contract to ferry workers by helicopter to British Petroleum's oil platforms in the Magnus field in the North Sea. BP said yesterday that the contract had gone to British Caledonian because its tender for the daily round trip was more competitive.

### Fewer tourists

THE NUMBER of visitors to England's top 2,000 tourist attractions was 4 per cent down in 1979 compared with a year before, according to the English Tourist Board's latest statistics. The fall was blamed on the petrol crisis of that year. The board expects that figures for 1980 will be roughly the same as 1979.

### Critical year

THIS WILL be a critical year for the agricultural machinery industry, says ICC Business Ratios, market analysts, in its latest report published today. The report says few of the large manufacturers in the industry are expected to "return to profitability" this year, and the main hope comes from smaller companies.

### Old age problems

AGE CONCERN, the charity, says the Government has failed to take seriously the growing problem of Britain's ageing population, and has been slow to respond to United Nations initiatives on a conference on the problems of old age planned next year.

## Fairey profit below £4m forecast

FINANCIAL TIMES REPORTER

LAST YEAR'S profits of Fairey Holdings, the engineering group acquired by S. Pearson and Son last June from the National Enterprise Board, were substantially below the forecast £4m on which the £22 sale price was based.

Mr. R. H. Lamb, chairman of Pearson's Doulton subsidiary, which operates Fairey, said yesterday that the company might even show a loss for 1980.

He doubted if Doulton could

claim against the NEB and its advisers on the forecast, made last June.

The Fairey accounts were not yet completed. "Until one has seen a comparison of the result with the forecast we originally got, I think it is impossible to see how much was due to the recession and other factors that have hit industry as a whole, and how much might be for other reasons."

Mr. Lamb said that whatever the 1980 outcome Fairey's operations were sound.

Doulton was changing

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Doulton was changing

## Television contracts in balance

By Arthur Sandles

TRIDENT TELEVISION will see officials and members of the Independent Broadcasting Authority this week in an attempt to settle finally the dispute between the two over the future of the Trident subsidiaries Yorkshire Television and Tyne-Tees Television.

If Trident loses the IBA line there should be a fairly early peace announcement. If not, the Authority, at a full meeting later in the week, could "consider" the offer of the "contract" for the two areas.

Trident's two offshoots won contracts in the New Year franchise allocations to start on January 1 next year on condition that the parent company shed control of them. It is understood that the IBA's interpretation of this was that Trident's holding became very small ("minuscule" was a word used by one IBA official) or disappeared.

The company was given till the end of last month to produce a scheme. It met this deadline with 48 hours to go and after much hard negotiation.

IBA refused to accept the proposals and demanded further concessions. This second round of talks has proved equally tough.

### Perkins to lay off 800 workers

PERKINS Diesel Engine Company at Peterborough, the world's biggest manufacturer of diesel engines, is laying off 800 workers this week because of a slump in overseas sales.

## Analysts believe measures will delay economic recovery

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE BUDGET measures will depress consumer spending and hold back the recovery in the UK economy, according to an analysis by Economic Models, part of the Data Resources forecasting group.

The forecasters say tax increases in the Budget will

mean the volume of consumer spending will be 2 per cent lower this year than last. Before the Budget, a 1.3 per cent decline had been expected.

The main reason is the expected fall in average living standards because personal income tax allowances

have not been raised in line with inflation and because price rises are 1 per cent higher than previously assumed.

This year the fall in consumer spending should be offset by a higher level of Government spending than expected and by a drop in

imports, particularly of manufactured products.

Once the volume of public spending starts to drop, the decline in consumer spending should affect real Gross Domestic Product. This is now expected to rise by 2 per cent next year compared with a pre-Budget projection of a

2.5 per cent increase.

This analysis is broadly in line with the conclusions of other commercial and City forecasters.

Several predict the inflation rate may start to rise again from mid-1982. Economic Models estimates that the 12-month rate of retail price in-

flation will rise from 9.5 per cent at the end of 1982 to 11.75 per cent by the end of 1983.

Stockbrokers Phillips and Drew expect the 12-month rate to rise from a low point of 9.5 per cent in mid-1982 to 10.5 per cent by the end of the year.

## Road haulage industry fears more bankruptcies

BY LYNTON McLAIN, TRANSPORT CORRESPONDENT

THE BUDGET increases in taxes on road users will be the "direct cause" of an increased number of bankruptcies in the road haulage industry, the Road Haulage Association said at the weekend.

On Friday, Mr. George Newman, association director-general, told MPs the Budget would "dramatically reduce" the haulage industry's ability to provide services for industry when the recession ended.

Last year, the association estimates, about 2,000 of Britain's 46,000 haulage companies stopped trading.

Demand by manufacturing

industry and commerce for road transport services fell by 10 per cent in 1980, measured in tonne-miles, mainly because of rapid de-stocking by factories as consumer demand fell away.

The haulage industry fears the continuing recession will delay the traditional early spring re-stocking of factories. Companies usually re-stock now to reduce their tax liabilities before the end of the financial year, by using profits to pay for stock.

But profits and consumer demand are down so any re-stocking now will probably be limited.

## Job losses 'big boost for engineering sector'

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

A MORE efficient mechanical engineering industry will emerge from the current recession, according to a report by stockbrokers Laing and Cruickshank, which is more optimistic about the industry than most.

The shedding of labour, calculated to be nearly 14 per cent of all jobs in the industry in the past 15 months, has led to a "remarkable improvement in the basic cost structure of the industry," the report says. Pay settlements are running at only 6.7 per cent, which means that the actual wage bills of companies are falling.

Engineering production has

fallen 20 per cent in the past year and the profits downturn has been worse than at any time since the early 1930s. The key to the recovery in production, says the report, lies in the end to de-stocking, which the authors predict will occur about May.

This, they say, will be sufficient to lift the level of sales by 4.5 per cent and production by 8.9 per cent above the level of the last quarter of last year.

The recovery in profit margins will become apparent in 1982 as the greater efficiency of the industry makes its mark.

## 'Investment must lead way out of recession'

BY MAURICE SAMUELSON

THE LONDON CHAMBER of Commerce and Industry yesterday accused the Government of having failed to indicate where the "hard road" of its Budget was heading.

It called for the Government to confirm that the £80n being taken out of the economy would not be used for revenue expenditure but would lead recovery by major capital expenditure on vital infrastructure.

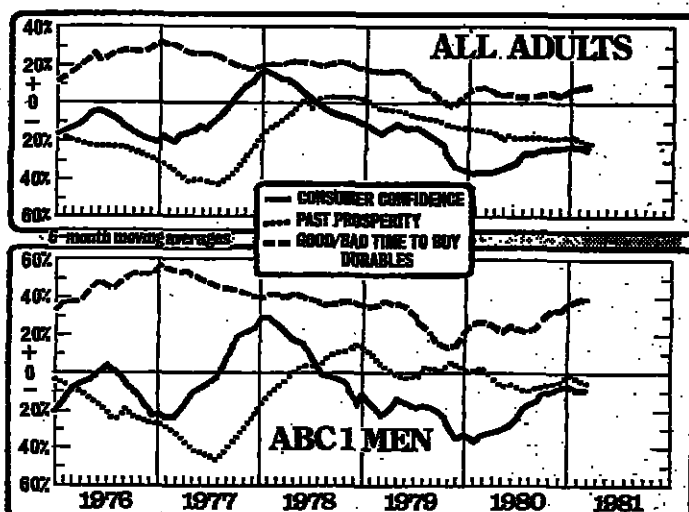
The chamber also demanded "immediate action" to reduce public revenue expenditure. "Not only must current wage pressure in the Civil Service be totally resisted, but there must also be substantial cuts in man-

power and service costs in the public sector."

Recovery from the recession had to be investment-led and not consumption-led to avoid renewed inflation at the moment of success.

While welcoming the Chancellor's acceptance of its submissions on stock relief, aid for small businesses and some easing of interest rates, the chamber said the higher tax on commercial fuel would hit both industry and the consumer in the shape of damaging price increases.

The chamber also voiced "dismay" at the Chancellor's failure to alleviate capital gains tax.



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## Seminar focuses on protecting industry in nuclear attack

BY DAVID FISHLICK, SCIENCE EDITOR

THE HOME Office is advising industry what it can do to protect essential services and employees from nuclear attack.

Two senior Home Office scientists will speak in London this week at a seminar organised by the Nuclear Protection Advisory Group, at the Royal Institute of British Architects.

The group, a privately funded organisation which carries out research into civil defence, says the Central Electricity Generating Board, ICI, Shell, Unilever and the Co-op are among companies expected to attend.

It coincides with the publication in the U.S. of a book alleging that power stations, refineries and pipelines are all highly vulnerable to nuclear weapons.

The book accuses U.S. industry of failing to protect its investments against the electromagnetic pulse (EMP), which can easily upset electronic controls and communications and failing to "harden" military electronics against EMP from nuclear weapons.

The official Home Office view is that, while electronic systems which have not been "hardened" will be vulnerable to EMP, the threat is being exaggerated.

The threat is usually presented as the explosion of a nuclear weapon outside the earth's atmosphere, 100 miles or more above the target. At this range there would be virtually no damage from heat or blast, and no radio-active fall-out. But EMP could still knock out a nation's civil electronics and communications.

The Home Office says such an attack is not credible in military terms for Britain because it would also blind the early warning radar. If this happened, Britain, believing in the principle of nuclear deterrence, would automatically assume the worst and unleash its own nuclear weapons at the aggressor.

The CEBG claims to be one of the best-informed British organisations on EMP outside the defence industries, because of its vulnerability to a natural kind of EMP—lightning strikes.

The 5,000 kilometres of 400-Kilovolt overhead cables in the national grid are already highly protected against lightning.

Other vulnerable parts of the system, such as nuclear power stations and control centres for the grid itself, are heavily encased in concrete, and thus insulated against EMP.

## Where Social Democrats are as rare as Penny Blacks



**POLITICAL REALIGNMENT**  
By Ray Perman

SOCIAL DEMOCRATS north of the border? They are as rare as Penny Blacks, according to Mrs. Helen Liddell, the Labour Party's Scottish Secretary.

She does not say what value this places on Mr. Robert MacLennan, who has represented Caithness and Sutherland at Westminster since 1968. He is the only Scottish MP to resign the Labour whip and throw in his lot with the Council for Social Democracy.

Nonetheless, it is true that the embryo party has made little impact in Scotland, where Labour Party loyalty runs deep.

Party Right-wingers have preferred to stay and fight from within. Mr. George Robertson, MP for Hamilton, and the Right's most articulate spokesman in Scotland, believes there will be no further defections, no matter

what disappointments the Party's annual conference in October may bring.

"The further north you get, the stronger the old loyalties become. Therefore, our responsibilities are to make sure Labour represents what the people want," he says.

For those who think like Mr. Robertson, political life is a constant struggle against gains of the Left wing. The victories may be small, but they exist.

At the Scottish party's weekend conference at Perth, a Left-wing resolution which would have extended party power over local councillors was defeated. The Left also failed to get trade union support for a motion which would have pushed party policy a long way on support for the Palestine Liberation Organisation.

Mr. MacLennan believes these

are Pyrrhic victories. The Left's resurgence in the Scottish Labour Party will force more and more people to his view that progress against it is possible only outside the party.

When he announced his decision to leave, he was followed by a handful of constituency activists, including Mr. Rod Houston, the secretary.

He says, however, he has had hundreds of letters of support from Scotland. At a recent meeting at Edinburgh University, there was an audience of several hundred, and the immediate formation of a Social Democratic Club.

Unlike some fellow defectors, Mr. MacLennan was not under pressure from his constituency Labour Party. This still regards him as a first-class representative.

"We have stressed all along that he was not forced out of the party," says Mr. Alan Byron, one of Caithness and Sutherland's delegates to the Perth conference.

The MP has rejected a call from the constituency chairman to resign and fight an election. Some observers believe his high personal standing in the northern Highlands could enable him to win back the seat, which was Liberal until he took it 15 years ago.

Mr. MacLennan says: "We (the 12 Social Democratic MPs) are intending to change the face of British politics. And we will make our stand together at the next General Election."

"Although it might be quite nice to call the Labour Party's bluff and fight a by-election now, the fact is I was elected for the life of this Parliament."

The Social Democrats know they have a long fight ahead if they are to make any impression on Labour's dominance of the Scottish political scene.

A recent opinion poll by Market Opinion Research International for the Scotsman showed that only 5 per cent of the electorate would vote for a Social Democratic candidate. The figure would rise to 19 per cent if there were no Liberal standing, but even that is a long way short of poll results in England.

Scotland has a tradition of appearing to encourage new radical parties in mid-term, when voters are not faced with real choices. Neither the Liberals nor the Scottish Nationalists, however, have been able to make much permanent headway.

## Japan blamed for British jobs loss

BY ALAN PIKE

JAPAN IS exporting unemployment as well as goods to Britain, Sir Raymond Pennock, president of the Confederation of British Industry, said yesterday in the latest issue of CBI News.

Sir Raymond said he had put this argument during recent trade talks in Tokyo. He had told Japanese industrialists the strategy of concentrating their export drive on a limited number of sectors and countries put jobs at risk in "target" markets like the United Kingdom.

"I went determined to make sure they understood that our

growing level of unemployment makes some swift action imperative," Sir Raymond said.

Japanese achievements over the past two years were impressive—a pay round of 5.7 per cent, inflation at 7 per cent, unemployment at only 2 per cent and a growth rate of 5 per cent.

"The only thing that worried me about these figures was that they were being achieved at the cost of our employment level. I pointed out that every Japanese car imported to the EEC costs a European car

worker three months work." Sir Raymond said he had explained to Japanese industrialists that Britain was making intensive efforts to become more competitive.

"We must keep up pressure for progress towards balance, and monitor it closely. And we must play our part in such progress by vigorous steps to get round all the obstacles to greater UK sales in Japan, and in all the other ways there are to work towards a more equal industrial and commercial exchange with Japan."

## MPs try to reverse brewery closure

BY LORNE BARLING

MIDLANDS MPs will today meet the management of Ansell's Brewery in Birmingham to try to reverse the decision to close it with the loss of 600 jobs.

The MPs, led by Mr. Julian Silverman, (Lab., Erdington), are unlikely to change the company's decision.

The brewery, at Aston Cross, has not operated since mid-January, initially due to a strike over short-time working and overtime pay. Hourly-paid workers were dismissed on January 30 and Ansell's and its

parent company, Allied Breweries, agreed on the closure early last month.

Mr. Silverman said the loss of so many jobs in Birmingham was a serious matter. "The company has insisted it will not change its mind, but we want to get the parties involved round the negotiating table before it is too late," he said.

Two previous approaches, one by MPs to Allied Breweries, and another last week by an all-party group of Birmingham city councillors, have so far had no effect.

Sir Anthony Holden-Brown, vice-chairman of Allied Breweries, said: "It must be made crystal clear that it is closed and will not be reopened under any circumstances."

Although Ansell's has been willing to hear the views of councillors and MPs, it warned that such discussions could give false hopes.

"The most we can do is offer the 400 men on strike at our two distribution depots their jobs back if they return to work, and redundancy payments to the 600 who worked at the brewery."

## Overseas sterling bonds in default total £64m

BY TIM DICKSON

LAST YEAR'S controversial debt settlement with Zimbabwe has reduced the capital value of overseas sterling bonds in default to about £64m, the Council of the Corporation of Foreign Bondholders says in its annual report.

Most of this—some £58m—is accounted for by outstanding Imperialist Chinese Bonds, with smaller amounts owed by the German Democratic Republic and Bulgaria. The report says there are also UK holdings of Bulgarian bonds issued in gold francs and Soviet Bonds issued in sterling and other currencies, estimated years ago to amount to 20m gold francs and £50m respectively.

The principal object of the council is to protect the interests of holders of sterling bonds issued in the UK on behalf of overseas governments, states and municipalities.

In particular, protracted negotiations with the new Zimbabwe Government led in September to a settlement for holders of the 12 Southern Rhodesia sterling bonds issued before Mr. Ian Smith's Unilateral Declaration of Independence in 1965.

None of the bonds was serviced in the subsequent 15 years—eight have already matured, while the remaining four have yet to reach their

redemption dates.

When the settlement is fully implemented, in 1992, about £120m will have been remitted by Zimbabwe to the UK.

The settlement involves a complicated mixture of cash and the issue of an annuity.

According to the report, acceptances had been received in respect of over 72 per cent of matured stocks and over 69 per cent of current stocks by the end of 1980. Mr. Michael Gough, director of the council, said some holders had been advised to delay acceptance because of their tax position.

As a result of the Zimbabwe settlement, the outstanding capital value of loans being serviced under debt settlements negotiated by the council now stands at £111m. Interest and amortisation remittances helped the UK balance of payments during 1980 by about £29.5m.

The council reports no material changes in the Chinese position last year. The Chinese Government "has reiterated that claims against previous Chinese regimes are not its responsibility."

Prima facie this blanket position would appear to include the sterling bonds in default. It is understood that the Government has made it clear to the Chinese authorities that it cannot accept this position.

## Parliamentary diary

TODAY

Commons—Conclusion of Budget debate. Motions relating to the Town and Country Planning (National Parks) and General Development (Amendment) Orders.

Lords—House of Commons Members' Fund and Parliamentary Pensions Bill, committee stage. Wildlife and Countryside Bill, report stage. European Assembly Elections Bill, third reading. Trees (Replanting and Replacement) Bill, third reading.

Select Committee—Home Affairs. Subject: Administration of the Prison Service. Witnesses: Mr. William Whitelaw, Home Secretary, (Room 8, 4.30 pm).

TOMORROW  
Commons—Proceedings on the Consolidated Fund (No 2) Bill.  
Lords—Greater London Council (General Powers) (No 2) Bill, second reading. British Railways Bill, second reading. Companies (No 2) Bill, committee stage.

Select Committees—Public Accounts. Subject: Staff/student ratios: Science Research Council—control of expenditure. Witnesses: Department of Education and Science; University Grants Committee; Science Research Council. (Room 16, 4 pm). Employment. Subject: Homeworking. Witnesses: Manpower Services Commission; Mr. Frank White, MP. (Room 8, 3.45 pm). Procedure (Supply). Subject: Supply Procedure. Witnesses: Mr. Edward du Cann, MP. (Room 15, 4.15 pm).

Foreign Affairs. Overseas Development. Sub-Committee. Subject: The Brandt report: Emergency Programme. Witnesses: Mr. Douglas Hurd, Minister of State, Foreign Office. (Room 6, 4.45 pm). Parliamentary Commissioner for Administration. Subject: Annual report of the Parliamentary Commissioner. Witness: Mr. C. M. Clothier, Parliamentary Commissioner. (Room 5, 5 pm).

WEDNESDAY  
Commons—Debate until about 7 pm on the economic problems of Northern Ireland. Motions on the Prevention of Terrorism (Temporary Provisions) Act 1976 (Continuance) Order, on the Redundant Mineworkers and Concessionary Coal (Pay-

ments Scheme) Order, and the Mineworkers' Pension Scheme (Limit on Contributions) (Amendment) Order.

Lords—Debate on the effects of expenditure cuts and increased fees on the quality and availability of the education service.

Select Committees—Industry and Trade. Subject: Effects of British Steel Corporation's corporate plan. Witnesses: Mr. Ian MacGregor and other British Steel representatives. Foreign Affairs. Subject: Gibraltar: The situation in Gibraltar and UK relations with Spain. Witness: Lord Bethell. (Room 15, 11 am). Welsh Affairs. Subject: Broadcasting in the Welsh language and the implications for Welsh and non-Welsh speaking viewers and listeners. Witnesses: Welsh Arts Council (11.15 am); Mr. William Whitelaw, Home Secretary, and Mr. Wyn Roberts, Welsh Under-Secretary. (Room 8, 4 pm). Public Accounts. Subject: Shortcomings in maintenance of inventories, stock-taking and security exhibits (British Museum, Science Museum and the Victoria and Albert Museum). Witnesses: Office of Arts and Libraries, British Museum. (Room 16, 4 pm).

Treasury and Civil Service. Subject: The Budget and Government's expenditure plans 1981-83—1983-84. Witnesses: Treasury officials. (Room 15, 4.15 pm). Employment. Subject: The work of the Department of Employment Group. Witness: Mr. James Prior, Employment Secretary (Room 10, 4.30 pm). Social Services. Subject: Medical Education. Witnesses: Medical Woman's Federation. (Room 21, 4.30 pm).

THURSDAY  
Commons—Iron and Steel Bill, second reading. Motion on the Merseyside Development Corporation (Area and Constitution) Order.

Lords—Water Bill, committee stage. Companies Bill, committee stage.  
Select Committee—Agriculture. Subject: Animal welfare in poultry, pig and veal calf production. Witnesses: Voice of National Association of Pig Breeders. (Room 16, 11 am).

FRIDAY  
Commons—Private Members' motions.

## The most stable export markets can still have periods of turbulence

Many exporters still cling to the belief that the world is only volatile in parts.

But even the most powerful countries in the world have no defence against the tornado or the volcano. And by the same token, some of the most recent economic and political upheavals have taken place in Europe.

Unfortunately, the result can often be the same in the West as anywhere else in the world. Namely that the overseas customer, through no fault of his own, cannot meet his commitments.

This is not to say that exporters can no longer do well for themselves—far from it. Nevertheless, in the last year alone, ECGD paid out over £260 million to British business for losses sustained overseas, often in 'safe' countries.

The causes were anything from the default or

insolvency of individual buyers to a country's political or economic collapse.

In other words, buyers' companies can fail in stable countries as easily as governments in shaky ones.

Even so, many British exporters still have their heads firmly in the sand, thinking 'it could never happen to us'.

But some 12,000 more prudent firms have chosen to insure with ECGD, a government department with over 60 years' experience in helping the exporter.

ECGD offers the only credit insurance available which covers you for non-payment on export of goods or services, world-wide. Irrespective of whether it's the customer or the country that fails.

Moreover, ECGD can also benefit the exporter in many other ways. Opening doors to cheap finance, for instance, by giving cover direct to the financing bank.

Or providing cover for sales from stock held overseas, (and for the stock itself). And cover for contracts financed or invoiced in foreign currencies.

But above all, ECGD offers an invaluable shelter in these unsettled times. The knowledge that, whether the danger is a cyclone, economic depression or political storm, you will always have a safe harbour.

# ECGD

## EXPORT WITH CONFIDENCE

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## NOTICE OF REDEMPTION

To the Holders of

## Aktiebolaget Svensk Exportkredit

(Swedish Export Credit Corporation)  
9% Notes Due 1982

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of April 15, 1975 providing for the above Notes, \$9,048,000 principal amount of said Notes have been selected for redemption on April 15, 1981, through operation of the Sinking Fund, at the redemption price of 100% of the principal amount thereof, together with accrued interest thereon to said date, each in the denomination of \$1,000 bearing serial numbers as follows:

OUTSTANDING NOTES BEARING SERIAL NUMBERS ENDING IN ANY OF THE FOLLOWING TWO DIGITS:									
02	05	12	21	23	30	33	36	41	48
04	10	16	22	28	32	34	40	45	52
54	58	59	60	61	62	63	64	65	66
67	68	69	70	71	72	73	74	75	76
77	78	79	80	81	82	83	84	85	86
87	88	89	90	91	92	93	94	95	96

ALSO NOTES BEARING SERIAL NUMBERS:

2	1792	3192	6592	9992	11392	14192	16192	17492	18892	19992	21992	22992	23892
5	2192	3392	7792	10392	11492	13392	14392	16392	17592	18192	20392	21192	22392
292	2932	2492	9992	10992	12492	13992	15992	17892	19292	20992	21392	22392	23492
592	2992	6092	9892	11092	13692	15092	17192	18092	19492	20492	22292	23492	

On April 15, 1981, the Notes designated above will become due and payable in each coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Said Notes will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either:

(a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 13th Floor, 30 West Broadway, New York, N.Y. 10011, or (b) subject to any laws or regulations applicable thereto, at the main offices of Banque Générale du Luxembourg, S.A. in Luxembourg, the head offices of Skandinaviska Enskilda Banken, Post- och Kreditbanken, PKBanken or Svenska Handelsbanken in Stockholm or the head office of Göteborgs Bank in Göteborg. Payment at the offices referred to in (b) above will be made by check drawn on a dollar account, or by transfer to a dollar account maintained by the payee, with a bank in New York City.

Coupons due April 15, 1981 should be detached and collected in the usual manner.

On and after April 15, 1981 interest shall cease to accrue on the Notes herein designated for redemption.

Following the aforesaid redemption, \$4,000,000 principal amount of the Notes will remain outstanding.

AKTIEBOLAGET SVENSK EXPORTKREDIT  
(Swedish Export Credit Corporation)

Dated: March 16, 1981

## NOTICE

The following Notes previously called for redemption have not as yet been presented for payment:

196	201	388	399	2779	2806	2817	2851	2888	30243	20417
139	379	396	2764	2796	2807	2842	2879	2896	30263	20407

## UK NEWS - LABOUR

## Printers' union vote brings merger near

BY JOHN LLOYD, LABOUR CORRESPONDENT

AN AMALGAMATION between the two print craft unions is almost certain, following a large vote in favour at a special delegate conference at the weekend.

Delegates from the Society of Lithographic Artists, Designers, Engravers and Process Workers (SLADE) voted 66-13 in favour of an amalgamation with the main craft union, the National Graphical Association (NGA).

The issue now goes out to ballot, and a result from SLADE's 25,000 members is expected in July or August. SLADE members voted against a merger two years ago but union officials are confident that the delegate vote represents members' feelings.

The NGA will also hold a ballot. Its result is expected to repeat the large majority in favour obtained two years ago.

The new union, which will have a membership of 138,000, will take the larger union's name, and is expected to come into existence on March 29, 1982. Mr. John Jackson, SLADE's general secretary, who will become assistant general secretary of the new union, said yesterday he was "very pleased" with the result of the conference.

Rationalisation of the print union structure was needed in order to meet competition from abroad. "We are really talking about the survival of the British printing industry," Mr. Jackson said.

The move will assist the

financial position of the NGA, which is under pressure because of the relatively high level of unemployment benefit it is paying.

Further amalgamations in the print industry involving the two general unions, SOGAT and NATSOPA, are being mooted but are still far from certain. There is some doubt about whether the smaller union, NATSOPA, sees more advantage in a merger with SOGAT or with the NGA.

Print union officials today resume talks with Mr. Robert Maxwell, the new chief executive of BPC, on manning cuts in the corporation.

It is expected that the main item on the agenda will be the future of the Purnell Division, whose main plant at Fawcett, near Bristol, employs nearly 3,000 workers.

Officials fear that lithographic activities at Purnell may end with a considerable loss of jobs. The Purnell plant is second in size only to Sun Printers, where a 21 per cent reduction in a staff of over 3,000 was agreed last week. Mr. Maxwell has asked his managers and the print unions to agree on manning cuts by Wednesday.

The three-month-old occupation by 65 journalists at BPC's publishing division ended last week when the company agreed to revoke their dismissals, made last November in a dispute over redundancies.

## Water offer decision today

By Our Labour Correspondent

UNION OFFICIALS representing the water industry's 32,000 manual workers meet today to decide on the National Water Council's 12.3 per cent pay offer.

Voting in the three largest unions has been finely balanced. Only the Farmworkers' Union, with less than 1,000 members in the industry, has been firmly in favour.

The Transport and General Workers' Union awaits final voting from its large Southern region. This is expected to be in favour by the narrowest of margins. Other regions are thought to have voted against, equally narrowly.

The two large unions—the General and Municipal Workers' Union and the National Union of Public Employees—are also close. NUPE's executive discussed the issue on Saturday, but refused to comment.

It is thought likely the decision today will be for acceptance because of the narrowness of the margin, and national officials' recommendation to accept the offer—the third made by the council.

## Import ban on French cars 'will go ahead'

BY OUR LABOUR CORRESPONDENT

A BAN by dockers and drivers on imports of Peugeot and Citroën cars from France will operate as soon as it becomes clear that pressure being mounted to keep open Talbot's Linwood plant on Clydeside has failed.

Mr. Alex Kitson, deputy general secretary of the Transport and General Workers' Union, told the Scottish Labour Party conference in Perth this weekend that the ban approved by the TGWU executive would be carried out "to the letter."

This follows the failure of senior TGWU officials last week to persuade Mr. George Turnbull, managing director of Talbot UK, to join with them in seeking financial aid from the Government to keep the plant open.

Peugeot SA, which owns Talbot UK, said last month that

it would close Linwood at the end of May, with the loss of about 4,500 jobs. However, unions, MPs and local authorities in the West of Scotland are continuing the campaign against the closure.

Last week, the Linwood shop stewards' committee produced figures which they claimed showed that the plant could have made a profit of £8m-£12m in the present financial year, rather than the attributed loss of £20m.

Mr. Kitson told the Scottish Labour Party conference that the fight to save the Linwood plant might only be the first in a series of battles in the British motor industry.

The Scottish Labour Party conference passed a motion condemning the Linwood closure and demanding that the company accounts be opened to scrutiny.

## Mersey dockers reject improved severance pay

FINANCIAL TIMES REPORTER

DOCKERS on the Mersey have rejected the latest improved severance terms of £16,000 for men with 20 years' service taking voluntary redundancy.

The Mersey Docks and Harbour Company seeks 1,000 voluntary redundancies from its 3,000 dock labour force in the next two months "as a matter of extreme urgency."

It says that unless they are achieved the port could go bankrupt.

The men voted at a mass meeting in Liverpool Boxing Stadium to support the Transport and General Workers' Union recommendation that the increased Government offer of a minimum of £5,500 be made to men in all ports. It is restricted to Mersey and Port of London dockers.

The decision came as no surprise on the waterfront, with unemployment on Merseyside at 13.8 per cent and few jobs on offer.

## 'Stay-open' steel picket

REDUNDANT STEELMEN at the weekend began picketing the privately-owned Dupont Steelworks, Llanelli, South Wales, due for closure at the end of the month. The men's aim is to ensure that equipment is not dismantled and removed. About 1,700 have been made redundant. The company

blames competition from the British Steel Corporation for the closure. BSC will take over parts of the Dupont operation in the Midlands.

About 500 workers from Duponts will lobby MPs at Westminster tomorrow in protest at lack of Government action.

## INSURANCE

## Bitter protest over plan to tax sick pay scheme

BY ERIC SHORT

THE GOVERNMENT'S clamp-down on fringe benefits this year is not confined to free petrol and travel. It is proposing to end the tax advantages of certain insured sick pay schemes, though Sir Geoffrey Howe did not refer to this subject in his Budget speech.

However, the Revenue slipped into the so-called Red Book—the Financial Statement and Budget Report 1981-82—a single sentence that, from April 1982, payments under these schemes would be subject to tax.

Since no one noticed this insertion on Budget day, comment on the proposal has been muted. But once Crown Life, a leading insurance company in this field, discovered the proposed change it reacted strongly and within 24 hours Mr. Alan Duggin, its chief executive, had written to the Chancellor protesting bitterly at this move.

These insurance sick pay schemes offer employers the opportunity to pay employees during sickness on a tax-efficient basis. The essence of the "trustee" scheme is that the employer sets up a trust, to which he pays the direct sickness benefits through the life company. The trust pays the sick employee.

The benefits to the employer are two-fold. First, the payments by the trust are not regarded as emoluments under present legislation so are tax free. Secondly, the employee is not officially on the payroll while the sick pay scheme is in operation, so the employer has to pay National Insurance contributions.

Under this scheme, the employer needs only to make up the employee's take-home pay on a net basis, besides saving on NI contributions. If the employee makes up the employee's earnings direct, he has to pay gross salary on which the employee is taxed. Because the employee remains on the payroll, he has to pay NI contributions. His costs could double by paying direct.

With a major rise in contributions starting in three weeks, and the Chancellor's continued refusal to remove the surcharge, NI contributions are indeed a heavy burden.

The Revenue proposal will treat such scheme payments as emoluments to employees subject to tax under PAYE. In this case, presumably NI contributions would have to be paid, since the employee is considered employed by someone.

The Department of Health and Social Security is not certain on this point and is studying the position. The feature of these schemes is that they rely on an anomaly in the tax system and the Revenue proposal as it stands is simply correcting this. As such one can question the opposition to the proposal.

But this anomaly has been in existence for many years and the Revenue has taken no action, although well aware of the position. These schemes

have been tacitly approved by the Revenue. As such over 10,000 companies have arranged schemes, many in the past few years, and there are more in the pipeline. These schemes offered employers an opportunity to support their employees while sick without imposing too great a financial strain during a period while the employee is non-productive. In many cases, provision of sick pay is in the contract of employment, and has been agreed in the negotiations between employer and trade unions.

Mr. Tim Mitchell, of Godwins, a leading firm of employee benefit consultants, said his company has always pointed out that the glorious edifice of trustee sick pay schemes rested on a foundation of sand, relying as it did on a tax anomaly. Other consultants have assumed that they had tacit Revenue approval since it had taken no action, and advised clients to proceed. However, the proposal is going to hit employer/employee relations.

The letter from Crown Life points out that to replace trustee schemes by keeping employees on the payroll would add between 1 and 2½ per cent to salary costs. This comes at a time when employers are under cost pressures and Crown Life points out that this proposal is not consistent with the Government policy of helping businesses.

Secondly, the Government has already postponed until the autumn its sick pay proposals to make employers take over from the Social Security system the payment of sickness benefit in the early weeks of sickness. Until the final version of the bill is agreed, it is going to be difficult for employers to unscramble schemes.

The Confederation of British Industry is studying the proposals, but is not yet prepared to comment. It has publicly supported bringing State sickness payments into the tax system, so it is awkward to ask for private sick payments to be excluded.

But it would be reasonable to ask for implementation of this latest proposal to be delayed until the situation is clear. Employers need time to make the necessary rearrangements. This would mean renegotiating agreements with the trade unions.

A strong case can be made for waiving NI contributions when an employee is sick. These contributions are effectively a payroll tax. Why should employers be penalised for being generous in supporting employees during sickness? If employers adopt a hard-hearted attitude and lay off the employee when sick, the employee has to struggle on inadequate State benefits, while the employer does not pay NI contributions.

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# Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

## Money machines on the shop floor

NCR DIRECTOR responsible for financial systems Mr. Sean Dixon-Child reviewing growth in public financial terminal sales last week told the Financial Times that his company was in detailed discussion with a large UK company with a view to the installation of automatic teller machines (ATMs) for the convenience of the workforce.

The move is not unexpected in view of the resistance of about half the UK working population to having a bank account (only 1 per cent of working people are paid by cash in the U.S., 5 per cent in West Germany).

The idea would be to issue the workforce with cards that would enable wages (or part thereof) to be withdrawn as cash virtually on the shop floor.

But Dixon-Child admits that the extent to which the clearing banks would become involved is "not yet clear." The installation might be completely in-house, supplied and maintained by a firm such as NCR.

Alternatively, one or more clearing banks might also install ATMs with a view to serving existing customers and perhaps even winning some new ones from the ranks of the "great unbanked."

According to NCR, by the middle of the decade 90 per cent of all personal cash withdrawals will be from ATMs. The company will, of course, be in stiff competition with such companies as IBM, Burroughs, Chubb and, as of a few weeks ago, Philips with its offering of the American Diebold machine.

NCR claims to have a world lead with 7,000 installations of which 1,600 are installed or on order in the UK. These machines, originally designed basically as cash dispensers to combat reduced opening hours of the banks, nowadays not only allow withdrawal of banknotes but also permit deposits to be made, statements to be printed out, balances to be checked and transfers to be made between accounts—all by observing instructions on a small screen and pressing some buttons. The ATM can be "through the wall" of the bank and used

from the street, or installed within premises.

Although such machines cost about £20,000, NCR believes that of the estimated cost of £30 per annum to pay employees, £25 could be saved with "shop floor" tellers.

Pilot installations have also taken place at ATMs in retail stores but here the question of who is to pay for the equipment becomes more debatable. Although there is added convenience for the store's customers, the extent of the benefit to store owner and banker is not easy to quantify and it seems inevitable that the banks will have to pay for such installations; the store owner might even argue that he is losing counter space.

In point-of-sale and its ultimate development, "electronic funds transfer" however, NCR reports some areas of progress. In the next few weeks details of Kingston will be sending sales data collected from on-line point of sale terminals on tape to Barclaycard on a daily basis.

In the Spring Army and Navy Stores will be doing the same thing with two card companies. Thus the paper vouchers will be eliminated and "hot lists" of stolen or defaulted cards will be sent back on tape and held in the terminals.

Army and Navy Stores have an even more ambitious plan in which American Express transactions will be referred to an international clearing centre in Phoenix, Arizona, sanctions coming back within seconds.

GEOFFREY CHARLISH

### PERIPHERALS

MAKING AN entry into the fast-growing computer graphics market is Data General with its Trendview Dasher G300 display terminal and chart generation software.

The unit is claimed to be more intelligent than most other raster graphics display terminals and is able to accept English-like graphics commands which enable programs to be written in any computer programming language and make the command functions easily understood.

Facilities provided include

THE WATCHWORD in the computer business these days is networking. The literature teams with proprietary networking products—Ethernet, Decnet, Primenet, Wangnet, IBM's Systems Network Architecture, the Datapoint ARC... and now from Computer and Systems Engineering in the UK, Casenet.

Another UK company, Networking Technology, has been set up entirely to deal with, in the words of its managing director John Newman: "the efficient movement of digital information from point to point."

This flurry of activity is both trendy and timely. Trendy because almost everybody in the computers and communications business is trying to get into what they see as the lucrative business of data networking—especially local data networks.

And timely because the technology is now mature enough to support the dream of the networking engineers. (As a bonus, local networking is the cornerstone of the "electronic office" of the future.)

The dream is the open interconnection of all manner of office equipment—business computers, word processors, telephones and facsimile machines—in a single organisation or on a single site.

Their bigger dream is the open connection of any of these pieces of equipment to any other piece of equipment on any other site or in any other organisation.

It may be some years before that dream is realised completely, but already the first pieces of the jigsaw are ready to be laid in position.

Of major importance is the local area network. This is simply a compromise between the very slow or very expensive techniques used to send data very long distances—the conventional packet switching

plotting in polar coordinates, drawing arcs, filling in any enclosed shape, relative positioning, user-defined line styles and the plotting of text in a wide variety of formats.

Data General is at 724 London Road, Hounslow, Middlesex TW3 1PD (01-572 7455).

### SECURITY

AN ALARM system designed to prevent the fraudulent use of electronic cash registers by dishonest staff, introduced by Anglia Electronic Services, 118 Brompton Road, London SW3 (01-581 2244), sets up a high-



Mr. Charles Bass, above: convinced Ethernet will become the local standard. Right, NTL's view of developments in office technology to 1984.

technologies such as the British Telecoms Packet Switched Service (PSS)—and the complex and somewhat inflexible techniques used to link computers and terminals for multi-purpose working.

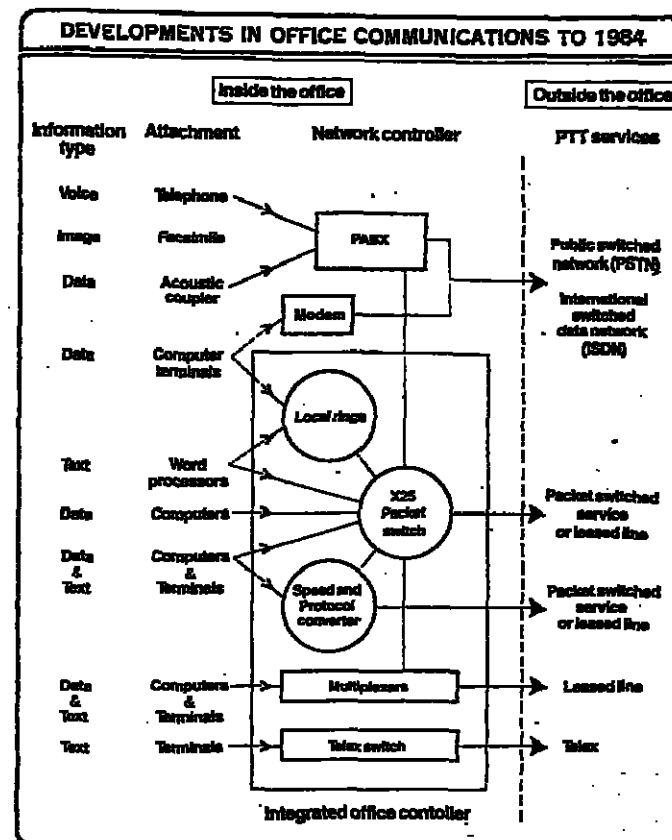
The aim of a local area network is to facilitate the movement of information cheaply, but at high speed within a fairly limited range—say, 100 metres to 10 kilometres.

There is an almost limitless number of ways this can be achieved—each with its own clutch of advantages and disadvantages—and there is fierce controversy over which, if any, should become the international standard.

One of the chief contenders is Ethernet—a method pioneered by Xerox and now jointly endorsed by Digital Equipment, which is building the necessary transceivers, Intel which is making the logic chips and Xerox which is putting together whole systems.

## Data networks: getting them all lined up

BY ALAN CANE



It has spawned a number of look-alike systems, of which Net One, developed by Ralph Ungermann and Charles Bass, is among the most advanced.

Case announced this week that Ungermann Bass will supply Net One components worth U.S.\$500,000 for use with Casenet, a system which includes both local networking and the facility to communicate with other networks.

Ethernet is simply a length of coaxial cable to which all the devices in the local network are attached. What costs the money is the clever adaptors

used to marshal information from a terminal or word processor onto the cable and make sure it gets to the right destination.

And equally important, to make sure that one set of data on the network does not crash into another on its way to its destination.

Mr. Charles Bass, in London last week for the launch of Casenet, said Net One was modelled on Ethernet because he was sure it would become the *de facto* local networking standard with Digital, Intel and Xerox (the DIX group) behind

it, together with interest from Hewlett Packard, Olivetti, Nixdorf and Zilog.

The chief advantages were that it was a baseband technology which could transmit up to ten million bits of information a second and with 48-bit addressing capability "which should keep us going for a bit," Mr. Bass said. The system prevents packets of information crashing into each other through a system called CSMA/CD where the transmitting device "listens" for traffic before sending.

Casenet takes Net One as its starting point and provides methods of sending and receiving messages to and from other networks using its message switch MSX and its data concentrating exchange DCX.

According to Mr. Michael Rafferty, Casenet's marketing manager, the demand for these products should come into its own in 1983. Case has been preparing for these developments in networking and the automated office for some years now. Networking Technology, however, is a brand new member of the Information Technology group (which includes Iann Barron's old company Computer Technology and Office Technology).

The group is masterminded by Mr. Tony Davies, who founded the highly successful Membrain equipment testing company and sold it to Schlumberger.

He is at present welding the "Technologies" to attack the different areas of what he sees as the most exciting market at present—the integration of the electronic office.

He and John Newman argue that customers are looking for independent vendors for the "electronic glue" they need to bind their communications together. They intend to sell—but not



to manufacture—a range of products from multiplexers and protocol converters through message switches and local area networks to private packet switched networks.

NTL's first suppliers include Digital Communications Corporation which supplies packet switch node computers to the value added data carrier Telenet in the U.S. It will be emphasising the DCC statistical multiplexer which can switch information within the office or outside.

It has also concluded a contract with SIT-INTEL for devices to assemble and disassemble packets of information for transmission on the network.

NTL expects to be able to announce the names of suppliers for the other parts of its systems armoury as soon as deals at present in negotiation are concluded.

Synchronous connectivity, base band, broad band, point to point, broadcast, ring, mesh, other, topology, mesh, line, fan, star, fan, circle. These are the words the modern network designer plays with as he or she considers how best to move millions of pieces of information from one place to another. From the customers' point of view, the problems are irrelevant. The success of the networking companies will depend on how simple they can make their systems seem to their users.

### NEWS IN BRIEF

ings, two additions to the Gypglas range of glass-fibre materials are available in thicknesses of 120 mm, 140 mm and 160 mm in as well as the previously standard 60 mm, 80 mm and 100 mm. The widths are 370 mm or 570 mm.

The two materials, Gypglas 1012 and 1022, are both supplied in rolls with flanged facings. There is a choice of either a kraft paper facing (1012) or an aluminium/kraft facing claimed to provide a full vapour barrier (1022). Details from Gyproc Glass Fibre Insulation, Runcorn, Cheshire WA7 (0928 712627).

### WIRE WRAPPING

MORE SPEED and versatility can be obtained from semi-automatic wire wrapping machines using a floppy disc controller offered by Vero Systems (Electronics), 362 Spring Road, Southampton SO9 5JQ (0703 440611).

Usually these machines (the Contact Systems range for example) are controlled by paper tape which has to be produced off line and has to be re-wound at the end of each job.

But the floppy disc approach means that immediate on-line correction and editing of controller programs becomes possible.

Called CS-150FD, the controller uses a 5 1/4 inch mini-diskette which accommodates both distribution and machine drive data. Immediate design changes are implemented simply by "jogging" the machine pointer to the required new wrap terminal and pressing the "add" button. To delete a wire, the operator presses the "delete" button at the relevant point in the wrapping sequence. A display shows actual pin name to assist operation and setting up.

**ENERGY**  
METHANE GAS produced by sludge digestion units installed

at Joong Rang Cheon, South Korea, by Simon-Hartley, Stoke-on-Trent, has already generated about 2.5m kWh of electricity and saved about 4,000 barrels of Bunker-C furnace oil, the company claims. The plant, commissioned in 1979, was erected by local labour under Simon-Hartley supervision. It has been commended by the South Korean Ministry of Energy and Resources as the country's most efficient energy saver in 1980.

The £3.5m plant was designed to process sewage and industrial effluent from a community of about 1m people near Seoul.



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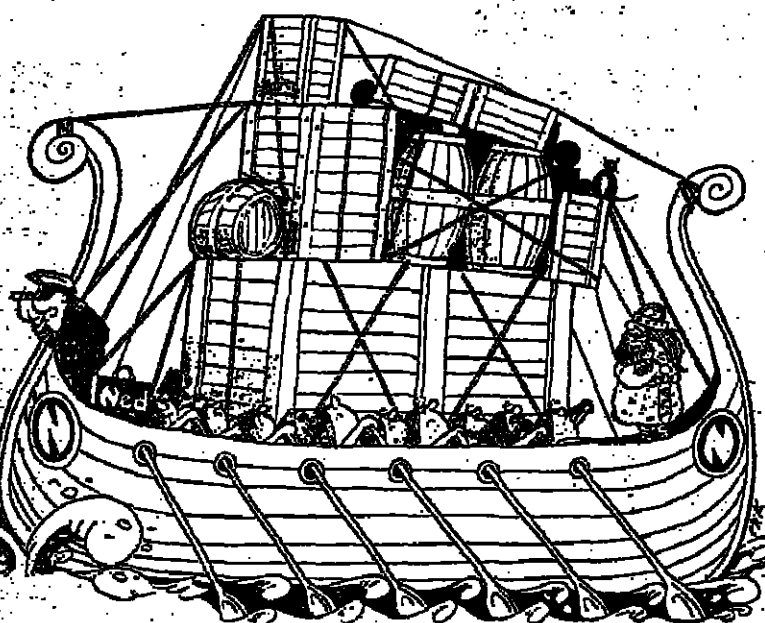
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## Those damned Norwegians!

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### MATERIALS

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# Building and Civil Engineering

## Big Thailand bridge project

PREPARATIONS FOR a big overseas project, which will interest bridge builders and the steel industry, are under way.

The project is a 3.5 km section of the Bangkok expressway which will cross the 500 metres wide Chao Phya River via a cable-stayed bridge.

Design is being undertaken for the Expressway and Rapid Transit Authority of Thailand by an international consortium of consulting engineers led by Peter Fraenkel and Partners. Other members include Parsons Brinckerhoff International Inc. of New York and Dr. J. Hellmut Homberg of Hagen and

National Engineering Consultants Company of Bangkok.

The river crossing will be a cable-stayed bridge, and Peter Fraenkel says navigation requirements dictate a main span of 450 metres with a minimum clearance of 41 metres above the river. This, together with three short spanning spans, will give a total bridge length of 781.2 metres.

Single steel pylons rising 125 metres on either side will carry the cables which fan out in a single plane along the axis of the bridge to support the deck girders. A steel box section with an aerodynamic shape in the

main span. The massive concrete piers of the bridge are to be founded on large diameter bored piles reaching to a depth of 45 metres.

The approach bridges will consist of a series of 50-metre spans which at a gradient of 5 per cent give an overall bridge length of 2,250 metres.

It is expected that the crossing will require a minimum of three years to construct and together with the associated toll plazas and interchanges, will cost, at 1980 prices, some £50m. When completed the main span of the bridge will be the longest of its kind in the world, says Peter Fraenkel.

## Architects' success in Oman

BRITISH ARCHITECTS Jefferson Sheard and Partners in association with Ayoub Oghanna Associates have won a competition for the design of the Chamber of Commerce and Industry headquarters building in Ruwi in the Sultanate of Oman.

The building will occupy a commanding position at the north-west corner of the new civic plaza which is to form the main centre of Ruwi near to the headquarters of the central bank of Oman.

The design calls for a podium at ground and mezzanine levels occupying the whole of the site area with four floors above the podium and a semi-basement car park beneath. An inner light well will form a major feature within the central core of the building.

A library, a members club and the chambers' public relations and administration offices will occupy the upper levels with executive offices placed on the top floor. There will also be areas of lettable office space, shop accommodation and space for a branch bank.

Jefferson Sheard says it is expecting instructions to proceed with the detail design with a view to construction starting in mid-1982.

## Bovis wins £4.2m contract

THE NEW British Telecommunications headquarters for the Stoke-on-Trent telephone area is to be built under a £4.2m contract by Bovis Construction, which will act as management contractor.

The building, comprising six floors and two basement levels, will have a floor area of about 12,500 sq metres. Of U shape, it will be erected on a sloping site with lower ground and basement levels.

Construction will be of reinforced concrete with brick cladding, the envelope being designed to achieve high thermal efficiency in accordance with the new Section FF of the Building Regulations. Accommo-

modation will include offices, canteen, toilets and three lifts. Demountable partitions will be designed to provide a high degree of acoustical separation and a half-hour fire resistance.

Since the site is in a previously mined area the ground has needed to be stabilised. The basement has required a deep excavation, for which a ground retention scheme is to be provided. The architects and consulting engineers are Norman and Dawbarn, Wolverhampton.

Bovis has also been awarded a contract valued at £460,000 to refurbish an office block in Great Portland Street, London W1, for the Royal Liver Building Society, which plans to

lease the building. Comprising four floors of about 200 sq metres and a basement, the refurbished building will provide accommodation suitable for use as open-plan offices or for sub-division into cellular offices.

## Offices in Swindon

THE SECOND phase of an office block complex in Swindon is to be built by Sir Robert McAlpine and Sons under a £3.5m contract awarded by Holloway Properties. It follows the recent completion by McAlpine of Phase 1 in Gloucester Street. The I-shaped structure will be of reinforced concrete frame construction, brick-clad and with areas of lead on the walls and roof.

Rising 18.25 metres above a small basement, the building will provide 5,400 sq metres of floor space. It will be air-conditioned throughout and have two passenger lifts. Completion is due in mid-1982. The architects are the Alec French Partnership.

## Supermarket planned

EPSOM, Surrey, is to have a new 40,000 sq ft Sainsbury's supermarket, which will be built and fitted out by Myton, a member of the Taylor Woodrow Group, under a contract valued at £3.5m. Work is due to start this month and to be completed in June next year. It will include a 55,000 sq ft car park for 170 vehicles.

The architects are Leslie Jones and Partners in collaboration with J. Sainsbury's architect and engineers' department.

## Several awards to Pochin

CONTRACTS in the North West and North Wales totalling more than £2.3m have been won by Pochin Contractors, Middlewich, Cheshire. They include the rebuilding of a fire-damaged factory for Denis Ferranti Motors at Bangor (£383,000), building a further phase of a sports centre at Holyhead for Anglesey Borough Council (£403,000), and the

design and construction of a factory for Solan Laboratories at Runcorn, Lancs (£304,000). Other contracts cover the modernisation of Colwyn Bay Station (£250,000), at Bangor (£250,000) and Stockport (£115,000), a paint shop for British Aerospace at Broughton, Lancs (£182,000), and a brewery extension at Stockport (£121,000).

## Steelwork for airport

STEELWORK for the new satellite passenger terminal at Gatwick Airport is the largest of the contracts totalling more than £2.7m won by Robert Watson and Co. (Construction Engineers), Bolton. The Gatwick contract is worth £1.2m. More than half the steelwork is designed for erection as part of a 370-metre rapid transport link between the satellite and the existing Terminal One building.

In Greater Manchester the company is to start work next month on a contract worth £819,000 for tubular steelwork at a new North West Electricity

Board complex of four blocks of workshops and offices at Ashton-under-Lyne.

Under a contract worth £515,000, Watson is to fabricate and erect the steelwork for the new St. George's shopping centre at Gravesend, Kent, which includes the integration of the existing Marks and Spencer and British Home Stores premises. In Piccadilly Circus, London, the company is supplying the structural steelwork for the first two phases of the Trocadero complex under a £545,000 contract.

## £11m Taylor Woodrow awards

COMPANIES in the Taylor Woodrow group have been awarded contracts totalling more than £11m. The largest is a £6m contract, won by Taylor Woodrow Construction (Northern), and awarded by the Manchester International Airports Authority to extend its main runway.

Work on site is due to start this month and to be completed in December 1982. The project involves clearing 38 hectares and placing more than 1m cu metres of fill to allow a 240-metre extension to the runway, as well as related works for aircraft inspection pits, airfield and approach lighting installations, roads, fences, runway and taxiway markings, and other ancillary work.

The contract includes diverting the River Bollin into a new

780-metres long channel, building a bridge over it and preparing an area to take a new localiser aerial for the instrument landing system. It will be carried out under the direction of Mr. A. E. Nailer, county engineer with the Greater Manchester Council and joint engineer to the Manchester International Airport Authority.

In Guyana, Taylor Woodrow International has won two contracts with a joint value of just over £5m. The larger, for a 69 kV transmission line, has been awarded by the Guyana Electricity Corporation and is valued at about £4.5m. The line, 107 miles long, will run south from Georgetown to Corentyne, with crossings on steel towers over the Berbice and Essequibo rivers.

The work involves clearing

the right of way and then constructing, erecting, testing and commissioning the line. The river crossings consist of spans of 2,550 ft and 580 ft at heights of 220 ft and 120 ft above the water. The project is expected to take about 20 months. Consulting engineers are Shawinigan Engineering, Montreal.

The smaller contract in Guyana, valued at just under £1m, has been awarded by the Guyanese Ministry of Health and Labour for work at the West Demerara Regional Hospital compound. It involves the demolition of existing buildings and the construction of a service building, an outpatients building, a paediatric unit, and an apartment building. Completion is due in June next year.

## More work for John Laing

THE SCOTTISH and Yorkshire regions of John Laing Construction have together won contracts totalling £2.4m. A development project for a Scottish bacon curing and sausage manufacturer, David A. Hall, is to be carried out by Laing under a contract worth more than £1.7m. Work begins on Hall's site at Broxburn, West Lothian, this month and completion is due in July next year.

The work, which is to be phased, will include a single-storey, 1,800 sq metre abattoir and a large replacement of the existing abattoir, a two-storey butchery and despatch block with a floor area of 2,880 sq metres, and a three-storey office block with 725 sq metres of floor space.

Each unit will be steel-framed with blockwork and metal cladding. The work also

involves the installation of electrical and mechanical services, including refrigeration and air conditioning. The architects are Furgan and Stewart and the consulting engineers H. L. Waterman and Partners.

In Sheffield the County Court Hall is to be refurbished by Laing under a contract, worth nearly £700,000 awarded by the Property Services Agency. The internal layout of the court-house, in Bank Street, will be restructured and converted into new service areas and offices to accommodate Civil and Crown Court sittings.

There will be two extensions, four storeys and two storeys respectively of traditional brick and block construction. The work includes a steel-framed plant room on the roof and the installation of new heating, plumbing, wiring and air-con-

ditioning throughout the court-house. Laing is scheduled to hand over the building to the PSA in two phases, at the end of this year and early next year.

## Extending a factory

A CONTRACT worth about £750,000 for the design and construction of additional factory space at St. Leonards-on-Sea, East Sussex, has been awarded to Y. J. Lovell (Southern) by Control Data. Work has already begun on the seven-month project, which will provide 1,800 square metres of floor space for production processes and offices.

The two-storey building will be steel-framed on mass concrete foundations, with precast slab floors and a metal-decked roof. One elevation will have Astralglaz glass walling while the remainder of the building will be finished in brick with metal cladding. Internal finishes include suspended ceiling, demountable partitioning and carpeted or tiled floors. External work includes the building of car parks and access roads.

### IN BRIEF

● A road surfacing contract valued at £420,000 has been awarded to Hargreaves Quarrell Highways division by Farmac Regional Construction. It covers work on the 8km Grinstead-Lebberton by-pass on the A165 near Filey, Yorkshire.

● Housing rehabilitation contracts worth £1.6m more than £350,000 in Glasgow and Berwick upon Tweed have been won by the Scottish and Newcastle-upon-Tyne offices of Humphreys and Glasgow Services.

## CONTRACTS AND TENDERS

### THE WORKERS' COUNCIL

OF THE WORKING ORGANIZATION "BATLAVA" REGIONAL WATER WORKS — THE UNLIMITED LIABILITY COMPANY — PRISTINA, BRATSKA I JEDINSTVA 71, IS ANNOUNCING THE INVITATION FOR THE INTERNATIONAL COMPETITIVE BIDDING FOR SUPPLY OF PIPES:

#### WORKS TO BE TENDERED:

- Asbestos-cement pipes of Ø 300 diameter, pipelines running from treatment plant to Podujevo, L. — pipes class "C" in length L = 900 m — pipes class "D" in length L = 7,285 m
- Steel pipes with insulation, pipelines running from "Batlava" to Pristina, L. — pipes Ø 300 mm/11 mm in length L = 20,300 m — pipes Ø 300 mm/8 mm in length L = 3,050 m — pipes Ø 200 mm/8 mm in length L = 1,720 m — pipes Ø 600 mm/7 mm in length L = 1,700 m

#### TIME FOR SUPPLY:

Time for supply of all pipes tendered is 4 months from the date of contracting, provided that the first shipment shall be within 2 months and cover 20 per cent of the complete supply.

#### CLOSING DATE FOR RECEIPT OF TENDERS:

The tenders shall be submitted within 45 days from the date of publishing of this invitation for the International Competitive Bidding in "Politika" for the tenders from Yugoslavia, and within 45 days from the date of announcing the present invitation for the International Competitive Bidding in the journal "Financial Times" for the foreign tenders.

#### CONDITIONS FOR ASSIGNMENT OF CONTRACT:

The tenderer shall be considered for assignment of the Contract if it is submitted as called for in the Tender Documents issued by the Employer and accompanied by the evidence on the company, registration and references. The tenderer shall state the time for pipes supply.

The Employer shall not bind himself to accept the Tenderer with the lowest price. The Tenderer shall be considered more successful if he offers the fixed price and the shorter time for completion of the Tender.

#### RIGHT TO PARTICIPATE IN BIDDING:

The right to participate in this bidding belongs to companies from the countries which are members of the International Bank for Reconstruction and Development (I.B.R.D.) and from Switzerland.

The decision on assignment of the Contract shall be made within 10 (ten) days from the date of opening the tenders. The tenders shall be opened on the 50th day from the date of announcing the present invitation for the International Competitive Bidding in the journals and it shall be done at the Employer's Office. The tenders who purchased the Tender Documents shall be informed about the exact date and hour of opening the tenders in the office.

The tenders shall be received only if they are made out on the Tender Forms provided for in the Tender Documents which can be obtained:

— At the office of "Batlava", Pristina, Bratska i Jedinstva 71, against the charge of 5,000 dinars payable to the current account of Batlava, Branch Office Pristina, for tenders from Yugoslavia; and

— At the office of "ENERGOPROJEKT", Beograd, Zeleni Venac Str. No. 18-B, Bureau for Industrial and Sanitary Engineering, IV floor, telephone number 01/527-527/1, against the charge of U.S.\$200.00 payable to the current account No. 00511-420-26750-10-9-1077-077, ENERGOPROJEKT—Consulting and Engineering Company, Water Resources Development Department, Belgrade, field with JUGOBANKA, Beograd, Yugoslavia.

The tenders shall be submitted to the following address: WORKING ORGANIZATION "BATLAVA" REGIONAL WATER SUPPLY SYSTEM Bratska i Jedinstva 71 38 000 PRISTINA Yugoslavia

SUBMISSION OF TENDERS:

As part of the Black Bush Frontlands/Block III Small Farms Development Project, the Ministry of Agriculture will receive tenders from prequalified contractors from late June to September 1, 1981 for construction of three irrigation pumping stations and the supply and installation of pumping equipment. Funding of the project is provided by the Inter-American Development Bank (IDB), the International Development Association, the International Fund for Agricultural Development and the U.S. Agency for International Development. IDB guidelines for procurement apply.

To prequalify contractors must be established in member countries of the IDB.

Interested contractors must complete and return the Prequalification Application Form to the Ministry of Agriculture no later than April 30, 1981. The form may be obtained, without charge, from either:

Chief Hydraulics Officer or PRC Engineering Consultants, Inc. Ministry of Agriculture P.O. Box 3006 Englewood, Colorado 80155 U.S.A.

Hydraulics Division Fort Street, Kingston Georgetown, Guyana S.A. Phone: (02) 774-600 Cable: MINFLAM

Telephone: (303) 773-3788 Telex: (023) 45551 Cable: ECIENEN

COOPERATIVE REPUBLIC OF GUYANA MINISTRY OF AGRICULTURE INVITATION FOR PREQUALIFICATION OF CONTRACTORS

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Telephone: (303) 773-3788 Telex: (023) 45551 Cable: ECIENEN

### NOTICE OF REDEMPTION

To the Holders of

## Petroleos Mexicanos

10 1/2 % Bonds due April 15, 1982

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of April 15, 1978 under which the above-described Bonds were issued, \$4,000,000 principal amount of said Bonds have been selected for redemption on April 15, 1981, through operation of the Sinking Fund, at the principal amount thereof, together with accrued interest to the date fixed for redemption, as follows:

Outstanding Bonds of \$1,000 Each of Prefix "M" Bearing Numbers Ending in Any of the Following Two Digits:

01 04 12 24 29 32 33 34 35 44 55 58 59 61 69 72 77 79 80 84 85 86 87 88

Also Outstanding Bonds of \$1,000 Each of Prefix "M" Bearing the Following Numbers:

1 697 1787 2787 4197 5097 6197 7497 8697 10697 12697 13697 14697 15697 16697 17697 18697 19697 20697 21697 22697 23697 24697 25697 26697 27697 28697 29697 30697 31697 32697 33697 34697 35697 36697 37697 38697 39697 40697 41697 42697 43697 44697 45697 46697 47697 48697 49697 50697 51697 52697 53697 54697 55697 56697 57697 58697 59697 60697 61697 62697 63697 64697 65697 66697 67697 68697 69697 70697 71697 72697 73697 74697 75697 76697 77697 78697 79697 80697 81697 82697 83697 84697 85697 86697 87697 88697 89697 90697 91697 92697 93697 94697 95697 96697 97697 98697 99697

On April 15, 1981, the Bonds designated above will become due and payable in cash or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Said Bonds will be paid, upon presentation and surrender thereof with all coupons pertaining thereto maturing after the redemption date, at the option of the holder either:

(a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 133rd Floor, 30 West Broadway, New York, New York 10015, or (b) at the main office of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt/Main, London and Paris, of Bank Mees & Hope N.V. in Amsterdam, of Credito Romagnolo S.p.A. in Milan, of Kreditbank S.A. Luxembourg, of Societe Generale de Banque in Luxembourg, of Swiss Bank Corporation in Zurich. Coupons due April 15, 1981 should be detached and collected in the above manner. Payment at the office referred to in (b) above will be made by check drawn on, or transfer to a dollar account maintained by the payee with a bank in The City of New York.

On and after April 15, 1981, interest shall cease to accrue on the Bonds herein designated for redemption.

PETROLEOS MEXICANOS

By: MORGAN GUARANTY TRUST COMPANY OF NEW YORK, Trustee

Dated: March 16, 1981

### NOTICE

The following Bonds previously called for redemption have not as yet been presented for payment:

M 49 291 432 632 962 1176 2053 2723 3018 4302 4724 6010 6523 15628 15826 15851 15878 15903 15928 15953 15978 16003 16028 16053 16078 16103 16128 16153 16178 16203 16228 16253 16278 16303 16328 16353 16378 16403 16428 16453 16478 16503 16528 16553 16578 16603 16628 16653 16678 16703 16728 16753 16778 16803 16828 16853 16878 16903 16928 16953 16978 17003 17028 17053 17078 17103 17128 17153 17178 17203 17228 17253 17278 17303 17328 17353 17378 17403 17428 17453 17478 17503 17528 17553 17578 17603 17628 17653 17678 17703 17728 17753 17778 17803 17828 17853 17878 17903 17928 17953 17978 18003 18028 18053 18078 18103 18128 18153 18178 18203 18228 18253 18278 18303 18328 18353 18378 18403 18428 18453 18478 18503 18528 18553 18578 18603 18628 18653 18678 18703 18728 18753 18778 18803 18828 18853 18878 18903 18928 18953 18978 19003 19028 19053 19078 19103 19128 19153 19178 19203 19228 19253 19278 19303 19328 19353 19378 19403 19428 19453 19478 19503 19528 19553 19578 19603 19628 19653 19678 19703 19728 19753 19778 19803 19828 19853 19878 19903 19928 19953 19978 20003 20028 20053 20078 20103 20128 20153 20178 20203 20228 20253 20278 20303 20328 20353 20378 20403 20428 20453 20478 20503 20528 20553 20578 20603 20628 20653 20678 20703 20728 20753 20778 20803 20828 20853 20878 20903 20928 20953 20978 21003 21028 21053 21078 21103 21128 21153 21178 21203 21228 21253 21278 21303 21328 21353 21378 21403 21428 21453 21478 21503 21528 21553 21578 21603 21628 21653 21678 21703 21728 21753 21778 21803 21828 21853 21878 21903 21928 21953 21978 22003 22028 22053 22078 22103 22128 22153 22178 22203 22228 22253 22278 22303 22328 22353 22378 22403 22428 22453 22478 22503 22528 22553 22578 22603 22628 22653 22678 22703 22728 22753 22778 22803 22828 22853 22878 22903 22928 22953 22978 23003 23028 23053 23078 23103 23128 23153 23178 23203 23228 23253 23278 23303 23328 23353 23378 23403 23428 23453 23478 23503 23528 23553 23578 23603 23628 23653 23678 23703 23728 23753 23778 23803 23828 23853 23878 23903 23928 23953 23978 24003 24028 24053 24078 24103 24128 24153 24178 24203 24228 24253 24278 24303 24328 24353 24378 24403 24428 24453 24478 24503 24528 24553 24578 24603 24628 24653 24678 24703 24728 24753 24778 248



## FINANCIAL TIMES SURVEY

Monday March 16 1981

## Finland

Finland's economic growth is among the highest of the industrialised nations. Although the Finnish recipe for success is in no way doctrinaire, an essential element has been a general incomes agreement. Business confidence is being demonstrated by an investment surge in manufacturing industry.

## Envy of the Nordic nations

By William Dullforce  
Nordic Correspondent

THE FINNS are used to being champions in athletics; they have bred Olympic winners from the days of the legendary Paavo Nurmi to those of Lasse Viren. They are less accustomed to winning championships for economic performance. Yet, for the past three years, Finland has been either at the top (or close to the top) in economic growth among the industrialised nations.

This feat has started to attract foreign attention. In explaining how they have done it, the Finns tend to be modest and self-deprecating (which they are not when chronicling their athletic record). They point out that their economic comeback followed on three years of no growth. They were surprised when the re-

covery persisted so strongly through 1980. They have had some good luck in that under their bilateral trade agreement with the Soviet Union, which supplies some 60 per cent of their oil needs, they have been able to sell more industrialised goods to pay for the higher cost of oil.

Nobody can yet be sure that the economy will not swing violently back into recession, as it has done frequently in the past. But despite an acceleration in inflation last year, the outlook is fair and the economy is certainly more stable than at the time of the last downturn in 1975.

Business confidence is demonstrated in the investment pattern. Total fixed investment climbed by 13 per cent last year and in manufacturing industry there was a 40 per cent surge in capital spending. The pace will slacken this year, but Finland's Scandinavian neighbours Sweden and Denmark would be pleased to achieve similar revivals.

## Monetary policy

The Finnish recipe is in no way doctrinaire. Monetary policy has been supply, fiscal restraint has been applied, taxes have been curtailed, but an essential element has also been a general incomes agreement. Consensus and common-sense are prominent ingredients.

The trade unions accepted a drop in their members' real incomes and living standards, to help combat inflation and to provide room for a switch of

resources from consumption to investment.

Government policy has been conservative, although it has been practised by two left-centre coalition governments headed by Social Democrat premiers, Kalevi Sorsa and Mauno Koivisto, with Communists in the cabinet. The Social Democrats would reject the epithet, preferring to talk of a return to economic realism, while the Communists' attitude is one of the most intriguing aspects of contemporary Finnish politics.

Just as the Finn's new economic approach has still to demonstrate its staying power, so is there a question mark over the endurance of Mr. Koivisto's Government. It has lasted longer than many observers expected, but during the recent national pay negotiations it has showed signs of strain and of the fatigue engendered by the constant give and take of coalition rule.

Formed after the 1979 general election, in which the non-socialist parties won a 113-87 majority over the Social Democrats and People's Democrats (mostly Communists) in Parliament, the Koivisto coalition includes the Social Democrats (52 MPs), the Centre Party (36), the People's Democrats (35) and the Swedish People's Party (10).

The Conservatives, although they became the second largest party with 47 members, were left in opposition together with the small Christian League, Finnish Rural and Liberal parties. They have still to win

the "right" to participate in government.

Because of an extremist minority in their ranks their loyalty to Finland's foreign policy, which is based on realistic consideration for the strategic interests of the Soviet Union, is allegedly suspect in Moscow. In practice, President Urho Kekkonen believes that policy is best underpinned by coalition governments incorporating the Left.

## Communist veto

The Communists veto co-operation with the Conservatives. The Social Democrats are not prepared to expose their left flank by joining alone a cabinet dominated by the Right and the Conservatives remain in the cold.

Paradoxically — and paradox is an essential feature of Finnish politics — their votes in parliament have enabled Mr. Koivisto from time to time to pass legislation opposed by parties participating in his coalition. The latest incident, in which the Communists voted against changes in the indexation law required by the proposed national pay settlement, spotlights the most recent trouble within the government.

The Communists are divided into majority and minority factions, the majority under the party chairman, Aarne Saarinen, being represented in the Government. The minority, headed by deputy chairman, Taisto Sinisalo, rejects co-operation with non-socialist parties.

The origins of this difference can be traced back to the 20th Congress of the Soviet Union Communist Party, when Nikita Khrushchev lifted the veil on Josef Stalin's rule. The minority in the Finnish party carries on the Stalinist tradition while the majority represents a nationalist and revisionist line.

Their schism mirrors developments within international Communism over the past 25 years, including the phenomenon of rupture into two parties, which has been avoided by the majority faction's participation in coalition Government now and during the 1970s has engendered a crisis of identity within party ranks which will pervade its congress in May.

Two young Communists, writing in the party's ideological magazine recently, called for a new line. The current choice before party members, they pointed out, was to drift along with a basically bourgeois Government in the hope of marginally influencing its decisions or to accept a party run under rigid discipline by party functionaries.

What in short is the difference between Communist and Social Democrat policies? And is the only alternative Stalinist loyalty to Moscow? The Communists' identity crisis has been nurturing for long, but has been brought to the surface by the setback they suffered in last year's local authority elections. The immediate issue is how long the majority can go on co-operating within a Government

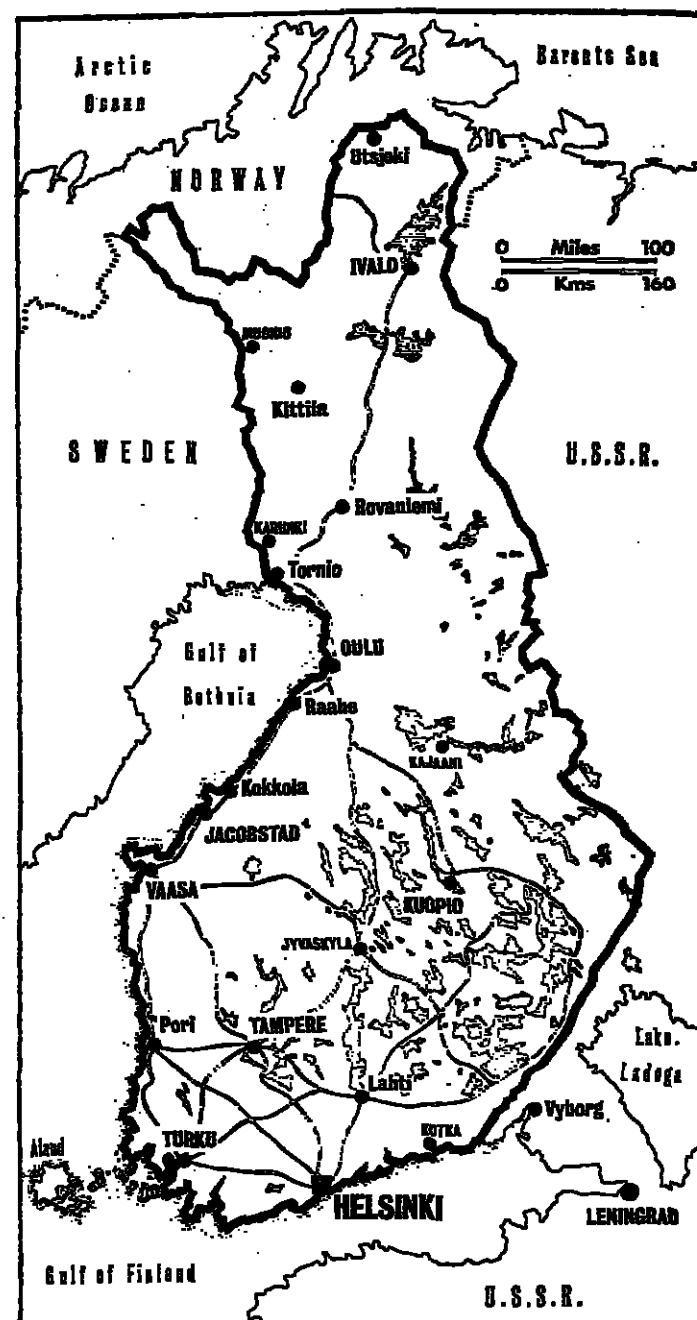
which pursues policies Communists cannot accept. Within the Social Democrat party the issue is seen in reverse: how long can the Communists be allowed to disregard collective cabinet responsibility and vote against Government decisions in Parliament?

## Criticism

Some Social Democrat MPs are also unhappy about a Government whose actions scarcely reflect socialist ideology and in which, they believe, the Centre party has been able to exercise a disproportionate influence. These rumblings on the Left may be seen as the price the Koivisto Government has to pay for Finland's current economic success, which has been based mainly on the application of liberal economic principles.

Prime Minister Koivisto has his troubles. Although the general popularity he won, when as Governor of the Bank of Finland he initiated the economic recovery, is still strong, criticism of his political leadership has grown within parliament.

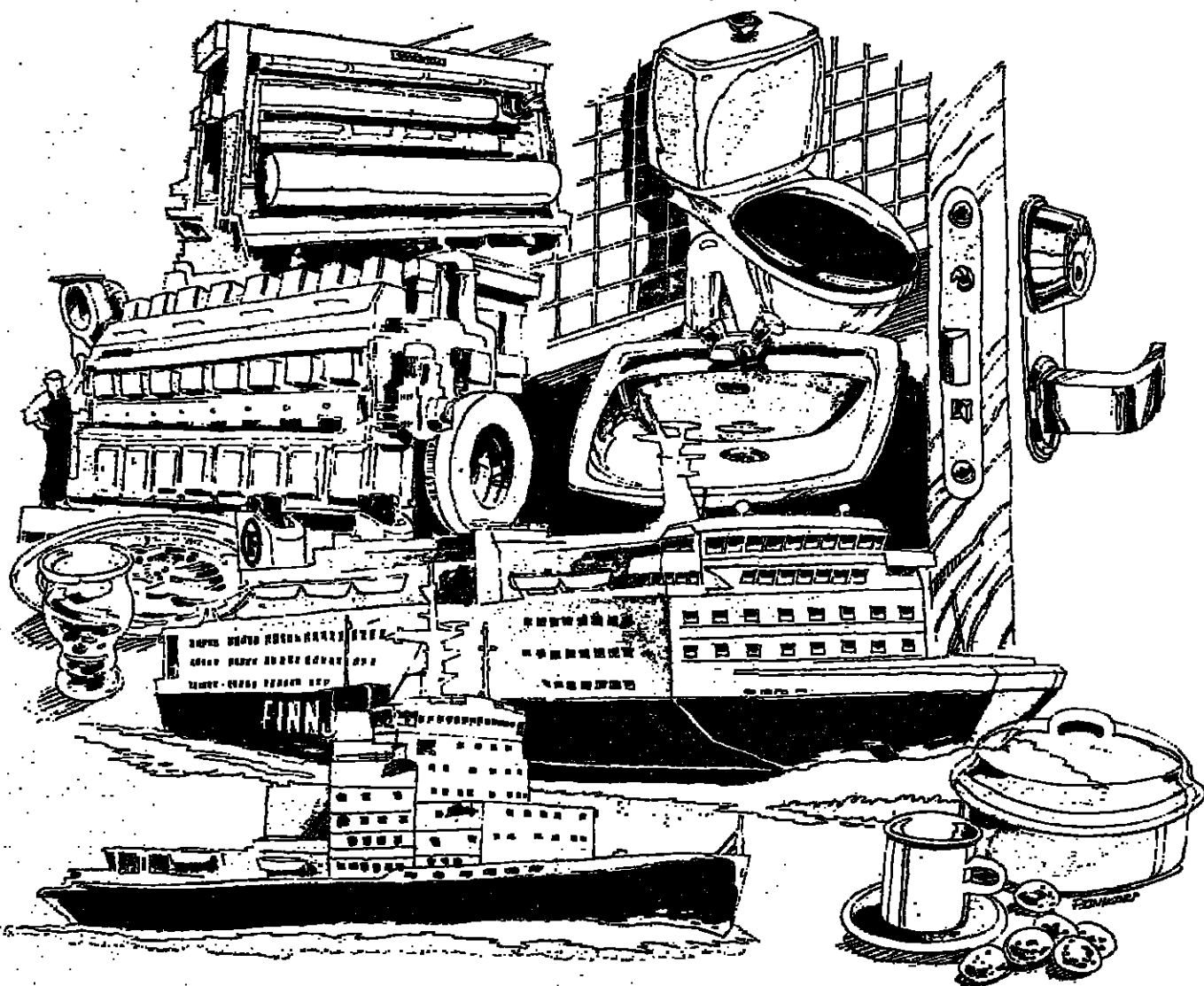
He is charged with placing the survival of his Government before consistency of policy. It is true that his approach to questions frequently resembles that of an academic philosopher rather than that of a professional politician, but he can argue — not without justification — that his low-key method for tackling political conflict has so far served the country well.



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## WÄRTSILÄ

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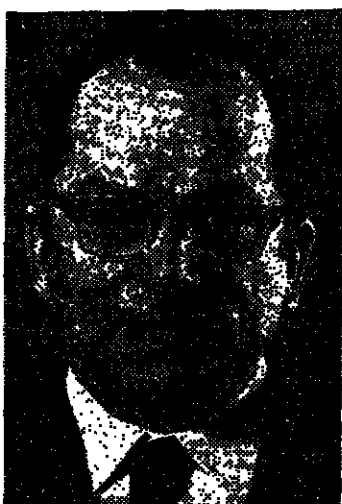
## FINLAND II



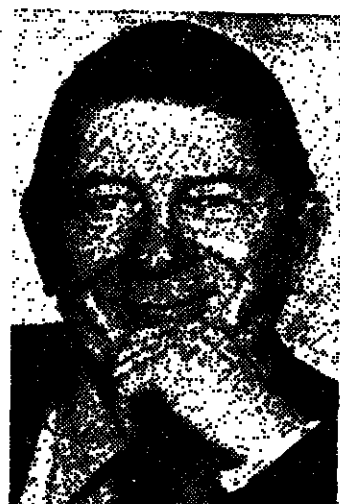
President Urho Kekkonen, now in his 81st year.



Mr. Mauno Koivisto, the Prime Minister.



Mr. Ahti Karjalainen, Deputy Governor, Bank of Finland.



Mr. Aarne Saarinen, the Communist leader.

## Envy of the Nordic nations

CONTINUED FROM PREVIOUS PAGE

Recent Finnish political history suggests, however, that when Communist behaviour reaches a high level of irritation within a coalition, that particular Government will only survive a few months more. If the alternative then is a

minority Government not anchored in the Left-wing parties, both the political and economic outlook would be more overcast.

The survival or fall of the Koivisto Government has other implications. The major subject

of Finnish political gossip and machination remains the future of the presidency and Mr. Koivisto is one of the leading candidates for the 1984 presidential election.

This month, Dr. Urho Kekkonen, now in his 81st year,

celebrated a quarter of a century as Finland's president. He has used his constitutional authority to control foreign policy and for the greater part of the period he has dominated domestic politics.

His interventions have become less frequent and reports that his powers were declining recently prompted renewed political effervescence and mud-slinging against possible successors, including Mr. Koivisto and Mr. Ahti Karjalainen, former Prime Minister and Foreign Minister, now acting governor of the Bank of Finland and a potential Centre Party candidate.

The leading organs of several political parties have tried to lower the temperature by announcing formally that, as long as President Kekkonen wishes to continue in office (even after 1984), they will not seek to replace him. But the jockeying for position in the next presidential run-off, even though it is more than two years away, will continue to modulate the course of Finnish politics.

President Kekkonen's visit to Moscow last November was unexceptional to store on its present good relations between Finland and its powerful neighbour. The practical benefits of the relationship have recently been shown in the increase of Finnish industrial exports to the Soviet Union, which have helped maintain output.

On the foreign policy side, the Finns are currently concerned most about the situation in Europe and the possibility that hostility to the Soviet Union from the Reagan Administration could exacerbate the strategic and political balance in Europe. Finland's interests and the preservation of its neutrality and independence would be best served by a resumption of the process of détente between the superpowers.

More specifically, the Finns have been worried about Norway's decision to store on its territory heavy equipment for a U.S. Marine brigade which could reinforce Norwegian defences in a crisis, although Helsinki has been extremely restrained in public pronouncements on this development.

The Finns are also disappointed over the follow-up meeting in Madrid of the Conference on Security and Co-operation in Europe, whose final document was signed in Helsinki in 1975. The proposals for disarmament which they submitted have been blocked by the impasse into which the meeting has drifted.

The possibility of Soviet intervention in Poland, despite that country's geographical proximity, is taken fairly coolly in Helsinki. In the past, it is pointed out, trouble with the Poles has led Russia to reinforce its friendly attitude to Finland.

## Tough measures lead to a remarkable recovery

## THE ECONOMY

WILLIAM DULLFORCE

FOR two years Finland has taken pride of place for economic growth among the industrialised countries. A rise in total output of 7.2 per cent in 1979 was followed by a further gain of 5.5 per cent last year—about 1 per cent more than expected. Amid world recession the 2 to 3 per cent growth forecast for this year would keep Finland near the top of the OECD rankings.

Two questions present themselves. How has Finland, whose economy was one of the worst performers for three years from 1975, achieved this remarkable recovery? Can the Finns this time maintain stability and avoid the kind of rebound which has in the past characterised their economy?

There are some negative signs. The trade balance turned into deficit last year; the international competitiveness of Finnish industry has started to deteriorate; and it is by no means certain that inflation is under control.

On the other hand, these negative trends are not so far excessive and with some careful management Finland can hope to latch on to the upturn in the industrialised economies—if it comes in 1982—to achieve further export-led growth.

How have the Finns done it? Some luck has been involved in that in 1978 and 1979 the strengthening in demand from the country's main export markets, particularly for forest industry products, came at exactly the right time. Last year, when Western markets started to weaken, it was possible to sustain output as a result of a new five-year trade agreement with the Soviet Union and the opportunity to raise deliveries to that country in order to cover the sharp increase in the bill for imported Soviet oil.

But credit must also be given for good economic management. The approach has been pragmatic, as becomes a country governed by a coalition representing a broad spectrum of political interests. There has been a bit of everything. Monetary policy has been alert and active, there has been fiscal restraint, an incomes policy has been applied. A touch of Keynesian demand control has been supplemented by a good dollop of supply economics to stimulate production and industrial investment.

## Pragmatism

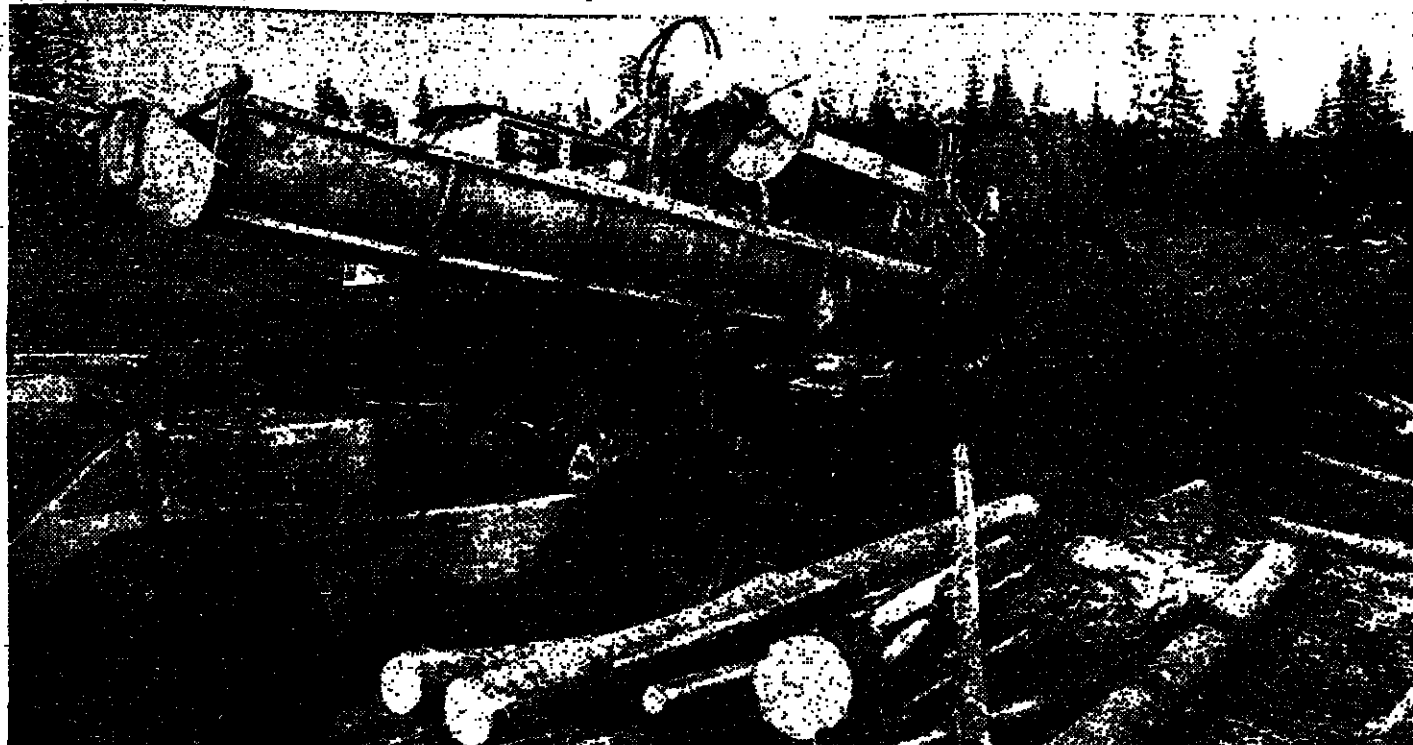
For a long time the Finns took Sweden as their model and were ambitious to achieve Swedish levels of prosperity. The pragmatism of their economic approach in the past few years, however, has been demonstrated by their deviations from Swedish policies. Unlike the Swedes, the Finns have not been politically pedantic about maintaining near full employment and they have not made heavy use of public funds to shore up lame-duck industries.

The ground for Finland's comeback was laid back in 1975 by the deflationary purge conducted by the Bank of Finland under its Governor Mauno Koivisto (now Prime Minister). A currency devaluation and

	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	97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## FINLAND III



The start and finish. Left: Finnish-built logging machine harvests the timber. Right: Wood pulp plant of Sunila Oy at Kotka

## Trade barometer set fair for forest products

## PULP AND PAPER INDUSTRY

WILLIAM DUFFORCE

THREE YEARS AGO the Finnish pulp and paper companies were still reeling from a recession which had seen them working at 65 to 75 per cent capacity and had left most of them with debts considerably in excess of their annual turnovers. "How are we to find the capital for maintenance and replacement, let alone for expansion?" company chief executives lamented.

Today, the situation is transformed. The mills have just experienced two years of strong export demand, good price development and near-capacity utilisation. On the paper front alone companies have announced firm plans to invest well over Fm 4bn (\$1bn) in new capacity over the four years to the end of 1983.

Nine major projects will raise paper capacity by 900,000 tonnes, bringing an extra 485,000 tonnes of newsprint production on stream and adding 185,000 tonnes to magazine printing paper capacity. The industry's resilience has been demonstrated once again. What has brought about this fast recovery? In part it has come from the delayed but rapid swing of the pendulum from 1978 in demand for pulp and paper from the Finns' main market in Western Europe. But there have also been political reasons.

## Incentives

The industry has received incentives in the form of tax concessions. It has been able to lay off workers and slim overheads. Wood supplies have been assured — again through tax incentives — and the possibility even of an increase in the wood available has been opened up.

Most important, perhaps, has been the attitude of the last two coalition governments, both of which have given priority to industrial expansion. It took time for the psychological impact of this change in official policy to take effect but, in combination with the strong market demand of the last two years, it has now boosted business confidence and prompted a new wave of investment.

Are the Finns overdoing it? Some economists fear that the mills may be repeating the "mad" rush to invest in new plant of 1973 and 1974, which left the industry with too great a production capacity when the downturn came in 1975.

## Modernisation

The companies see it differently, although one has decided after all to postpone an investment in capacity to produce more wood-free paper. After being unable to invest at all for three years, most companies feel the need to spend on both modernisation and some expansion, in order to remain competitive.

They can find arguments. Demand for pulp and paper remained unexpectedly firm during 1980, the decline in orders coming later than anticipated. The present market weakness is not this time accompanied by heavy stocks at either the producer or consumer ends and could pass more quickly than the deep recession of the mid-1970s.

The need to meet the increased bill for oil imports from the Soviet Union has led to higher exports of paper, board and pulp to that country. The need for forest industry exports to the Soviet Union almost doubled last year and, although they still make up only 13.6 per cent of the industry's total exports, they help to stabilise the fluctuations from the main markets.

Finally, when surprise is expressed that companies whose profit levels are still modest and debt gearing high — at least by American standards — can invest so strongly, the Finns disagree. "We have no choice," an industry official provides over 40 per cent of the country's export income has to remain effective and competitive.

five, they argue.

The expansion of Finnish paper capacity has raised the eyebrows of some EEC paper makers, notably the French. They fear that the Finns will be processing more of their wood pulp, leaving less for exports to their Continental customers and that Finland's new highly-efficient paper plants will make life even more difficult for hard-pressed European paper makers.

The main thrust of the Finnish expansion is into newsprint and other wood-containing papers — a logical development in making the most efficient use of the country's limited wood resources. More doubtful of the point of view is the investment in wood-free grades, which will move into a more sensitive market.

But the major concern of many Common Market paper makers is the future wood pulp supply. Although North American mills now meet close to half the needs of Western Europe, many paper makers still rely on deliveries from the Nordic countries.

The Finns have always sought to reassure their European customers and still do. "We see no drastic changes in market pulp supply from Finland over the next five years," says Mr. Torsten Nykopp, managing director of Finnecell, the sales organisation for the pulp exporters.

He expects to have a total annual supply of about 2m tonnes available during the next three years and envisages that Finnish pulp capacity could be as much as 900,000 tonnes higher in 1985. This is based on the assumption that 29m cubic metres of pulpwood can be available in 1985 compared with the 25m cubic metres used in 1980.

## Assumptions

The expansion in Finnish paper capacity would not absorb all the 4m cubic metres of wood pulp. But among the assumptions which have to be fulfilled before Finnish capacity is increased is a vital one concerning price.

As Mr. Nykopp puts it: "At a price of \$545 a tonne for bleached sulphate pulp, for sure nobody is planning to invest in expansion." The likelihood anyhow is that most of any increase in Finnish capacity would be in mechanical pulp.

According to Finnecell's statistics, Finland exported 1.88m tonnes of market pulp last year, an increase of 1.7 per cent from the previous year. Of Finnecell's own exports of 1.54m tonnes two-thirds went to Western Europe with Britain taking 225,000 tonnes and remaining the largest purchaser.

Sales during the first three months of this year have been about 10 per cent less than in the last quarter of 1980, but Mr. Nykopp believes the trend will not continue downwards during April-June and could even improve. The pulp market could be fairly tight in many grades towards the end of the year, he predicts.

Finland's production will be down this year but for the past two years the mills have been operating at 95 per cent of capacity or more and many would welcome time for maintenance. Thus, the outlook for Finnish pulp sales remains good and Mr. Nykopp expects the market to show "a fair balance between supply and demand" for the next two or three years.

On the paper side opinions are more divided. The optimists argue that the outlook for the U.S. economy is promising and that American developments will influence world demand. Pessimists look to the OECD forecasts for economic

growth in Western Europe and adduce that the tight monetary policies being pursued in those countries will slow down the growth in paper consumption.

The order inflow for all grades has been lower this year but the market has not slumped as deeply as most companies had anticipated and there have been no signs of "hoarding" by customers, a phenomenon which appeared in 1975 when users sought lower grammages and trimmed paper sizes.

Finnmap, the paper mills' association, assuming that there will be a slight decline in exports this year but prices should remain firm. The development in wood-free papers is expected to give the first indication of the way the market is moving: demand has been weak but there

have been some hints that a recovery is on the way and that prices may move up.

The forest industry as a whole continued to perform strongly for the second year in a row in 1980 and companies have been reporting further profit growth. Output of sawn goods reached 9,800 cubic metres, an advance of just under 7 per cent from the top annual figure reached in the previous year, according to preliminary statistics from the Central Association of Finnish Forest Industries.

Exports of timber and other wood products brought in a revenue of Fm 7.64bn, or 22 per cent more than in 1979. The value of pulp, paper and board exports climbed by almost 21 per cent to Fm 15.3bn. Pulp exports grew by 3.7 per cent and

paper exports by 4.7 per cent in volume. The volume of paper-board sales slipped by 5 per cent but these comparisons are with the very high level reached in 1979.

The state of the Finnish forest industry is thus fairly satisfactory. The volume of exports may decrease in 1981 but the indications are that the downturn may prove to be neither prolonged nor deep. Much depends on developments beyond the Finns' control, in particular on the North American pulp and paper market.

The anxiety with which Finnish executives watch developments in the U.S. and Canada is due not only to these countries' dominance of world trade in pulp and paper but also to the knowledge of the financial

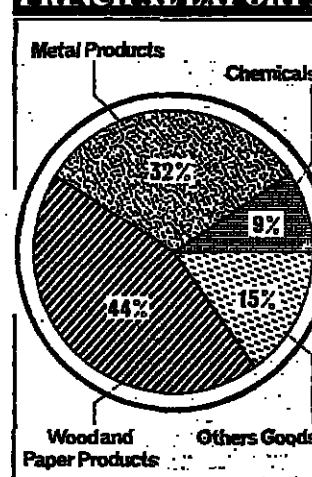
strength of the North American companies.

Despite the good profits the Finnish companies have been earning in the last two years, their debt gearing is still high. In the long term this could again be a source of weakness.

Previously, the final remedy for a loss of competitiveness by the forest industry has been to devalue the Finnmark. But the harmful effects of a devaluation on the rest of the economy weigh more and more heavily as the economy becomes more diversified.

In the meantime, the strengthening in the value of the U.S. dollar is doing no harm to the competitiveness of the Finnish mills and the trade barometer is still set fair for the industry as a whole.

## PRINCIPAL EXPORTS



CHEMICAL WOODPULP PRODUCTION			
	Tonnes, 1980	Tonnes, 1979	% change, 1980/1979
Total production	4,606,288	4,509,841	+2.2
Capacity utilisation rate %	98.6	97.5	+1.5
Paper grades, total production	4,311,042	4,245,263	+1.5
Capacity utilisation rate %	98.1	98.0	+2.4
Total market pulp production	2,238,427	2,186,820	+2.4
Capacity utilisation rate %	96.1	94.7	+1.8
Paper grades, market pulp production (including integrated exports)	1,957,771	1,922,766	+1.8
Capacity utilisation rate %	96.7	95.4	+1.5
Deliveries of market pulp	2,268,497	2,234,042	+1.5
Dissolving and special sulphite	282,295	269,705	+4.7
Paper grades woodpulp	1,986,202	1,964,337	+1.1
Exports of market pulp	1,873,651	1,842,679	+1.7
Dissolving and special sulphite	245,185	229,256	+6.9
Paper grades woodpulp	1,628,466	1,613,393	+0.9

Source: Finnecell.

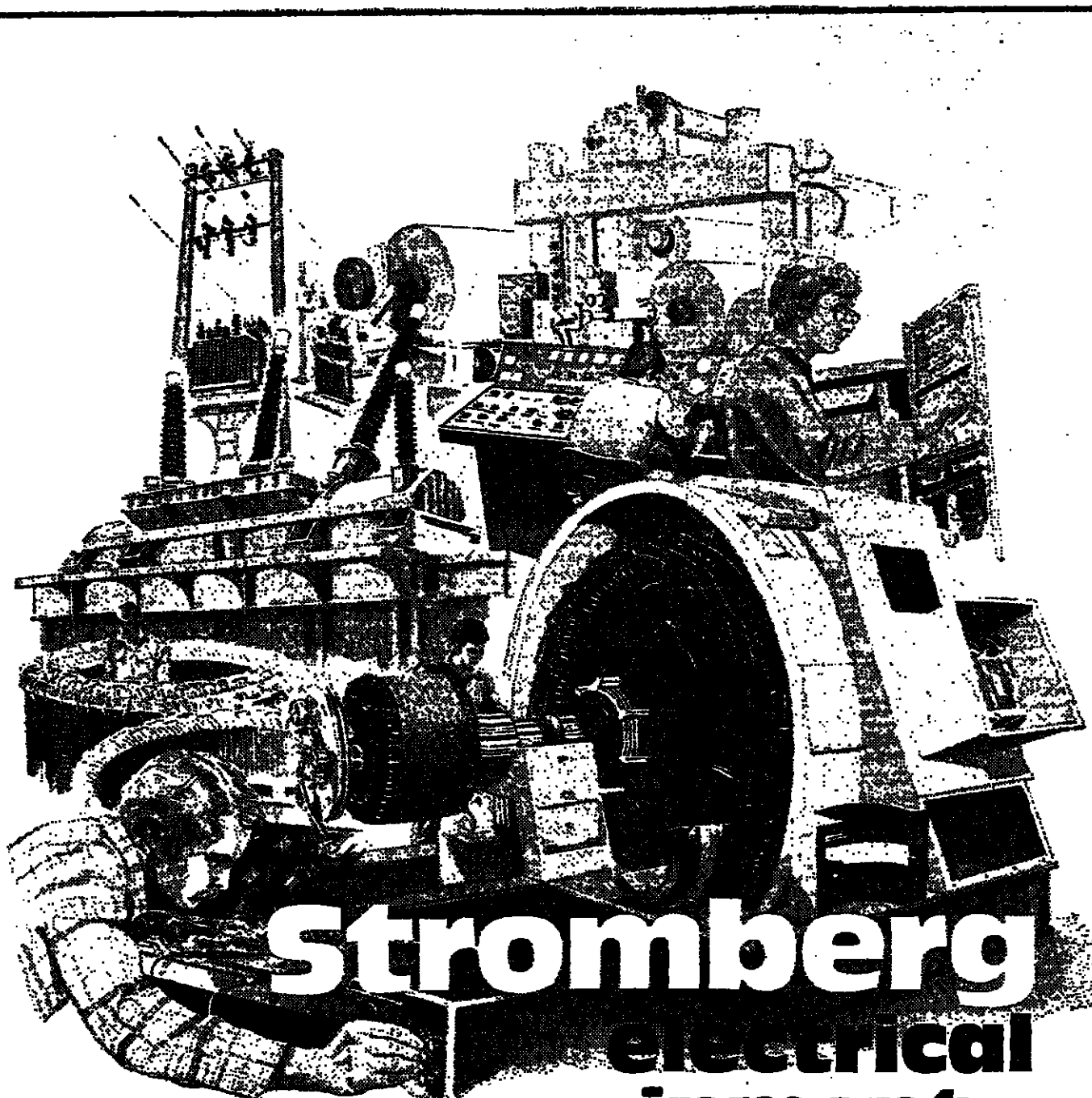
INVESTMENTS IN NEW PAPER MACHINERY			
	Capacity (tonnes)	Date of Completion	Investment (Fm m)
Newsprint			
Rauma Repola	160,000	October, 1980	425
Kajaani	160,000	May, 1982	650
Tampella	150,000	April, 1983	900
(whole project)			
Wood-containing writing and printing papers			
Enso-Gutzeit	90,000	July, 1981	80
Yhtyneet	140,000	end of 1981	700
Metsalitto	32,000	September, 1982	150
Wood-free papers			
Enso-Gutzeit	120,000	May, 1982	250
Kymi Kymmene	125,000	October, 1982	500
Lightweight coated papers			
Kaukas	150,000	September, 1981	500

Source: Central Assn. of Finnish Forest Industries.

## PAPER AND BOARD EXPORTS

	1979		1980	
	Volume (tonnes)	Value (Fm m)	Volume (tonnes)	Value (Fm m)
Paper, of which	3,321,166	6,611	3,687,780	7,666
Newsprint	1,393,103	2,200	1,431,925	2,488
Printing and writing paper	1,616,506	2,229	1,750,319	3,888
Kraft paper	320,384	613	314,125	720
Other paper	191,461	579	181,401	655
Paperboard	1,163,465	2,091	1,104,496	2,373

Source: Central Association of Finnish Forest Industries.



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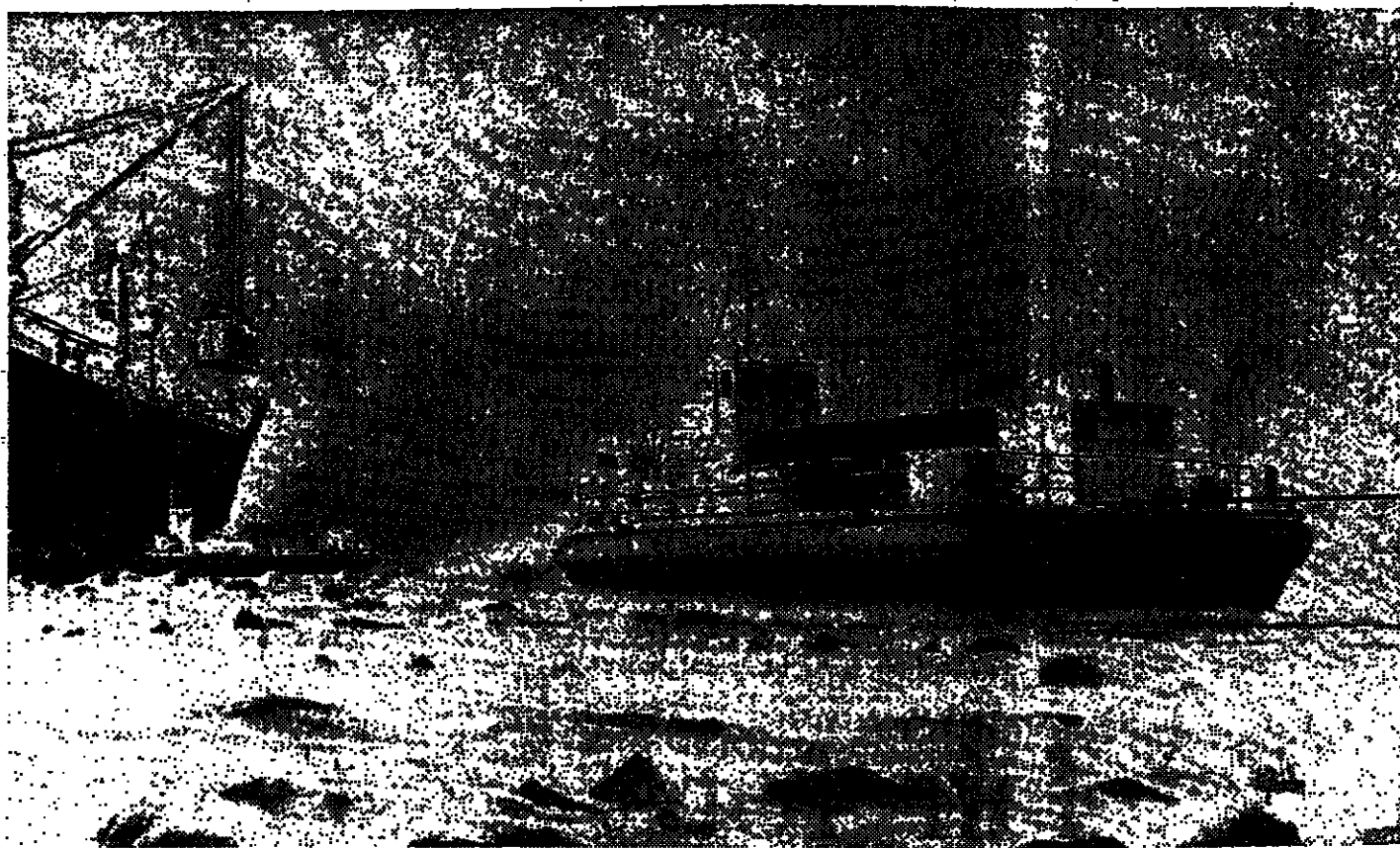
## FINLAND IV

## Soviet order for nine air-cushion vehicles

A CONTRACT for nine air-cushion vehicles (as indicated, right) has been signed in Moscow between V/O Sudostimport and Wärtsilä, the Helsinki shipyard. Deliveries are to take place in 1982 and 1983.

The air-cushion vehicles, which represent a new type of production for the builders, are based on a Soviet licence. The vessels are designed for cargo transfer in Arctic regions, where they will operate with nine ice-breaking multi-purpose ships which were ordered earlier from Finnish yards.

Wärtsilä began investigations in 1976 into the difficulties of cargo transfer in the Arctic. These problems are created by lack of harbour facilities, difficult ice conditions and shallow coastal waters.



# Breaking ice, Building bridges.

You know those versatile Finns - or you've heard of them. Thinking, planning, designing, creating. Advanced technology combined with practical originality typical of people living close to Nature.

We Skopbankers value innovators and are keen to help with expert advice and funding - particularly over export plans and activities.

Our first task is breaking the ice - building bridges by making contact with overseas banks and companies who share our dynamic approach to business.

We call ourselves the Dynamic Third of Finland. Here's why:

Market shares of total deposits	1974	1979	1980
	%	%	September
The Skopbank Group*	29.6	31.1	31.6
The cooperative banking system	22.4	24.1	24.6
Biggest commercial bank	16.8	15.8	15.2
Second biggest commercial bank	14.6	13.9	13.9
Others	16.6	15.1	14.7

\* Skopbank with shareholder banks.

As you can see the Skopbank Group is the largest banking organisation in Finland with a share of over 30 % of all Finnish savings.

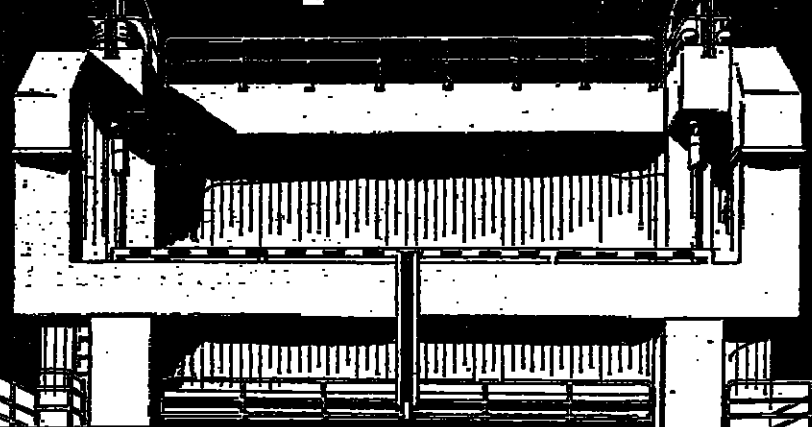
When you need banking services in Finland - think dynamically - think Skopbank, the commercial bank with a modern, full-service network of 1300 offices, the biggest banking group in Finland.



## Skopbank Group. The Dynamic Third of Finland.

Street address: Aleksanterinkatu 46, SF-00100 Helsinki 10. Phone: 17251. Telex: Foreign Exchange and Eurobond 124759 shop of, Payment Orders 122285 shop of, General Business 122284 shop of, SWIFT-address: SKOP FI BFL. Affiliated bank: Banque Norddeutsche S.A., Luxembourg, U.K. Representative Office: 7 Birch Lane, London EC3V 9BA, Phone: 626-8583/84.

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The members of the TVW Paper Machine Group are Oy Tampella Ab, Valmet Oy and Oy Wärtsilä Ab, three leading Finnish machinery manufacturers.

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- Paper Machines  
- Flat Pulp  
- Washers  
- Pulp Drying  
- Machines

#### WÄRTSILÄ

- Coaters  
- Superlamblers  
- Winders  
- Roll Wrapping  
- Systems

- Ventilation  
- and Heat  
- Recovery Systems  
- Air Dryers  
- Plants

Another problem of the past two years has been Valco, established by the State to produce TV components. It should never have been established in the first place. The decision was a political one, fanned by the Social Democratic Party and was never viable from the start. Hitachi of Japan came in as a minority shareholder, together with Salora. Despite a rescue effort in 1980, Valco went bankrupt at the end of the year. But, apart from these two problem children, the situation is looking satisfactory in the industry.

One of the assets of the electrotechnical branch is its flexibility. Companies can change their production lines to meet market fluctuations fairly quickly. Prospects look good; order books are relatively full (orders in hand suffice for about eight months' output at present) and the trend is a rising one. In fact demand has outstripped capacity. Exports increased in 1980 by 32 per cent to FM 2,82bn (\$7m). The main marketing areas in order of size were EFTA, Comecon and the EEC.

## A growing range of electrical products

IT IS difficult to estimate the share of the electrotechnical industry in the total production and exports of Finland's metals sector. According to Mr. S. Bollmann, managing director of the Federation of the Electrical and Electronics Industries, "it spreads like a cancer" into almost every product, from household goods to the large icebreakers that generate enough electric power to light a small town.

This branch, he states, is one of the oldest in its line in the world. Atraberg, which makes transformers and other heavy electrical equipment, will shortly celebrate its 80th anniversary. The first Finnish-made wireless sets were assembled in 1924, the first black and white TV sets in 1956 and the first colour TV sets ten years later. Salora is a company well known to British TV rental companies.

The biggest product line is electric cables and wiring - thanks in part to the availability of high-grade copper mined and processed in Finland. These products account for about a quarter of total output by value of the industry. Nokia is the leader in this field in Finland and has helped with the electrification of a large number of villages and towns in Egypt. Even more important is the fact that it is the second biggest manufacturer of cable-making machines in the world, and may well become No. 1 within this decade.

### Big Three

"There are three big companies in our sector in Finland," says Mr. Bollmann. "IME, Siemens and ITT." But then come Nokia, Televisio and Telefunken. Televisio is a State-owned company manufacturing industrial power equipment, industrial electronics and tele-communications equipment. It is also a company which illustrates the tendency for the private and public sectors to co-operate in capital-intensive sectors. Nokia joined with Televisio in establishing Telefunken to co-ordinate the telecommunications products of both companies. Unfortunately Televisio now seems to be suffering from a lack of capital and may be seeking some outside partner - maybe Nokia, maybe one of the multinationals.

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# Facing up to a severe squeeze

## BANKING

HEILY BARNES

THERE ARE Finnish bankers who suspect that the Bank of Finland, the central bank, takes a sadistic pleasure in inventing new tricks with which to tease the banks each time a credit squeeze comes around. This time the banks feel that they are being squeezed as never before, although the Bank of Finland says this is not true. The 1975 squeeze was not only tougher but more sudden. However, a few small local banks may at present be experiencing losses as a direct result of the squeeze. At the moment 1981 looks like being one of the years the banks will wish to forget.

In Finland the central bank plays a very independent role. It is not even banker to the Government and because of the political set-up, with short-lived governments and broad coalitions where the decision-making process is cumbersome, the bank has a vital stabilising role to play in the conduct of economic policy.

It began to change its monetary policy stance 15 months ago in the face of accelerating inflation and the deterioration in the current balance of payments position. The discount rate was raised by 1 per cent to 9½ per cent in February last year. Cash reserve deposit ratios were raised over the year from 3.2 per cent to 4.6 per cent and penalty rates were introduced for banks exceeding central bank credit quotas in the call money market, the Bank of Finland's main instrument for controlling credit expansion. At the upper limit the penalty rates are now 2½ per cent. Penalty borrowing cost Kansallis-Osake-Pankki about FM 36m last year and Union Bank the other main commercial bank, even more.

### Precaution

Two additional measures are complicating bankers' lives. The Bank of Finland has placed ceilings on foreign currency trade credits awarded by the banks. The measure was precautionary one against a possible Swedish devaluation and in case of a devaluation would have limited pressure on the Finnmark. It was not intended to have macro-economic effects but has caused a limited increase in demand for FM credits, which under present conditions the banks would rather be without.

The Bank of Finland has also presented the banks with a medium-term schedule for reducing the average rate of interest charged on lending. The motive for this is that margins between rates on lending and deposits have crept up over recent years and the central bank wishes to restore the previous position.

But at a time when profits are being squeezed, the banks are unhappy although the amounts of money involved in 1981 will be relatively small. The margin reductions differ from bank to bank but Skopbank's end-1980 ceiling was 10.3 per cent on advances and by June 1982 it has to be reduced to 10.1 per cent. The maximum rate which banks may provide on deposits is 12½ per cent.

The three biggest commercial banks - Kansallis and Union, each with assets in the region of FM 24bn and Helsinki Bank, with assets of about FM 4.3bn - and the State-owned Postipankki (which is banker to the Government), with assets of over FM 15bn, are less exposed to the effects of the squeeze than the savings and co-operative banks which earn about 80 per cent of their income from interest and it is some of these which are feeling the pinch and reportedly even making losses.

Mr. Christopher Wegelius, general manager of Skopbank, the central bank of the savings banks, said that the situation could lead to an acceleration in the structural rationalisation of the savings and co-operative banks. There are about 275 savings banks and 370 co-operative banks and although there have been regional mergers over the past 10 years there is still plenty of room for further rationalisation.

The tight monetary policy affected bank results last year. The Bank of Finland, however,

Union Bank's profits declined by 30 per cent to FM 172m. KOP reported an increase of FM 16m to FM 30m, but the 1979 figure had been cut down by an exceptional provision and allocation.

Finnish capital markets have some curious features, but seem to work reasonably well. It is characteristic for the system that the banks play a major role in industrial financing.

There is virtually no market for corporate bonds (the last one was issued in 1974) because the interest rate on bonds is 11½ per cent. Bank lending rates are lower at around 10 per cent.

The share market, though not entirely moribund, is discriminated against because dividends are taxed at the standard rate of income tax (except for a tax deductible dividend income of a maximum of FM 1,700), while interest on bank savings deposits and bonds are not taxed.

The result of this system is that bank savings accounts are popular, and as banks also provide mortgage finance, savings accounts are virtually obligatory for Finnish would-be home buyers. The level of savings as a proportion of the Gross Domestic Product is high, at around 26-27 per cent, and the corporate sector relies heavily on the banks for medium-term finance.

Over 50 per cent of commercial bank credits go to the corporate sector and in Postipankki's case about 70 per cent. Much the bigger part of this medium-term finance and only 5-6 per cent consists of overdrafts. Long-term finance for the corporate sector is obtained from insurance companies, pension funds and mortgage credit institutes.

While the system of monetary control is effective, there is a debate going on as to whether the authorities could maintain similar stringent controls if foreign banks are allowed to set up in Finland. One suspects that this is all part of a propaganda barrage put up by the Finnish banks, supported by bank employees to persuade the authorities not to allow foreign banks into Finland (at present Citibank and Hambros have representative offices in Helsinki).

Under the Banking Act which came into effect on January 1 1980 the authorities may permit foreign banks to set up. Several banks, among them Citibank, have suggested that the authorities should activate the option which the law has made available to the Government, which is now working out the conditions under which foreign banks should be allowed to establish subsidiaries. By the time this survey is in print, the Government may have given the verdict, which is expected to be favourable to the foreign banks.

The Finnish banks, by setting up abroad themselves, would rather be without the foreign competition, although opposition is not uniform.

Mr. Gustav Mattson, of Helsinki Bank, said that although there is no immediate advantage to the Finnish banks in increasing the competition, the foreign banks could bring innovations which would be of long-term benefit.

### Donkey work

Other bankers feel that foreign banks will cream off the most lucrative business but leave the essential donkey work to the Finnish banks, which pride themselves on their sense of social responsibility to clients and clients' employees in times of trouble. They ask whether the foreign banks would be either able or willing to accept their share of the burden.

The Finnish banks also have to provide mortgage credit and student loans, with the latter especially not always good business. These are fields in which small foreign banks neither could nor would participate and this, the Finnish bankers feel, would give the foreign banks an unfair advantage.

The question of how the presence of foreign banks might affect the conduct of monetary policy is rather esoteric, but a common assumption among the doubters seems to be that the Bank of Finland would be less able to put the screws on a foreign bank than on a domestic bank because the foreign banks would not have quotas in the central bank call money market. The Bank of Finland, however,

has considered the matter carefully and does not have any quotas on this point.

The Finnish banks, meanwhile, are internationalising rapidly. Jostipankki, together with the insurance company Pohola, with a 16 per cent share, and Bank of Aland (2.5 per cent), have just opened a subsidiary bank, PSP & Co., in London. It received its licence as a deposit-taking institution at the end of last year and opened its doors for business in January. It is the first wholly-owned Finnish subsidiary in London.

Helsinki Bank is in the process of entering into a joint venture by which it and Sundsvall Bank, the Swedish regional bank, will each acquire 20 per cent and Dow Banking Corporation the remaining 60 per cent in a bank formed on the basis of Dow's London branch.

Skopbank has a representative office in London and is also looking at a joint venture arrangement with a U.S. or UK company, said Mr. Wegelius.

The Finnish banks are moving abroad in order to follow Finnish companies, which rather later than their Nordic counterparts are also internationalising rapidly and in sufficient numbers to make it worthwhile for the banks to go it alone rather than to follow the consortium pattern. But Union Bank and KOP, of course, participate in the established Nordic consortium banks and also have their own subsidiaries in Luxembourg. Union Bank also has a subsidiary in Singapore.

### Services

As Finnish banks cannot compete on interest rates, they compete on services and image-building. Competition is aggressive and intense. Union Bank stole a march on KOP when it signed up the great Olympic runner Lasse Viren to run the bank's sports training programme, a move which left KOP smarting. "It is true that KOP sponsored the Finnish winter Olympics team, but no other sportsman has Viren's star quality."

The intensity of competition was reflected last year in the rush to introduce bank cards. The object of the exercise is to reduce the number of cheques and the quantity of paper going through the system, but the fierce competition prevented sensible co-ordination of efforts among the banks, which all rushed out with their own cards, several of them for each bank, and these cards could not be used at other banks or in other banks' cash dispensers. "The customers were irritated, justly," said Mr. Mattson. "If banks had taken it more easily we could have been more organised and saved ourselves a lot of money."

The cards were issued in such a rush that the stores where the cards were supposed to be used were not properly informed about them and did not always know what the bits of plastic were supposed to signify, a confusion which was understandable with the multitude of cards which suddenly appeared. Each bank seems to have at least four cards, including a card for use in cash dispensers, one for use in banks, one for specific stores and one for use in hotels and restaurants.

The charge cards are not credit cards, as bills must be fully paid as soon as they are presented, which is usually within two to four weeks. Credit cards proper, such as American Express, are, however, now usable by Finns in Finland, although until 1979 their use was restricted to firms abroad and foreign visitors in Finland.

The big three commercial banks have arranged that from this month on each other's cards can be used interchangeably between the banks and in each other's cash dispensers. The savings banks and co-operative banks also have a co-operation agreement. "Every sensible person believes that we should arrive at a situation where the cards can be used universally," said Mr. Wegelius, "but it will take time to agree."

There are now over 200 cash dispensers in place, 100 of them established by Union Bank, about 80 by KOP and 40 by Skopbank. They are also known as automatic tellers, because they check an account before issuing the cash required. In future the tellers will be able to handle transfers from one account to another.

## SALARY EARNINGS AND LABOUR COSTS PER UNIT OF OUTPUT

	1977	1978	1979	1980	1981
Index of negotiated wage rates	5.3	4.4	9.8	9.4	—
Wage drift, etc.	3.2	2.3	1.6	2.4	—
Index of earnings level*	8.5	6.7	12.3	11.8	12
Real earnings†	2.7	0.8	3.5	0.2	11
Average earnings‡	7.9	7.1	12.3	11.9	12
Labour costs per unit of output whole economy...	7.5	2.5	6.9	11.4	10
of which: manufacturing	7.5	0.4	4.5	10.1	9†
Households' real disposable income	1.4	4.1	8.1	2†	—

\* Not including the post-vacation return-to-work benefits; † The index of earnings level divided by the consumer price index; ‡ Computed by dividing the national wage and salary bill by the number of employed wage and salary earners. The figures are affected by all structural changes in the economy, and the influence of the post-vacation return-to-work benefits is also reflected by them; § The index of wages, salaries and employees' contributions to social security divided by the volume index of production. Source: Ministry of Finance



## FINLAND V

## Long-term prospects look good

## THE METAL INDUSTRY

HILARY BARNES

THE FINNISH metalworks have enjoyed two good years. As Mr. Lauri Poyhonen, managing director of the private steel-maker Ovaco, has said, this was not enough to provide the funds required for future investment at the level really required, but the Finnish metals industry is nevertheless confident that it will be able to do very well in the future.

The industry has several advantages over many of its European rivals. An important one is its integral structure through from ore mining to production of the metal and metal products and the high degree of engineering know-how which the industry thus possesses at all stages of production. This forms the basis of an important know-how export business.

Another point is that the industry made important investments in the 1970s, which means that plant is modern, often ranking with the best in Europe. As there is so much old and uneconomical plant in the steel business in Europe, the Finnish steel producers believe that when demand recovers they will be very well placed to take advantage of the recovery.

## Products

The Finnish metal industry is centred around three companies, the State-owned Rautaruuki, which produces steel plates, sheets, pipes and beams; Outokumpu, also State-owned, which is an important stainless steel producer but is best known for its copper production and is associated with pioneering developments in copper production technology; and finally Ovaco, privately owned, which produces "long" steel products and special steels.

Total steel production in Finland last year was about 2.4m tonnes, of which about two-thirds was produced by Rautaruuki. The company sells about 85-90 per cent of its products to the domestic market, notably the shipbuilding industry — which alone in Europe is now working at full capacity, assuring Rautaruuki of a good market.

With falling steel prices, however, the company's 1980 results, so far unpublished, were below those of 1979 — although they are described as "satisfactory". In 1981 steel consumption in Finland is expected to flatten out and Rautaruuki's financial results to deteriorate.

Proof of Rautaruuki's efficiency is its export success. Exports account for about 35 per cent of the FM 2.3bn turnover, and one of the more remarkable features is the company's ability to penetrate the Swedish market, where its sales last year were about FM 150m.

An important development of the private steel industry was carried out in 1979 when Ovaco acquired the steel-making interests of three other producers — Fiskars, Wartsila and Lohja. "The new combination was successful. We have gone a long way to reorganising and rationalising the branch and made a good start," says Mr. Poyhonen.

The past two years gave satisfactory results, though in 1980 they were below 1979. But after maximum depreciation and allocations to reserves there was still a net profit — "which is not common in the European steel industry," notes Mr. Poyhonen.

This year is expected to be a difficult one, and a point which is worrying Mr. Poyhonen is dumping on the Finnish market by European producers.

While Finnish producers are subject to minimum price restrictions in the EEC market, there are no similar rules for exports to the Finnish market.

"We are on the lookout for evidence of dumping and if we find any real evidence we shall complain," says Mr. Poyhonen. Ovaco's turnover in 1980 was FM 1.2bn of which exports accounted for FM 518m. Production was 732,000 tonnes of crude steel — down from 778,000 tonnes in 1979 — 503,000 tonnes of rolled products and 65,000 tonnes of steel products.

At its Koverhar steelworks Ovaco has developed sophisticated production control techniques which have enabled it to reduce energy consumption in its blast furnaces to what is claimed to be the lowest level per tonne of steel produced in the world. At the same time the process guarantees a high uniformity of quality. The company has been able to establish export of know-how in this field.

The non-ferrous metals industry in Finland is Outokumpu, which mines copper, zinc, cobalt and ferro-chrome. Its main output is copper, nickel and stainless steel. It is a leading company in metallurgical technology. Its copper flash smelters, introduced in the 1970s, are used world-wide.

Although demand slowed down at the end of last year, it was a good one for Outokumpu. Production of stainless steel increased from 61,000 tonnes to 78,000 tonnes. The Torno stainless steelworks, opened in 1976, was built with a planned capacity of 50,000 tonnes, but by increasing efficiency of plant utilisation a 50 per cent increase in capacity has been achieved.

Copper production at about 50,000 tonnes and zinc production at 147,000 tonnes showed little change from 1979. Turnover increased by 20 per cent to FM 2.7bn, with 71 per cent of this accounted for by exports.

At the mining end of the operation the first interesting copper-nickel ore find for some years was made in 1980 in south-east Finland. The content is about 1 per cent and the copper content 0.3-0.4 per cent, but it is thought that it will prove economic to mine the ore — an important matter for Outokumpu. The company will begin to run short of copper in the course of this decade if new finds are not exploited.

On the export side the company enjoyed a breakthrough for its ferro-chromium production methods developed at Torno. Three of the four ferro-chromium plants ordered in the world last year went to Outokumpu, alone or in joint ventures.

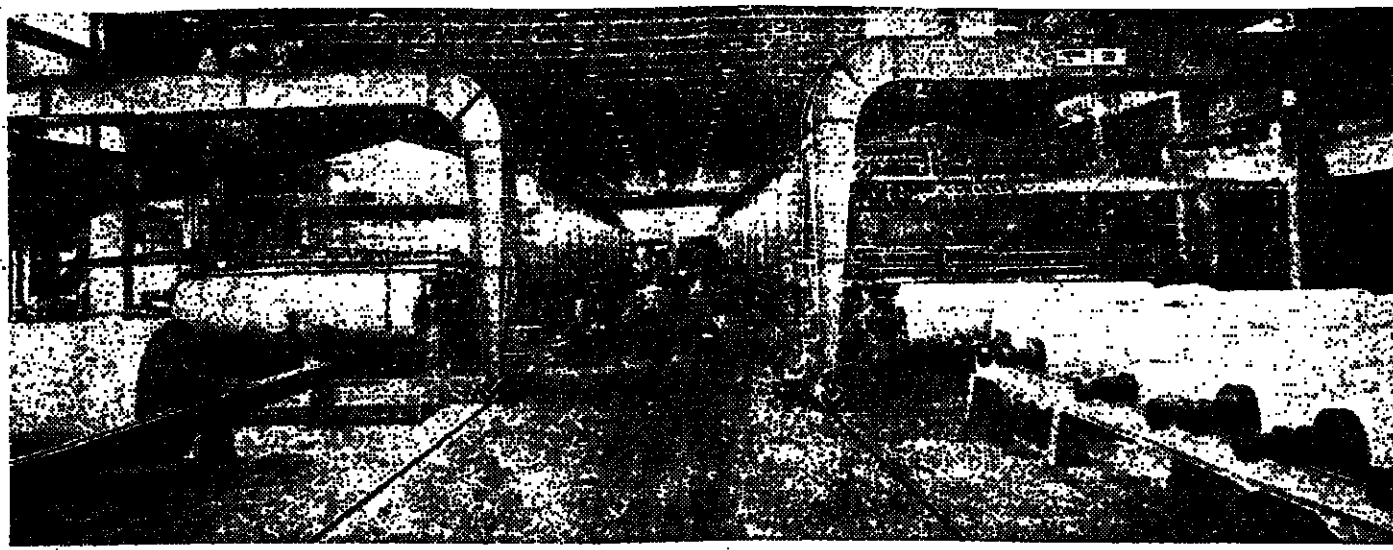
## Developments

The company also sold the first units of another new product, fluidised bed-roasting of peat, by which peat is converted for use as a fuel for district heating and power generation in plants with a capacity of 10-50 MW. Two plants were sold in Finland last year and there are hopes that other peat-rich countries will buy the process as well. Finland plans to increase peat production in the 1980s from 10m cubic metres to 30m cubic metres, to provide from 2 per cent to 6.5 per cent of energy consumption.

Another important new development which has not yet reached the market is a lead flash smelter in which copper and flash smelting techniques have been adapted to the other metal. So far the process is only being used in a pilot plant and no attempt to market the product will be made until there is certainty that the product is guaranteed of success. The company has high hopes for the venture.

With its long tradition of technological advance and several new products coming to the market, it is not surprising that Outokumpu is a company which exudes confidence. "We are confident and expanding and our long-term prospects are very good," marketing development manager Onni Mäkinen puts it — perhaps a trifle modestly.

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Exports of pulp and paper machinery earn Finland about \$250m a year. Machine manufacturers are emphasising the improvements in efficiency and profitability which can be obtained by rebuilding and renovating older plant

## Engineering sector escapes recession

THE FINNISH metals and engineering industry is not expected to suffer a recession, except in one or two individual branches. That is as expected and planned. It was hoped that this sector of Finland's dominating, but cyclically very sensitive, forest products sector.

The market for sawn goods, pulp, paper and board seems to be slackening, but for the metal sector prospects are still bright. Coin, however, is that lack of investment in production capacity increases may tend to retard growth over the next couple of years.

Because of limited productive and economic resources, the problem for the metal sector has been its inability to compete over the whole range of the industry. But this negative feature has also yielded a positive advantage. The sector has had to concentrate on specialities with a high input of technological know-how, high quality, reliable deliveries and modern production methods — the last-mentioned being no particular problem

because the sector is, so-to-speak, a "Johnny come lately." Alongside that, the sector has in some branches — for instance machinery for the pulp and paper industry, ships for navigation in ice, electrotechnics and transport — long been among world leaders.

Another branch that has shown strong expansion is materials handling equipment, lifts, cranes, harbour trucks, etc. In this category might be included farm and

forest machines and equipment for the mining industry.

The biggest branch on the transport side is shipbuilding, again in highly specialised and sophisticated vessels. Over half the icebreakers now in use in the world were built in Finland. The country has also built oil-drilling ships and hovercraft for Arctic conditions. Whether oil-drilling rigs are ships or not is a moot point but Finland has already delivered about 10 units, mainly for the North

Sea area. Luxury cruise liners also deserve special mention as Finland seems to be leading the world in building this type of vessel.

The transport branch, together with machinery and basic metals, has accounted in the past few years for approximately three-quarters of the value of Finnish metal and engineering exports. The remaining quarter has comprised electrotechnical and other metal products.

Exports are distributed fairly evenly between the trading areas, with EFTA taking some 30 per cent, the EEC 24 per cent, Comecon (mainly the Soviet Union) 26 per cent and other countries 20 per cent. The leading individual buyer countries are the Soviet Union, Sweden, West Germany, Norway and Britain. These are all fairly close to Finland. But the Finns are now actively seeking trading in more distant countries and report promising results in North and South America and the OPEC countries of the Middle East.

LANCE KEYWORTH

## MAIN FINNISH INDUSTRIES

	Gross value of production (FIMm)	%	Labour force	%
Metal and engineering	27,536	24	175,000*	34
Wood and paper	24,426	22	98,700	19
Textiles	6,114	5	62,800	12
Food	18,665	16	52,500	10
Chemicals	14,034	12	36,200	7
Others	23,075	21	89,100	18
Total	113,850	100	514,800	100

\* Includes mining, electrical and transport equipment sectors. Source: Federation of Finnish Metal and Engineering Industries; 1978 figures.

## Welcome for foreign investors

FINLAND'S RAPID growth in the past two years has made the country an interesting proposition for foreigners wishing to do business there — although it must be noted that in 1979, the last year for which figures are available, direct foreign investment in Finland actually decreased by about FM 40m to FM 106m, the lowest level since 1973.

Finland welcomes foreign direct investment — but with the reservation that it cannot be made in the raw material — using industries such as mining, forestry and wood-processing. Most of the companies setting up in Finland are sales rather than manufacturing operations.

For all practical purposes, setting up in Finland for a foreigner involves establishing a limited liability company, a process which requires the permission of the Ministry of Trade and Industry and normally takes three to four months. The minimum share capital is FM 15,000 and further financing by parent company loans or parent company guarantees for Finnish finance is available with the permission of the Bank of Finland.

## Requirements

Finnish company law requires that the board of a foreign-owned company must contain a majority of Finnish nationals, usually in the ratio of 3-to-1, and that the manager must be a Finnish national living in Finland. But with the permission of the Ministry of Trade exemptions to both these requirements are possible and are given fairly freely. Ministry of Trade permission is also required, and usually given, for foreigners to own all the share capital in their company.

All capital transactions with other countries, apart from short-term trade credits, require Bank of Finland permission. This covers repatriation of profits and capital, the raising of subordinate loan capital abroad and the acquisition of guarantees for raising Finnish domestic loans. The Bank of Finland does not impose restrictions, however.

Finnish corporate taxation policy is a complex subject with rules governing depreciation and under-valuation of stocks which make comparisons with other countries extremely difficult. But a Parliamentary committee which examined the problem in the mid-1970s concluded that Finnish companies pay tax at about the average rate among comparable countries.

The basic rate of corporate income tax is 43 per cent (in the case of Helsinki) to local government, with 1 per cent going to the church, but this is made after deduction of 80 per cent for distributed dividends.

HILARY BARNES

## Big orders for paper machines

FINLAND'S PULP and paper machinery manufacturers have recently been emphasising their ability to rebuild and modernise existing plants. Their order books are still good, their work load substantial and there has been some investment in expanding production capacity, but in the past few months the number of customers enquiring about new machines has fallen.

The TVV Paper Machine Group — jointly owned by Tampella, Valmet and Wartsila — estimates, for instance, that its order book is currently worth about \$500m, or the same as in June last year. It has about 30 major projects on order for delivery over the next two years.

These include some big orders from North America and the FM 300m contract obtained by Valmet last August to deliver equipment for the third stage of the giant Soviet pulp and paper combine at Svetlogorsk. This comprises one of the fastest and widest fine paper machines in the world, with a wire width of 9,250 mm for a mill which is planned to produce 160,000 tonnes a year of wood-free printing paper.

## Earnings

Price levels and earnings have been "satisfactory" according to the TVV Group but the investment boom which got under way in the domestic paper industry in 1979 is slowing down and the hopes for new machinery orders from the West European market have been disappointing.

In this situation the Finnish manufacturers have shifted their approach to stressing the improvements in efficiency and profitability which can be obtained by rebuilding and modernising plant. This strategy is regarded as particularly

applicable to Britain and France, which have been discussing plans for renovating their paper industries for years.

Last month the TVV Group held seminars in Manchester and London for the technical managers of British mills to outline the possibilities of upgrading existing machines. Among the new developments presented was a twin-wire former from Tampella for use in board manufacturing.

## Markets

Exports of pulp and paper machinery currently earn Finland about \$250m a year, to which can be added orders for logging and other forestry equipment. The principal markets are the Nordic area, North America and the Soviet Union, but Finnish manufacturers have been trying to launch their products in other areas with varying success.

The project by the TVV Group to start an engineering workshop at Campinas in Brazil along with local investors has not yet materialised although the Finns are "continuing talks." The Kamy Company, jointly owned by Ahlstrom, Sweden's Johnson Group and the Kvaerner concern of Norway, operates a pulp machinery plant near Sao Paulo; Rauma Repola under a co-operation agreement with Beloit of the U.S. has established a pulp machinery manufacturing base with a Brazilian partner.

In Australia the TVV Group has delivered a new machine to Australian Newsprint Mills, has completed some rebuilding jobs and is at present negotiating others. Efforts by both the TVV Group and Ahlstrom to open up the Japanese market have still to be consolidated.

WILLIAM DULLFORCE

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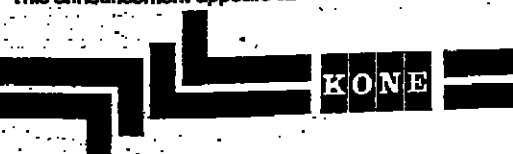
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January 1981



## FINLAND VI

# Rapidly growing export industry

## CHEMICALS

HILARY BARNES

KEMIRA, the State-owned non-organic chemical industry company, recently completed modernisation of port facilities at Oulu on the west coast.

"We used to be able to lift products from the ships to our factories. We needed to be able to lift them from the factory aboard the ships," said Mr. Yrjö Pessi, Kemira's president.

The changeover sums up admirably the development of Finnish chemical production which, within a relatively short time, has become a major export industry.

The chemical industry's share of Finnish exports has risen from about 1 per cent in 1960 and 4 per cent in 1970 to over 11 per cent last year, when exports increased by no less than 58 per cent in value to FM 6bn (\$266m) — the volume increase was 35 per cent.

The chemical industry accounts for more than 13 per cent of industrial output and over 11 per cent of value added in manufacturing industry, shares which have almost

doubled in the past 20 years.

About half of chemical industry production consists of oil refining and refinery products, 30 per cent of industrial chemicals, especially fertilisers, 6 per cent plastics and 14 per cent other products, which includes plastic products, pharmaceuticals, adhesives, paints and so on.

Industrial chemicals account for 40 per cent of exports, refinery products for 36 per cent and "other chemicals" for 24 per cent. Almost 70 per cent of the exports go to EFTA and EEC countries, 19 per cent to Comecon countries and 12 per cent to other countries. But some 40 per cent of the group "other chemicals" — mainly consumer goods such as soap, detergents and pharmaceuticals, go to Eastern Europe, while 24 per cent of industrial chemicals go to non-European countries, with substantial fertiliser exports to Asia, Africa and South America.

## Oil imports

Finland decided to build an oil refinery in the 1950s when it was realised that crude oil was one of the products the Soviet Union could supply to balance trade under the bilateral trade exchange agreements. Today Finland imports about 7m tonnes of Russian

crude and this could rise to 7.5m tonnes a year, according to the five-year trade agreement with the Soviet Union.

Neste, is not in any doubt about the ability and willingness of the Soviet Union to continue to supply crude. Its other main supplier is Saudi Arabia, from which it received 2.8m tonnes under a long-term agreement last year.

Today Neste, with capacity for refining 15m tonnes a year, is a large integrated producer of petroleum and petroleum products with a 1980 turnover of more than FM 13bn, the only fully-integrated producer in the Nordic countries.

It does not have a retail distribution chain, however, which is left to the multi-national companies, including a Russian company.

Neste's refinery output in 1980 was about 12m tonnes, including over 1m tonnes for the processing industry. About 1m tonnes of petroleum products were exported. Neste also produced about 140,000 tonnes of low-density polyethylene and over 30,000 tonnes of PVC. Exact figures for 1980 have not been published.

Neste prides itself on the efficiency of its production, shown both in the capacity utilisation at the refinery — about 85 per cent — and the high yield of lighter and more valuable products which average about 59 per cent of output, based on medium-heavy crude.

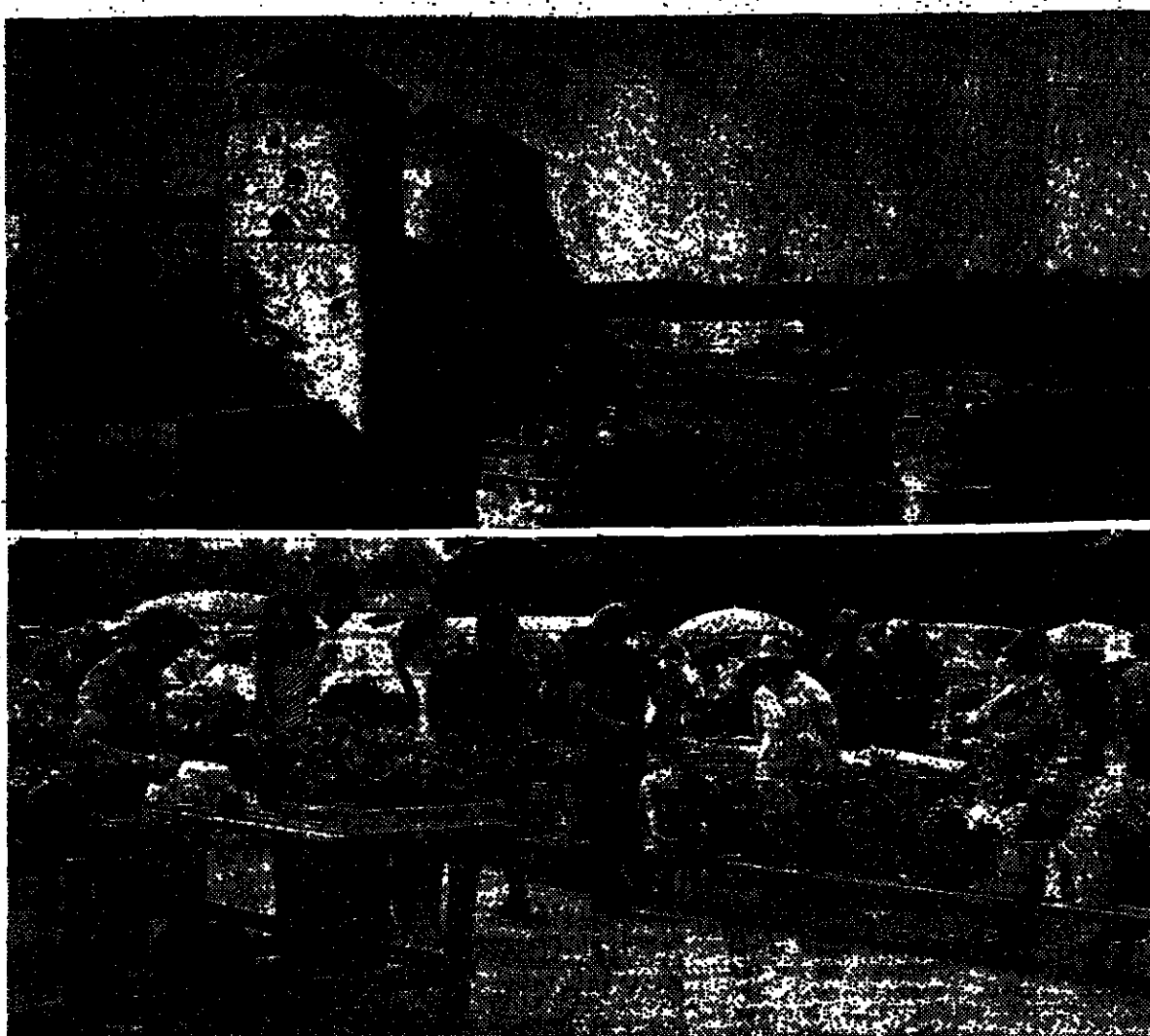
As Mr. Kai Heikari, senior vice-president, put it: "By combining the latest Western technology with good eastern crude oil prices are certainly comparable with average European prices," adding that the Finnish oil and petroleum products industries are not protected by tariff barriers and are thus compelled to stay competitive.

## Important

Finland's own production of low-density polyethylene and PVC (there is no production of high-density plastics) began in 1972 and formed an important base for the expansion of the plastic products industry. First, in trade with the Soviet Union it is a Finnish-imposed condition that products should consist of 80 per cent Finnish inputs. The development of a domestic "feedstock" industry therefore opened up a new market in the east.

Second, it gave a boost to the packaging industry, which takes 45 per cent of Finnish plastics. In low-density products Finnish consumption per capita is about 20 kg — double the European average.

This is explained by the way in which the Finnish forestry industry conglomerates decided to use plastics: not only in production of combined paper-plastic products such as milk cartons, but by making plastics a natural supplement to services they have always offered to their customers. For example, Rosenlew, the forest industries and engineering group based in



## Attractions win a substantial increase in foreign visitors

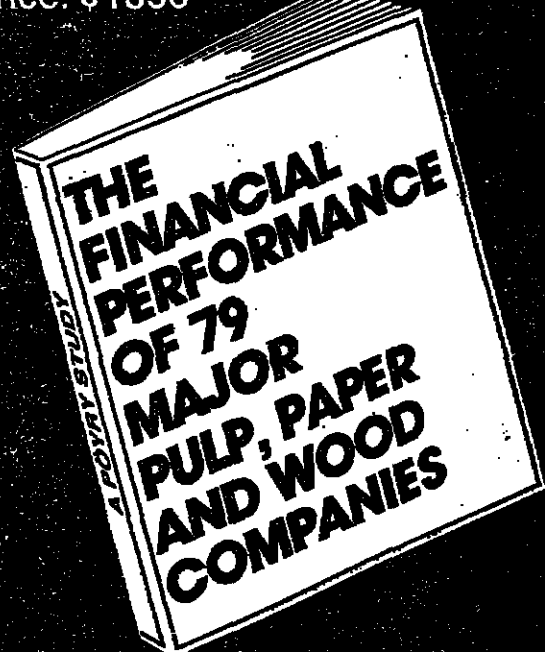
CLOSE to a million visitors arrived in Finland last year — an increase of seven per cent on the previous year. Already there has been a good response to an intensive campaign to win even more international tourists this summer. The majority of visitors come from Sweden, Norway, Germany, the Soviet Union,

the U.S. and Britain — many attracted by the tranquil charms of the land of 60,000 lakes and wide-open spaces. No tourist leaves Kuopio, in eastern Finland, without a visit to the greater Puijo Tower (above, right) one of the area's leading attractions. The tower, the first of its kind in Scandinavia, offers a

dizzying view across great stretches of Lakeland. The medieval castle of Olavinlinna (top, left) is the setting for the Savonlinna Opera Festival. The area is a much-visited tourist venue, with a health spa, casino, good hotels and sporting facilities. Visitors (lower, left) through the market at Sello, near Turku, in southern Finland.

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THE INTERNATIONAL FINNISH BANK

Porri on the west coast, is today one of Europe's biggest suppliers of plastic sacks and soon will be a major sack supplier in the U.S.

Last year Rosenlew formed a joint venture with Rex Plastics Inc. for the production of heavy-duty plastic sacks and carrier bags in the U.S. The capacity of the plant in Thomasville, North Carolina, will be 50m sacks a year in the first stage. Production begins this year.

There are about 150 members of the Plastics Industry Association, which indicates a versatile industry. Most of the companies are small and many of them are family-owned, founded by entrepreneurial talents such as the ebullient Mr. Heikki Tavela, whose company, MK-Tuote, is one of world's leading producers of plastic piggy banks. In 1980 a production unit was started in Chicago.

Another example is Wilk & Höglund, which is the world's biggest producer of large-diameter, high-density polyethylene pipes, with production plant in Canada as well as in Finland.

Kemira, with a 1981 turnover of about FM 2.4bn, an increase of 20 per cent from 1979, dominates the non-organic chemical industry. Its main products are fertilisers, industrial chemicals (mainly sulphuric acid), titanium dioxide, explosives, viscous fibres and paints.

## New departure

Within five years the share of Kemira's sales going for export have risen from 15 per cent to 36 per cent. A new departure is made with the Soviet Union, which last year imported 50,000 tonnes of phosphoric acid from Kemira.

The other main factor in export growth is fertilisers. Until about four years ago Kemira did not export fertilisers; today it exports about 240,000 tonnes a year and expects soon to become the world's largest exporter of nitrogenous fertilisers. A main reason for the growth

of fertiliser exports is the production of phosphates, which began in 1979. The company is producing phosphates from low-grade apatite, for which Kemira developed a viable process of extracting the phosphates. In two years' time production capacity will increase from its present 250,000 tonnes to 500,000 tonnes. This is Western Europe's only phosphate production.

Kemira is a company with a lot of interesting plans. Headed by a professor in agronomy, Erno Pessi, the company spends about 2 per cent of turnover on research, a high figure for a bulk products company. Current investigations include plans for peat-based ammonia and peat-based methanol.

If the ammonia-from-peat project is realised, it will mean that Finland's former dependence on imported inputs for its fertiliser production will be substantially reduced, and if another project materialises the fertiliser industry could become 100 per cent domestically based. This involves the extraction of potassium from flogopite found in the apatite mines. The potassium content is low, but Prof. Pessi said the company is hopeful of achieving successful commercial production.

Prof. Pessi leaves no doubt about his confidence in Kemira's future prospects, a confidence reflected in a FM 340m investment programme in 1980 rising to FM 450m in 1981. The company has developed a high degree of know-how in fertiliser production, which it has been able to sell abroad, and achieves a high degree of productivity in its fertiliser plant, which enables it to be extremely price competitive.

"In Finland we have the know-how. The Finns know much more than they realise. All they need is the courage to use it. We can produce the world's best products, but now we have to go out and market them," Prof. Pessi said.

The pharmaceuticals industry also has a remarkable growth record. In 1970 Finland

imported about 60 per cent of its pharmaceuticals and produced 40 per cent at home. Today the figures have been reversed. Exports of pharmaceuticals only really began in a serious way in the 1970s, but today about 20 per cent of total production is exported. The value of pharmaceutical output increased by 17 per cent to FM 874m last year while exports increased by 35 per cent to FM 203m.

About half the exports go to Comecon countries, which is regarded as a natural market both for geographical and industrial reasons. The 13 Finnish pharmaceutical manufacturers took part in a major presentation in the Soviet Union in 1974. It turned out to be a very well-timed move, coming just as the Soviet Union had to increase imports from Finland to complement its oil exports.

## Research work

According to Mr. Kai Fagerström, managing director of Farmos, of Turku: "Finnish industry complements the Soviet industry which is geared to bulk production, while we are small volume producers of specialties."

The industry is heavily research-oriented, and R and D expenditure equals about 11 per cent of sales revenue and about 20 per cent of staff are employed in research and quality control. Basic research into new products developed only in the mid-1970s, but several compounds have now been patented by the Finnish companies, although, as yet, none has reached the marketing stage.

What is perhaps remarkable as well is that Finnish universities do not have the same tradition in pharmaceuticals research as some of the major European exporting countries, so growth in the industry is taking place from a fairly narrow academic base, although standards at the Finnish universities are regarded as extremely high.

## Soviet Union is the biggest buyer

## FOREIGN PROJECTS

LANCE KEYWORTH

AS CONSTRUCTION branch export invoicing amounts to about 10 per cent of Finland's total exports, and 40 per cent of these "project" exports as they are now called go to Middle East countries, recent events in the OPEC states have disturbed the Finns.

The projects in Iran are all but a write-off. Iraq, in which Finland had contracts worth \$45m in mid-1980, is still a "going concern" but there is some uncertainty there, too, now that the war with Iran has begun. The Iraqi Ambassador in Helsinki, Gen. Amesh, has hardly helped to relieve feelings by going on record as saying that those who run away from Iraq will not be welcome back. Nevertheless, they are going back.

The biggest buyer of Finnish "project" exports is, of course, the Soviet Union, for that is where the biggest oil bill comes from — 80 per cent of

Finland's total oil imports). It suits the Finns well enough as they live cheek by jowl with the Soviets. In some cases Finnish labour is employed on some of the projects, which helps the situation now that unemployment is running at about 4.5 per cent. The men either live on their work sites for a given period of time, or bus in daily and return home every night.

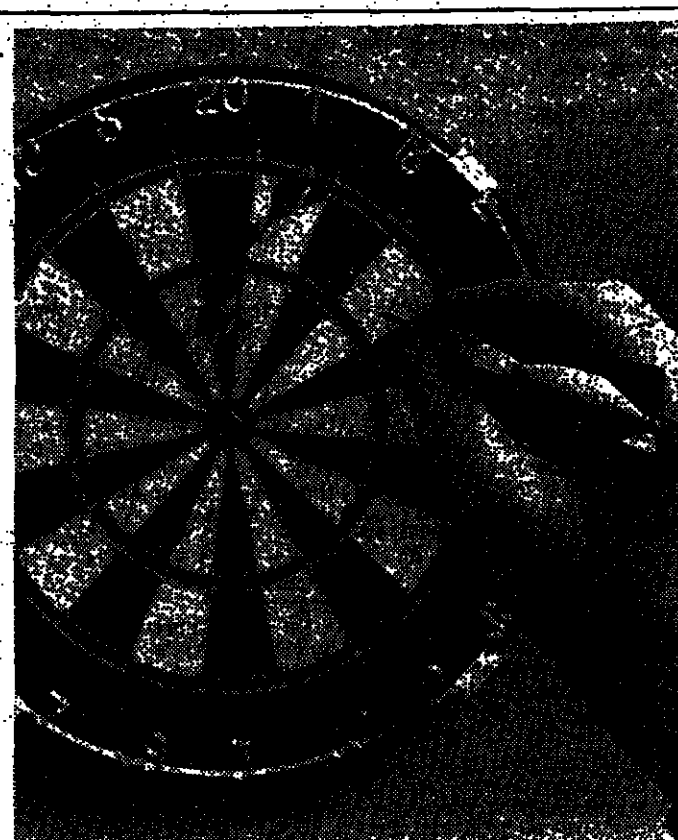
It depends on the location of the project. The Soviet share of project exports from Finland was almost double that of Iraq's in 1980.

The third biggest importer of projects from Finland is Saudi Arabia, and no one seems worried about that (the value figure for 1980 was \$240m). But coming into the picture is Libya, whose political sands do not seem to worry the Finns. A company called Finnmap recently signed a new contract worth FM 24m (\$5.8m) with Libya for ground planning of the south-western Fezzan region of the country. This amount is fairly small compared with the envisaged contract for the building of a nuclear power station in Libya in co-operation with the Soviet Union. The Soviet Union would deliver the power plant while the Finns would do the construction work

and deliver some components. This third-party type of project contract has been on the cards for a long time, but so far more has been said than done about it, not only with the Middle East but also with the Western bloc.

Up for discussion now in the Nordic Council is a proposal for a sort of joint Nordic entrepreneurial venture into the development countries. The idea is that two Nordic countries plus a developing country would co-operate on a scheme to build, say, a factory in the developing country. However, these ventures take a long time to arrange and are difficult to finance.

Financing has been one of the problems of Finnish project exports. This has been relieved recently by the various guarantees from Export Credit Limited and the Export Guarantee Board, and some subsidiaries of the Finnish commercial banks that have been established abroad in the past few years. Nevertheless, the fact remains that a Finnish company may be at risk still because it has over-extended itself in bidding in a market which looks too attractive at first sight. That is exactly what is happening in Finland today.



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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

# 'Intellectual sabbaticals' take on a new dimension

INVITE hundreds of European chairmen and chief executives to a top Swiss ski resort, offer them a wide choice of activities, and the last thing you would expect them to do is spend hours being briefed on the potential impact of business of microprocessors, robotics, biotechnology and other wonders of new technology.

It would seem equally foolhardy to ask hordes of senior general managers to spend the best part of a week at a business school in the rolling English countryside for an intensive, practical briefing about new technology, rather than for the usual "drilling" of "intellectual sabbaticals" at which such institutions excel.

Yet, in both cases, the unlikely has happened. In Davos last month, the sessions on "technological pioneering" proved by far the most popular of a series of varied seminars offered by the European Management Forum within its annual nine-day Symposium: a good two-thirds of the 450 symposium participants attended the technology sessions, preferring them either to alternative meetings or to an extra hour on the ski slopes.

## Revolution

And on the banks of the River Thames, the Administrative Staff College at Henley reports a rapid rate of enrolment for an unusual four-day briefing on "new technology and the management revolution", to be held at the end of this month. It will combine presentations, workshops and symposia, together with a practical exhibition which will allow managers to play around with the technology itself: programmable microcomputers, robots, various aspects of the "electronic office", and so forth.

The popularity of the two events raises three basic questions about the way top managers do — or should — spend their time. Why, after nearly five years of new technology mania in the media, should it be necessary for them to travel

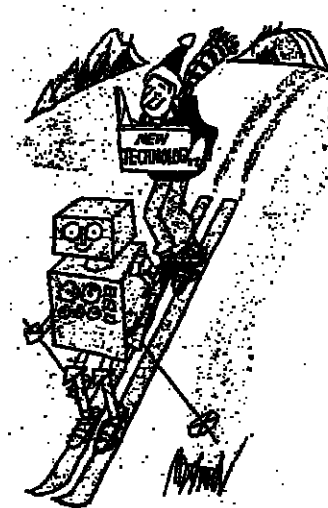
to hundreds of miles to hear still more about it? Are these briefings a sign of a shift by business schools and organisers of exclusive conferences away from extremely catholic "serendipity" sessions for senior managers, and towards far more specific, in-depth events? And would such a trend increase the practical value of top level short courses and conferences?

Sceptics will greet all three questions with the usual fibre that all such meetings are merely an excuse for the bosses to have a good time out of the office on expenses. For the professional conference-goer this may be true.

But the vast majority of participants at Davos and Henley's senior management programmes appear to be hard-working executives for whom attendance is one of the only chances in the year to examine their companies' external environment in person and at length, through direct contact with policy-makers in international politics, society, finance or even business itself. Just as important as the formal sessions is the opportunity to have a sustained exchange of experience and ideas with their peers in other companies, the bars at such events do a roaring trade.

This is part of the answer to the first question: that the average top manager does not have — or make — sufficient time in his normal working week to assess events and trends outside his company in sufficient depth to help his strategic thinking.

To the sceptic who retorts that managers should simply read more, one can only reply that most people find it difficult to clarify their minds just by read-



ing and thinking on a complex subject which may be new to them; some form of personal debate is necessary.

But even if reading were an adequate substitute for direct discussion, the average top manager would not find enough time for it. A recently completed study of managerial and professional productivity carried out by Booz-Allen and Hamilton, the U.S. consultancy, showed that only about 8 per cent of senior managers' time is spent reading, and little over half as much again on what the consultants called "analysing".

What is more, most of this activity was apparently directed at internal company documents rather than at material originating outside.

So the average top manager will not have read enough about the various new technologies. Those who have read extensively will have had insufficient stimulus to digest their poten-

in both cases, a number of participants felt frustration at being unable to probe more deeply into certain topics before the next one came along. At Henley, the prime example was a glimpse of how Philips, the Dutch multinational, is trying to reconcile conflicting worldwide pressures for centralisation and decentralisation. Many participants feel the session was tantalisingly short.

The staff of the European Management Forum have responded to such pressures by turning part of the Davos conference centre into an "initiative centre" for participants who want at short notice to convene small, informal discussions on specific topics; at least 30 a day were held this year.

This seems an ideal way of combining the serendipity element offered by a broad-ranging programme — the breadth of the Davos symposium is unrivalled — with the urge of many participants to take home more than just a few outline thoughts or sketchy pieces of information.

## Pressures

Like Henley's introduction of in-depth briefings on a narrow range of topics, the new Davos pattern increases the likelihood that more of the thoughts and information will "stick" in the participants' minds once they have returned to the everyday pressures of business life. Traditional broad-brush "intellectual sabbaticals" have their uses — whether they last a week or a year — but all too often they provide little lasting value in terms of their prime purpose: increased managerial competence and creativity.

European Management Forum, 19 chemin des Hauts Crêts, CH 1223, Coligny, Geneva, Switzerland. Tel 22/360243. Administrative Staff College, Greenlands, Henley on Thames, Oxon. RG9 3AU, UK. Tel. 049166-454. New Technology Briefing March 31-April 3. Booz-Allen & Hamilton, 73 Brook Street, London W1Y 1YE. Tel. 01-499 8971.

Christopher Lorenz

# Marketing rules the roost

CHIEF EXECUTIVES give their board colleagues a lower ranking in Britain than in any other European country. But the UK shares the general European practice of paying marketing directors more than anyone else on the board except the chief executive and his deputy, and of putting personnel and purchasing at the bottom of the scale.

This picture emerges from the latest research on top managers' pay carried out by Management Centre Europe, which will be published early next month.

Relating top executives' remuneration to the salary of a chief executive, most British directors suffer a greater differential than their European counterparts.

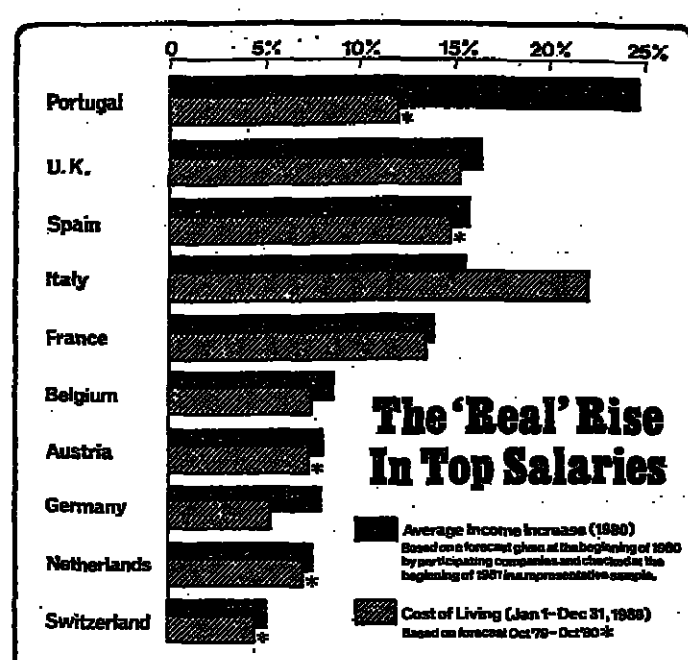
Thus, a marketing director in the UK was thought worthy of a salary equal to 59 per cent of his boss' pay in 1980, while the percentage figure for the research director was 53.

But in France and Germany, for example, the marketing director is paid 64 per cent of his boss' pay, while in Portugal — which is consistently higher in all top management functions — the figure is 75 per cent.

A UK director of engineering gets only about 50 per cent of his chief executive's salary compared with about 60 per cent in Germany, Italy, Holland and Sweden. Other technical functions suffer less severely in Britain, though they are all paid far less than the chief executive.

The survey notes that, in each country, the relationship of the remuneration for each management function to that of the chief executive generally did not vary with company size.

MCE surveyed a "representative" sample of 968 companies in Europe, including 97 in the UK, but it points



As with all surveys, unusual factors can distort the facts. Because much of the information is based on job descriptions, there is likely to be some mis-matching between different companies and centres.

In spite of this the MCE survey is generally considered to be one of the most comprehensive on pay in Europe.

It shows that with the exception of Italy, top executives in Europe all received salary increases in excess of domestic inflation during 1980. MCE bases its forecasts given at the beginning of 1980 and checked early in 1981 in a representative proportion of the sample.

Thus top executives in the UK received pay rises averaging 16.3 per cent, against a

15.3 per cent increase in the cost of living. In Italy the salary increase was 15.5 per cent, compared with a jump in the cost of living of around 23 per cent.

MCE also finds that British managers now keep a higher proportion of gross pay than many of their European counterparts.

For example, a married man with two children earning the equivalent of around U.S.\$50,000, which is the median salary for a chief executive in the UK — using January 7, 1980 exchange rates — takes away 57 per cent of his gross reward after tax and social security payments.

\*Top Management Remuneration, Europe '81, Management Centre Europe, Avenue des Arts 4, B-1040 Brussels, Belgium.

Arnold Kransdorf

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1001	1002	1003	1004	1005	1006	1007	1008	1009	1010
1011	1012	1013	1014	1015	1016	1017	1018	1019	1020
1021	1022	1023	1024	1025	1026	1027	1028	1029	1030
1031	1032	1033	1034	1035	1036	1037	1038	1039	1040
1041	1042	1043	1044	1045	1046	1047	1048	1049	1050
1051	1052	1053	1054	1055	1056	1057	1058	1059	1060
1061	1062	1063	1064	1065	1066	1067	1068	1069	1070
1071	1072	1073	1074	1075	1076	1077	1078	1079	1080
1081	1082	1083	1084	1085	1086	1087	1088	1089	1090
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# The 'free lunch' Budget critics

BY SAMUEL BRITTON

WHEN I heard the Chancellor's speech on Tuesday, I thought it was a bad Budget. What I meant by this was that if it was necessary to raise an extra £4.3bn in revenue (and this is the true amount on a non-inflation distorted calculation as explained in Part 1, Paragraph 4 of the Financial Statement), this was quite the wrong way to do it. But when I heard the main grounds of Conservative criticism (easy, of course, to deny) that it was necessary to raise this revenue at all, nor to cut spending—I felt like cheering the Prime Minister's "provocative" attack on her (Cabinet?) critics again and again, and again and again, and wished that she would repeat it (a wish which will probably be granted).

Let me try to explain the issues in a way which makes as little reliance as possible on economic theory or fiscal or monetary technicalities. The rampant political disease of our time is the Good King Wenceslas syndrome. The disease consists of the attempts of rival groups, competing for shares in a limited national product, to pretend that a modern Government can act like King Wenceslas, who had his own personal resources, and could feed and fuel to poor men without necessarily taxing his subjects.

## Poverty trap

How many for instance of the Chancellor's Conservative critics who rightly criticise the worsening of the poverty trap and the "why work?" problem from the failure to index tax allowances, would have acclaimed the alternative of an increase in the basic rate of tax? Such a decision would (I hope) have been welcomed by the Financial Times and a few brave MPs in all parties. But I fear that if he had done this, the Chancellor would have been howled down by most of the pack behind him; and the row in the tea cup by comparison with what then would have occurred. Let us suppose then he had decided instead to borrow most of the extra £4.3bn. Then there would not have been even the 2 per cent cut in MLR and the

trend of short-term and long-term interest rates would have been up rather than down. We might then have had the unfortunate spectacle of a CBI march on Whitehall — something I have been waiting all my life to see.

We then come to the final resort of those exhibiting the Wenceslas syndrome: the resort into spurious technicality, e.g. the assertion that the borrowing-interest rate trade-off has been wrongly estimated, that the Borrowing Requirement or the money supply is measured in the wrong way, or that we really can have a free lunch—tax less, spend more and "print" the difference.

The Government is not exactly like a family and there are rare occasions when financing a larger Budget deficit from the banking system may actually stimulate the economy — the Depression of the early 1930s may have been such an occasion. The question is whether the differences between now and the 1930s — when prices were falling not rising — are more or less important than the similarities.

## Resources

What is the rational response for those who admit that they do not know the answers to all the theoretical questions or who are well aware that having studied them to the best of their ability, they have been wrong in the past and could be wrong again? Occasions when one can have a free lunch are by their nature rare and exceptional. The odds against this being one of them are high.

People throughout the world are not poor and hungry because of a shortage of paper money but because of a shortage of real resources and other "real" problems such as market-rigging by producer groups, whose activities people like Mr. Peter Shore and Mr. Peter Walker are in politics to rationalise. The supposition that whenever we are faced with an unpopular—even misjudged—Budget we are in the type of financial crisis calling for an injection of more money is an example of ordinary wishful thinking and normal indignation. There is no doubt that as far as Cheltenham goes it is very much in Ekbalco's favour that he gets two miles better than

# Employment sex equality campaign gains double fillip

A DOUBLE fillip to the campaign for sex equality in employment was delivered last week from home and abroad. In the Employment Appeal Tribunal an employer's crude policy of not employing married women with dependent children, on the unproved assertion that they are always unreliable, was smartly struck down.

In Luxembourg the European Court of Justice snapped its judicial fingers at UK legislation that attempts pension schemes from the equal pay provisions, and held that in one important respect Lloyds Bank's occupational pensions scheme fell foul of Community law.

Mr. Mustoe owns a restaurant in Kentish Town. In August 1979 he advertised in the window of "Edward's Bistro" — "Waitresses wanted for day or night time" (itself probably an unlawful advertisement).

He had, however, consistently pursued a policy of not employing women with young children, so that when Mrs. Hurley, who had four children under the age of 11, was provisionally hired by the restaurant manager, that hiring was speedily countermanded.

Mrs. Hurley had for the previous ten years worked four nights a week as a waitress at a dance hall, often working until the early hours of the morning. Unreliability was certainly not her line, but she had decided to find a job which did not demand such long and awkward hours of work.

Since Mr. Mustoe did not pursue the same policy against men with dependent children, there was little difficulty in upholding Mrs. Hurley's claim of unfair dismissal on the ground of sexual discrimination. Mr. Mustoe had admitted in answer to a questionnaire submitted to him that "it is very difficult for married women with children to get to evening work."

The fascinating legal question was the alternative ground of Mrs. Hurley's claim. Section 3(1)(b) of the Sex Discrimination Act 1975 prohibits indirect discrimination against either men or women on the basis of their married status. (Section 3(1)(a) prohibits direct discrimination, which was not in point in this case.)

The argument for Mrs. Hurley was that, since substantially more married women than unmarried women have dependent children, Mr. Mustoe's policy had the effect that proportionately fewer married persons could comply with the condition than unmarried persons.

But was the policy nevertheless "justifiable"? Mr. Justice Browne-Wilkinson, who recently was seconded from the Chancery Division of the High Court to become chairman of the Employment Appeal Tribunal, held that there was no evidence that parents with young children are unreliable. "Not even popular prejudice suggests" that men are unreliable, what-

ever might be claimed in respect of women.

In any event, to justify a discriminatory condition, the employer must show that such a condition is necessary and not merely convenient. On this point the judge had some important observations to make. Even if it were conceded that some women with small children were less reliable than those without, it does not follow that it is necessary in order to achieve reliability to exclude all

employers more competent in the management of labour.

Lloyds Bank is anything but incompetent. It provides elaborately for all permanent staff two separate retirement benefit schemes—one for men, the other for women.

Membership of both schemes, which are contracted-out pension schemes, is compulsory from the moment that employment begins. The schemes have parallel provisions, save in one important respect.

By the terms of the men's retirement benefit scheme, staff have to contribute 5 per cent of their salary (treated as part of their pension fund) to the pension fund. Women staff contribute 5 per cent of their salary only on attaining the age of 25.

Thus in the case of an employee leaving Lloyds' service before completing five years' service, or before attaining the age of 25, the consequences under the scheme are not the same for men and women.

A male employee who has paid contributions from the outset of his employment before reaching 25 would receive back those contributions, subject to deduction, with interest, a

female employee who paid no contributions until the age of 25 in respect of employment would receive no sum by way of refund of contributions for employment under that age; other differential consequences occurred.

If the contributions paid by the employer to the scheme, or the rights and benefits of a worker, were "pay" within Article 119 of the Rome Treaty, there was an inequality between the sexes.

Last December the Advocate General, Mr. Jean-Pierre Warner (who is now back in this country as a Chancery judge), gave his opinion supporting Lloyds in its contention that pensions were not "pay."

But the Court has firmly rejected that view. Article 119 (2) says that "pay" means "the ordinary basic or minimum wage or salary and any other consideration, whether in cash or in kind, which the worker receives, directly or indirectly, in respect of his employment from his employer."

The Court said the sums included in the calculation of a gross salary payable to the employee and which directly determine the calculation of other advantages linked to the salary — e.g. redundancy payments, unemployment benefits, family allowances and credit facilities — form part of the worker's pay within the meaning of Article 119(2), even if they are immediately deducted by the employer and paid to a

pension fund on behalf of the employee.

This applies even more so where those sums are refunded in certain circumstances as being repayable to him if he ceases to belong to the contractual retirement benefits scheme under which they were deducted.

If the result in Luxembourg was predictable and reassuring to the sex equality lobby, it cannot be doubted that the financial consequences are formidable, if not dire.

Lloyds calculated that annually it employs 21,500 women, of whom 13,800 are under 25. Claims for the retrospective adjustment of pay scales covering a period of years would run into millions of pounds.

Lloyds therefore asked the Court to make any ruling against the bank prospective only, as the Court had done in an earlier judgment in 1976 involving state pension schemes. But that plea too was rejected.

The Court said that, while conscious of the implications of any judicial decision it makes, it would be impossible to diminish the objectivity of the law and compromise its future application on the ground of repercussions which might result, as regards the past, from such a judicial decision.

Harley v. Mustoe, Times Law Report, March 13, 1981.

Worthington and Humphreys v. Lloyds Bank Ltd. [1980] 1 CMLR 293.

## THE WEEK IN THE COURTS

BY JUSTINIAN

women with children.

There are other means of testing reliability. Mr. Mustoe could have taken up Mrs. Hurley's references to see whether she was reliable. He could have asked her who looked after her children when she was at work. There was evidence that her husband, a teacher, had successfully done so for the previous ten years.

In general, a condition excluding all members of a class from employment cannot be justified on the ground that some members of that class are undesirable employees.

The legislative prohibition against sex discrimination at work may thus have the incidental effect of making

# Ekbalco aims for the top

ROGER FISHER has his sights set firmly on next year's Champion Hurdle with Ekbalco, and no one who saw the five-year-old demolish the opposition in Saturday's William Hill Imperial Cup is likely to dismiss the Cumberland trainer's hopes.

Although Fisher's immediate post-race remark to Ekbalco's "Now for next year's Champion Hurdle—Sea Pigeon had better watch out"—may seem a little premature, there is little doubt that given normal improvement Ekbalco could be among the best in 1982.

The youngest member of Saturday's 14-runner field for the race which until 1939 had far more status than the Champion Hurdle, Ekbalco proved himself head and shoulders above his rivals, pulling away after the final furlong to win as he pleased.

There is no doubt that as far as Cheltenham goes it is very much in Ekbalco's favour that he gets two miles better than

most and is at his most formidable in testing conditions.

A tenuous line to Ekbalco's 1982 pretensions may be seen on Wednesday when Badsworth Boy is pitted against the best on level terms.

If Badsworth Boy, a year the senior of Ekbalco, can make his presence felt in the company

## RACING

BY DOMINIC WIGAN

of Sea Pigeon and Heighlin, there will be many watching Ekbalco's preparation for the 1982 race with the keenest interest.

Following Saturday's six lengths success over Rimondo, Fisher's winner (who goes next to Aintree) was backed at 33-1 and 25-1 for 1982 glory at Cheltenham.

Turning to today's Ayr card,

Fisher, responsible for the final winner at Sandown in Kilroy Mannor, will be attempting to win a third consecutive race. This time his hopes will be pinned on a somewhat less illustrious representative in Simbad.

A winner as a juvenile in Belgium, Simbad has proved something of a disappointment since outclassing Berulla in a juvenile handicap at Stratford last term.

However, he is sure to be all the better for a much-needed recent outing after a long lay off and looks worthy of support in the Carclue Opportunity Handicap.

## AYR

- 2.15—Simbad
- 2.45—Gallie-Saint
- 3.15—Palace Guard
- 3.45—Caroline Lamb
- 4.15—Clashid
- 4.45—High Diver
- 5.15—Joe Smilght

## HIV

- 1.20 pm HIV News. 2.00 Money-Go-Round. 2.30 The Monday Matinee: "Powderkeel" starring Rod Taylor, 5.15 Mr. and Mrs. 6.00 Report West. 10.20 HIV News. 10.30 Quincy.

1.20 pm Anglia News. 2.00 Money-Go-Round. 2.30 Monday Matinee: "That Lady from Peking" starring Mary McCormack. 5.15 Mr. and Mrs. 6.00 Report West. 10.20 HIV News. 10.30 Quincy.

1.20 pm ATV News. 2.00 The Monday Matinee: "Danger in Paradise". 5.15 Mr. and Mrs. 6.00 Report West. 10.20 HIV News. 10.30 Quincy.

1.20 pm Southern News. 2.00 House-party. 2.25 "Law and Disorder" starring Michael Redgrave. 6.45 Money-Go-Round. 7.15 Mr. and Mrs. 8.00 Day by Day including Souths. 10.00 Day by Day including Souths. 11.00 WKRP in Cincinnati.

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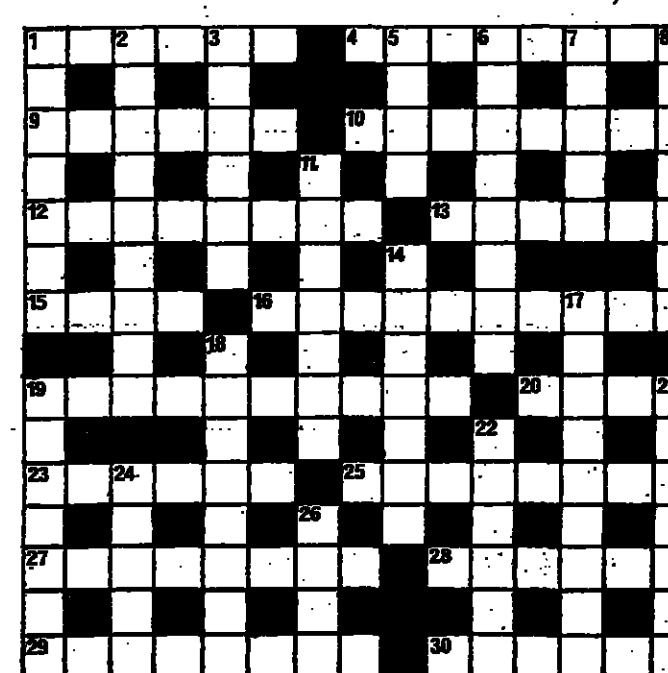
## TV/Radio

BBC 1

† Indicates programme in black and white

6.40-7.55 am Open University (Ultra High Frequency). 8.00 For Schools. Colleges. 11.25 You and Me. 11.40 For Schools. Colleges. 12.40 pm Regional News for England (except London). 12.45 News. 1.00 Pebble Mill at One. 1.45 Mister Men. 2.01 For Schools. Colleges. 3.00 When the Bough Breaks. 3.15 Songs of Praise. 3.30 Regional News for England (except London). 3.55 Play School (as BBC2 11.00 am). 4.20 Secret Squirrel. 4.25 Jackanory. 4.40 Rentaghost. 5.05 John Craven's Newsround. 5.19 Blue Peter. 5.40 News. 5.55 Regional News Magazine and Nationwide. 6.20 Nationwide. 6.55 Triangle.

## F.T. CROSSWORD PUZZLE No. 4,520



- ACROSS**
- 1 Obtain pass (4, 2)
  - 4 Sailor's alternative resting place entirely occupied (6)
  - 9 Person unable to go at easy pace (6)
  - 10 Trouble to remove lock (8)
  - 12 History has spoken of shepherds (8)
  - 13 Family led astray in fire (6)
  - 15 Weighty system taken in by horse (4)
  - 16 Undressed as usual (3, 2, 5)
  - 19 Resort by sea fit to drink (10)
  - 20 Kiss coach soundly (4)
  - 21 Current line in harmony (6)
  - 24 A number who (ungrammatically) are rather... (8)
  - 27... making Haydn work (8)
  - 28 Point to rush-hour traffic in bad writing (6)
  - 29 Let off appointment outside school (8)
  - 30 Severe critic reading pole in due course (6)
- DOWN**
- 1 Where the struggle takes place in the main (7)
  - 2 Fur creature nicked (4, 5)
  - 3 Rail record upset by Frenchman (6)
  - 5 Boat made with second-class equipment (4)
  - 6 Striking just once for all (8)
  - 7 River returns below railway train (5)
  - 8 Sweet abandon to the ear (7)
  - 11 Unaffected by being obvious choice (7)
  - 14 Look... my boy takes the stage (5, 3)
  - 17 Just touch and go by... (5, 4)
  - 18... furniture salvaged from the North Sea (8)
  - 19 Limp young beast brought up crime squad (7)
  - 21 Colonial pioneer paying up (7)
  - 22 Writer with pound caught 150 (6)
  - 24 Bit of booty found in box (5)
  - 26 Sack Wellington (4)
  - 27 The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

## Radio Wavelengths

- 1 105.3kHz/270m
- 2 105.3kHz/270m
- 3 121.5kHz/247m
- 4 105.3kHz/270m
- 5 105.3kHz/270m
- 6 105.3kHz/270m
- 7 105.3kHz/270m
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## RADIO 1

5.00 am As Radio 2. 7.00 Mike Read. 8.30 Andy Peel. 9.00 News. 9.30 News. 10.00 News. 10.30 News. 11.00 News. 11.30 News. 12.00 News. 12.30 News. 1.00 News. 1.30 News. 2.00 News. 2.30 News. 3.00 News. 3.30 News. 4.00 News. 4.30 News. 5.00 News. 5.30 News. 6.00 News. 6.30 News. 7.00 News. 7.30 News. 8.00 News. 8.30 News. 9.00 News. 9.30 News. 10.00 News. 10.30 News. 11.00 News. 11.30 News. 12.00 News. 12.30 News. 1.00 News. 1.30 News. 2.00 News. 2.30 News. 3.00 News. 3.30 News. 4.00 News. 4.30 News. 5.00 News. 5.30 News. 6.00 News. 6.30 News. 7.00 News. 7.30 News. 8.00 News. 8.30 News. 9.00 News. 9.30 News. 10.00 News. 10.30 News. 11.00 News. 11.30 News. 12.00 News. 12.30 News. 1.00 News. 1.30 News. 2.00 News. 2.30 News. 3.00 News. 3.30 News. 4.00 News. 4.30 News. 5.00 News. 5.30 News. 6.00 News. 6.30 News. 7.00 News. 7.30 News. 8.00 News. 8.30 News. 9.00 News. 9.30 News. 10.00 News. 10.30 News. 11.00 News. 11.30 News. 12.00 News. 12.30 News. 1.00 News. 1.30 News. 2.00 News. 2.30 News. 3.00 News. 3.30 News. 4.00 News. 4.30 News. 5.00 News. 5.30 News. 6.00 News. 6.30 News. 7.00 News. 7.30 News. 8.00 News. 8.30 News. 9.00 News. 9.30 News. 10.00 News. 10.30 News. 11.00 News. 11.30 News. 12.00 News. 12.30 News. 1.00 News. 1.30 News. 2.00 News. 2.30 News. 3.00 News. 3.30 News. 4.00 News. 4.30 News. 5.00 News. 5.30 News. 6.00 News. 6.30 News. 7.00 News. 7.30 News. 8.00 News. 8.30 News. 9.00 News. 9.30 News. 10.00 News. 10.30 News. 11.00 News. 11.30 News. 12.00 News. 12.30 News. 1.00 News. 1.30 News. 2.00 News. 2.30 News. 3.00 News. 3.30 News. 4.00 News. 4.30 News. 5.00 News. 5.30 News. 6.00 News. 6.30 News. 7.00 News. 7.30 News. 8.00 News. 8.30 News. 9.00 News. 9.30 News. 10.00 News. 10.30 News. 11.00 News. 11.30 News. 12.00 News. 12.30 News. 1.00 News. 1.30 News. 2.00 News. 2.30 News. 3.00 News. 3.30 News. 4.00 News. 4.30 News. 5.00 News. 5.30 News. 6.00 News. 6.30 News. 7.00 News. 7.30 News. 8.00 News. 8.30 News. 9.00 News. 9.30 News. 10.00 News. 10.30 News. 11.00 News. 11.30 News. 12.00 News. 12.30 News. 1.00 News. 1.30 News. 2.00 News. 2.30 News. 3.00 News. 3.30 News. 4.00 News. 4.30 News. 5.00 News. 5.30 News. 6.00 News. 6.30 News. 7.00 News. 7.30 News. 8.00 News. 8.30 News. 9.00 News. 9.30 News. 10.00 News. 10.30 News. 11.00 News. 11.30 News. 12.00 News. 12.30 News. 1.00 News. 1.30 News. 2.00 News. 2.30 News. 3.00 News. 3.30 News. 4.00 News. 4.30 News. 5.00 News. 5.30 News. 6.00 News. 6.30 News. 7.00 News. 7.30 News. 8.00 News. 8.30 News. 9.00 News. 9.30 News. 10.00 News. 10.30 News. 11.00 News. 11.30 News. 12.00 News. 12.30 News. 1.00 News. 1.30 News. 2.00 News. 2.30 News. 3.00 News. 3.30 News. 4.00 News. 4.30 News. 5.00 News. 5.30 News. 6.00 News. 6.30 News. 7.00 News. 7.30 News. 8.00 News. 8.30 News. 9.00 News. 9.30 News. 10.00 News. 10.30 News. 11.00 News. 11.30 News. 12.00 News. 12.30 News. 1.00 News. 1.30 News. 2.00 News. 2.30 News. 3.00 News. 3.30 News. 4.00 News. 4.30 News. 5.00 News. 5.30 News. 6.00 News. 6.30 News. 7.00 News. 7.30 News. 8.00 News. 8.30 News. 9.00 News. 9.30 News. 10.00 News. 10.30 News. 11.00 News. 11.30 News. 12.00 News. 12.30 News. 1.00 News. 1.30 News. 2.00 News. 2.30 News. 3.00 News. 3.30 News. 4.00 News. 4.30 News. 5.00 News. 5.30 News. 6.00 News. 6.30 News. 7.00 News. 7.30 News. 8.00 News. 8.30 News. 9.00 News. 9.30 News. 10.00 News. 10.30 News. 11.00 News. 11.30 News. 12.00 News. 12.30 News. 1.00 News. 1.30 News. 2.00 News. 2.30 News. 3.00 News. 3.30 News. 4.00 News. 4.30 News. 5.00 News. 5.30 News. 6.00 News. 6.30 News. 7.00



## THE ARTS

New Vic, Bristol

## The Father

by B. A. YOUNG

The Father is the first play of a trilogy by Ian Sinclair that won the Harris Trust play-writing competition, and I must declare an interest, as I was one of the judges in that competition. The trilogy deals with the life of Dostoevsky, but it does not pretend to be entirely true. Instead, it deals with events that illustrate the characteristics Dostoevsky displayed in his writing. All three plays are scored for three players, two men and one woman.

In this first one, Dostoevsky is in Petersburg, about 25 years old, awaiting the publication of *Poor Folk* and *The Double*, but already a star, feted by literary society for his genius. Being fated to something he has taken to reading, and in the meagre garret which he shares with his elder brother Mikhail there is always a bottle of wine, usually champagne. Dostoevsky is being torn two ways, however, for he and his brother belong to the nihilist Petrashevsky circle, a bunch of amateur terrorists such as you read about in *The Devils*, who are determined to better the lot of the poor by liquidating the bureaucracy.

More than that, he is haunted by the memory of his father, a retired military surgeon, who debauched small girls and was ultimately murdered by his peasants, yet who had treated his children with military discipline. His portrait looms over the scene all the evening.

In summary, the plot tells how Dostoevsky has an affair with an actress with a wealthy but rustic husband and a lover who is Dostoevsky's publisher Nekrasov. When Dostoevsky urges her to divorce and then

marry him, she puts him in his place: he is just a toy. What makes the play so gripping is the author's gift for tracing the warp and weft of instincts that compose Dostoevsky's character. The writing uses skills not common enough today—the ability to write long, developing scenes, to fill extended speeches with a crescendo of interest, even to use acceptable soliloquy. The actress has a long descriptive account of her husband's life at the climax of the play that is immensely dramatic. Very well spoken by Joanne Pearce, who suggests the society butterfly most exactly, its content deals with foolish things, yet it is of fundamental importance in the play.

John Nolan plays Dostoevsky with immense vigour, hurling his opinions about life like a political student, treating his love affair as his due, wasting money on frivolities whether he has it or not. He leaves Mikhail to cope with practicalities. But Mikhail, given an effectively subdued performance by Christian Rodska, has a wife and children in the country and a political revolutionary leader and the time comes when he has to return to a more conventional life. It is here that Dostoevsky, chucked by his girl and deserted by his brother, feels the dreaded hereditary of his authoritarian father.

The play is well directed by Patrick Lau, the atmospheric set is the work of John McMurtry. The second piece, *The Governor's* (a macabre one, this, based on Stavrogin's confession in *The Devils*), opens on March 24; the third, *The Brother*, on April 7. On Saturday, May 2, all the plays will be done in one day.

Greenwich

## The Golden Age

by ANTHONY CURTIS

It is remarkable how closely in outline A. R. Gurney, Jr.'s *The Golden Age* follows *The Aspern Papers*. The fact even strikes the author, who writes in the programme, "I became a thief, stealing the Aspern papers from Henry James. Actually, I imagine the story goes way back."

Well, maybe it does, but not in this form. True, the action has been brought nearer in time, and the setting changed from a Venetian palazzo to a brownstone house on the upper east side of New York. But here, as in James, live two eccentric ladies. The elder of them can remember the Jazz Age, when she was the toast of the town and she, claims, the mistress of Scott Fitzgerald, who became the original of Daisy in *The Great Gatsby*. Now a parchment-faced sharp-tongued old woman, she lives among a houseful of treasures and relics, guarded from the world outside by the other lady.

This woman inapertly named Virginia, played by Angela Thorne, is her grand-daughter and is fond of cats and alcohol in equal quantities. She makes the initial mistake of allowing a college professor (Vincent Marzello) into the house. He gains entry on the pretext that he wants to write a book about the ancient building. He is soon reaching for his cassette

recorder, as the old woman begins to spill the beans about her glittering past life. He senses bigger game in the form of a missing chapter from *Gatsby*, depicting a night of love.

No need to summarise the deal she makes with him, nor to go into his affair with the grand-daughter, beyond to say that the Jamesian pattern of cross and double cross is blacked out in two acts containing precious little that is not predictable from the moment he passes the threshold. Still, it is always agreeable to watch Constance Cummings at work, even when she has such a muted role as that of this old woman. She provides the evening with the one or two memorable moments it possesses. One of these is when she threatens the researcher with a shotgun and forces him to disrobe, in order to demonstrate what he will be inflicting upon her memory, if he publishes the missing chapter. The other is when she appears from beyond the grave in her golden ball dress and in a final gesture of approbation waves farewell to her grand-daughter muttering "Good girl after the unpublished fragment has been committed to flames."

Alan Strachan is the director. He fails to find any way of enlivening this three-hander for much of the time.

## Union dispute hits Stockhausen premiere

Because of a last-minute union dispute Karlheinz Stockhausen's new opera *Domestica*, which was to have had its world premiere at La Scala in Milan yesterday, was given there only in truncated form without its third and last act.

Three days before the premiere the opera-house chorus of 80 singers refused to continue rehearsals unless each member

was paid an additional "soloist's" fee of approximately £60 per performance.

A spokesman for the chorus said that at one point during their eight-minute contribution to the opera (which lasts altogether more than three hours) the singers were required to sing two solo notes in turn for a few seconds each; and that this fully justified their claim.

One of the houses is very large. It has a pillared porch and a huge garage. When the garage doors are opened all is



The Guildway energy saving home

Architecture

## No place like Earls Court

by COLIN AMERY

It is where charity begins, where the hunter comes back to, where we try to keep the fires burning. There are sweet ones, little grey ones in the West, eternal ones and even old Kentucky ones. Wherever and whatever it is we all have to agree that there is no place like home.

There are so many images of home that it is almost impossible to visualise the ideal home, but this is precisely what a great many people try to do when they plan the annual Ideal Home Exhibition at Earls Court in London. It is the one event of the year when the great British talent for house-making is exposed on the grand scale. No one can doubt its popularity. People come from all corners of the kingdom in droves to see for themselves the giant mirror image of an ideal version of their lives. It is not just about houses, or even about "do-it-yourself," it is the one place where you begin to see what large the secret domestic desires of the nation.

It is always difficult, if you are as fascinated as I am by what people actually get up to at home, to drag oneself away from the teams of demonstrators who are there to convince you that it is just child's play to curl bristles and transform radishes into roses. I was totally charmed by a retired actress who whipped my spectacles from my nose, covered them with a patent polish and then held them over a steaming kettle that happened to be handy. The lenses remained completely clear. One visit to the Ideal Home show has ended forever the steamed-up shaving mirror, the misted windscreen and the total blindness that afflicts spectacle wearers whenever they open the hot oven to check on the joint. After this magic potion had been expensively purchased I managed to resist joining a group of ladies with their stockinged feet stuck into the "rest n' cool" machines and forced myself to concentrate on the architecture.

A lot of thought has obviously been applied to the setting for the small village of houses that are the centre-piece of the exhibition. This year they cluster around a lake fringed by vivid grasses, and large, very fat ducks wander about contemplating a future flying on some suburban wall. It seems a shame that the giant backcloth to the village was such a ham-fisted bit of scene painting. Energy saving is one of the themes of this year's exhibition and a lurid sun glowers over a vaguely Mediterranean scene, presumably to inspire thoughts of solar power.

One of the houses is very large. It has a pillared porch and a huge garage. When the garage doors are opened all is

revealed. This is a two-Porsche family who put a pretty low priority on energy saving. The house is designed by a firm called Architectural Services, who supply books of plans to anyone wanting to choose a house this way. It must be admitted that there isn't much sign of the hand of a decent architect in their houses and their plans which are sold for "only £100" are of the most stereotyped kind.

Much more imagination is shown by the ideas put forward for first-time owners by Barrett, Britain's largest firm of house-builders. Their Studio Solo is a small unit for single people which is being built in terraces or groups. At last a house-builder is doing what has been done in America for years, supplying with the studio all the basic equipment—washing machine, cooker, fridge sensibly built in. While these small homes are not masterpieces of architectural design they answer such a clear need that they should be welcomed.

The most encouraging development in the house-building field is not the return to cave living advocated by the earth-sheltered penthouse, but the more discreet attractions of a range of houses offered by Guildway. The house on show is a well insulated award-winning energy-saving home. The publicity neglects to tell us that the house is designed by architect Martin Richardson and is the flagship of a flotilla of newly-designed two-storey houses.

With Guildway, Richardson has designed an infinitely more sensible range of house plans than most private house-builders offer. There is a refreshing simplicity about his timber framed houses. They offer, through a computer memory bank, a series of plan types and external variations that can be selected by future house buyers to provide the nearest thing that they are likely to find on the private market to an ideal home. It seemed to me a pity that the publicity for these Guildway houses did not trumpet to the world the fact that they are architect designed. They offer simple houses that are influenced in their design by the best traditions of vernacular housing and they offer a wide choice in their external appearance and internal planning.

One mystery remains about

the Ideal Home Exhibition—why are Britain's architects not represented? At the same time as the great home show Earls Court the Royal Institute has mounted an excellent small exhibition called an *Anthology of British Architecture*. It shows the great variety of work that is being done by the best British architects. It is an interesting and stimulating show and is lurking on a landing in the RIBA (66, Portland Place, London, W1) where only architects are likely to see it. There are plans for it to tour the country but only through the RIBA regions—it would be more in tune with the times if it was shown in the market place. It would certainly have added a note of quality to the effort at Earls Court to present the domestic ideals of the nation.

The decision is due to be taken today by a group of London Borough and Camden councillors on the future of the large site at Swiss Cottage which was, in more affluent days, to have been the great Civic Centre for Camden. The council has four schemes in front of it from architects and developers. All four were shown at a public meeting when the brief was explained. It is gratifying that on this four-acre site behind Sir Basil Spence's library and swimming pool the council wants to see a large public open space and more sport and leisure facilities. Office blocks will pay for these facilities and shelter the new space from the noisy surrounding roads.

The four architects who have prepared schemes are: Richard Seifert and Partners; Ted Levy, Benjamin and Partners; Fluzzy Robinson and Douglas Stephen and Partners. Only the Douglas Stephen design seems to have grasped the crucial point that it is the quality of the public space that is just as important as the design of the buildings. Their curved buildings and sheltered amphitheatre could well provide this part of North London with the kind of unifying civic space that it so urgently needs. The site has been waiting for 20 years, Camden must not bodge the site just because they are going bankrupt.

The Ideal Home Exhibition is at Earls Court until April 4; the RIBA show runs until March 28.

## Highnam Court Project Opera School

A residential course (August 4-16) for 16 young professional singers and advanced students is to be held at Highnam Court, Glouce.

The repertoire to be studied includes scenes from Cavalli's *Orlando*, *L'Almè*, *Figaro* and *Coste*, *Falstaff*, and *The Rape of*

Lucetta. Courtney Kenny (director) heads a faculty including Richard Lewis, Ubaldo Gardini, and Sheila Scott. The cost is £150.00, inclusive; applications should be made to the Secretary, Highnam Court Project Opera School, 14 Grange Grove, London N1 2NP.

Bouffes du Nord, Paris

## The Cherry Orchard

by MICHAEL COVENEY

The crumbling splendour of Peter Brooks' theatre near the Gare du Nord is an evocative setting for *The Cherry Orchard*—La Cerisaie in Jean-Claude Carrière's supple translation. Recent productions by Strehler and Serban have been characterised by spectacular scenography, whereas our own Peter Gill upstaged the National Theatre version in 1978 with a visually austere but emotionally highly charged reading at the Riverside Studios.

Brooks' production is closest in spirit to the later. His brilliantly uncluttered approach, stage hardware reduced to an absolute minimum, pays remarkable dividends. The peeling back walls convey everything the estate manager Lopakhine dislikes about the country retreat. On the floor, we see several huge, worn carpets. One of these, rolled up, gives an effective scene change when the company totter along it for the open air second act.

As the family move out, the new owner sits centre stage in a white-draped chair. The same chair is occupied by the old servant Firs, mistakenly locked in to die at the end. The company fit busily about in the theatre's upper circle on the morning of departure. In the first act, they returned to the dacha through the stalls (sorry the banquettes).

For the interior scenes, there are a couple of standing screens. When Lopakhine (a ferociously sweaty and single-minded performance by Nels Arceurup) reveals he is the new owner,

he falls against one of the screens, pinning it to the floor, in a state of drunken relief. Gaev's speech to the favourite old cupboard is delivered after a single white sheet has been brusquely whipped away.

What I have never seen before is a production where all the parts seem to carry equal weight. The fumbling, tumtously embarrassed Epikhodov of Claude Evrard, with his squeaky boots, is memorable as are the decrepit but resolutely disciplinary Firs of Robert Murzeau; the spry, amusingly athletic little Yasha of Maurice Benichou; the unseasonably beautiful, wound-up Varya of Nathalie Nell; the ebulliently

ridiculous Pistchik of Jacques Debary.

But of course the crucial test of any production is how successfully the characterisations are inter-locked. A production that fails, such as Peter Hall's at the National, ends up as a disconnected series of star turns. Brooks' company, however, evinces a rhythm and poise that is truly breathtaking. Crucial to this is the playing of Natasha Farry as Ranevskaya (referred to throughout by her other name, Loubov) and Michael Piccoli as her brother Gaev.

M. Piccoli, veteran of many of the best French films in recent years, gets away completely from the usual whimpering ninny, while Natasha Farry is vain without being silly, the two of them dissolving in outbursts of incredulous laughter at Lopakhine's warning shots.

The English actor Joseph Blatchley makes of Trofimov a touchingly callow orator. Michael Frayn argued in his NT version that Trofimov is less an eternal student than a Wandering Jew, muttering dark precepts to an unheeding salon. Another English playwright, Trevor Griffiths, made Trofimov the conscience of the play, an impassioned left-wing polemicist. It only goes to show the room for manoeuvre allowed by a great play. When Brooks' Trofimov sounds off about the new life and all Russia being his garden, the young idea comes across as winsomely attractive but not half as feasible as either the old order's resigned wisdom or Lopakhine's practical enthusiasm.



Natasha Farry and Michel Piccoli

Wigmore Hall

## Richard Stoltzman

by DAVID MURRAY

Mr. Stoltzman's clarinet recital on Saturday was formidably accompanied by Emanuel Ax, who also contributed a strong if dryish account of Chopin's 2nd Scherzo to the programme. Mr. Ax is a familiar visitor to London, however, whereas Stoltzman is not—though he is a member of Peter Serkin's much-admired ensemble Tashi—and deserves special notice. He is in fact a remarkable musician.

He played three staples of the repertoire as well as Weber's exuberant Grand Duo Concertante (which Hans Du) acquired the same status simply because

the piano part needs someone with Ax's technical powers). Stoltzman makes free use of a rather wider range of tone than is usual among British clarinetists, especially at the quiet end: in the op. 73 *Fantaisie* of Schumann and in much of the F minor Sonata of Brahms, he sustained a fragile pianissimo line on the merest of breaths. The effect escaped sounding mannered by virtue of acutely expressive phrasing—and the famous Andante un poco adagio of the Sonata, memorably lovely, was neither whispered nor halting but quite firmly shaped. The richly eloquent performance

of the Brahms was matched by Stoltzman's no less searching exposition of Stravinsky's three solo pieces, each made formally lucid, all vividly contrasted by tone and address: grave warmth in the first, liquid arabesques in the second, jazzy stridency in the last. And in the Weber Duo Stoltzman proved that he also commands the bubbling, cheerful forthrightness of mainstream clarinet style (and virtuoso breath control too). The narrow limits of the solo repertoire seem particularly unjust when there is a performer so superbly equipped to honour it.

Wigmore Hall

## The Boulez Connection

by ANDREW CLEMENTS

"The Boulez Connection" may not be any more real than any of the other connections established in this wayward New MacNaghten Concerts series, but at least this time it did prompt a programme of a rarely illuminated corner of post-war British music. For Friday's concert the performers were Susan Bradshaw and John Tilbury, and they played works with which they have long and close connections by Richard Rodney Bennett and Cornelius Cardew. Bradshaw, Bennett and Cardew were contemporaries at the Royal Academy of Music in the mid 1950s; Boulez must have been a pressing influence on any young creative musicians at the time, and one imagines the MacNaghten programme stemmed from that, and from the attempts of the two composers to come to terms with the implications of total serialism and, in works for two pianos,

with Boulez's *Structures* in particular. Two sections of book I of *Structures* began the concert, and Miss Bradshaw played "Tropes" from the third piano sonata later in the programme. But Boulez's music here only had tenuous significance; there was more emphasis laid on demonstrating Bennett's early attempt at grasping the serial nettle in the *Music for two pianos* (written in 1957, after the first year of his study with Boulez) and on Cardew's almost immediate and characteristically imaginative reaction against it in the *February Pieces* and his *Music for two pianos*. For Bennett also the idiom lay stiff and awkward, and the gradual finding of an identity was demonstrated by the piano studies of 1962-64 (two of them excellently played by Miss Bradshaw) and the assumption of an essay almost painless technique by the recent

*Kandinsky Variations*. Cardew's recent work was represented by the first performance of his *Book of Trope* from the third piano sonata later in the programme. After Boulez, Stockhausen and Cage political engagement intervened for Cardew and the new three-movement work was couched in the now all-too-familiar subfusc romantic terms, rather as if Rakhmaninov had wandered into the folk-song revival and lost his harmonic sense as a consequence. The problem in regretting Cardew's stylistic volte face is that by implication one is criticising his politics at the same time. He was, however, one of the most talented and original British composers of his generation; he is not that any longer and I for one cannot see why a ragbag of fumbled 19th-century gestures should have more political purity than the poised and beautiful music he once wrote.

## CRICKET by TREVOR BAILEY

## Barrington, a born fighter, dies

THIS ILL-FATED tour to the Caribbean suffered its biggest loss on Saturday night when Ken Barrington, the former England and Surrey cricketer and current assistant manager of England, died from a heart attack.

Ken had been one of the most dependable of post-war England batsmen, a great accumulator of runs and a born fighter.

His record in test cricket was outstanding and when he retired he put an enormous amount back into the game he had played so well and loved so much. Only hours before his death he was bowling in the nets to the England players.

Ken will be greatly missed. The Kensington Oval was packed for the first three days of the Barbados test match to the relief of the West Indies Cricket Board of Control after the disappointing gates in Trinidad and Guyana.

The fact that there was no television have helped and certainly the cricket, based in Trinidad, will be thinking whether they can afford to televise a full day's play in the future.

The estimated gate on each day was between 12,000 and 14,000, of whom more than 2,000 came from the UK.

Although some of the visitors did experience seating problems, one must compliment the Barbados Cricket Association for their efforts to cater for crowds of this size and also to entertain almost as many officials, both from England and the other West Indian islands, as at a Lords test, because they do it all without any paid administrators.

This is a remarkable effort and means that a great many people do an enormous amount of voluntary work so that it is easy to forgive the odd mistake which inevitably occurs.

In most two-innings matches, and especially tests, it pays to bat on winning the toss.

However, even though England appear to be heading for another heavy defeat, nobody could quarrel with Ian Botham's decision to put in the opposition, as the pitch was more than heavily grassed than usual and contained some moisture so that it assisted the pace bowlers more than I have seen on this ground.

His putting in of the West Indies was more than justified by the four wickets taken in the first session by his unexceptional seam attack.

A quality attack would probably have bowled them out for around 120, while I hate to think what would have happened if Clive Lloyd's formidable foursome had been operating on that first morning.

There has been a great atmosphere throughout the first three days. The cricket has been full of interest, with the ball tending to dominate the bat because the pitch has not been quite up to Test standard.

The highlight of the West Indies' first innings was a fine century from Clive Lloyd, who rescued his side from near disaster.

Although English supporters were reasonably satisfied to have dismissed the West Indies for 265, it would have been well under 200 if Barstow had not missed three chances, one of which was very easy.

England's reply was like the Budget, predictable, painful and disappointing. Holding produced two devastating overs. In his first he knocked out Boycott's off stump

and in the first over of his second spell he removed Botham who had played a few shots which gave some hope of a revival.

For the rest it was largely a steady procession against high quality pace bowling on a wicket which gave them some encouragement, though Gooch and Cowie briefly suggested that they had the time and the ability to play a major innings.

## TV fee review body call

SIR IAN TRETHOWAN, BBC director general, has urged the Government to allow the Corporation's production costs to be compared with those of ITV and to let an independent review body recommend a TV licence fee in the autumn.

"I believe that on any fair, impartial comparison it will be discovered that what we are providing is exceptionally good value for money," he said.

Sir Ian said the BBC needed a £50 colour licence fee less than £1 a week for all BBC services, and equivalent to two pints of beer a week.

## TENNIS by JOHN BARRETT

## Problems pave the road to riches

THE UNEXPECTED loss by world champion Bjorn Borg to the 25-year-old German, Rolf Gehring, in Brussels last week can be attributed to fatigue, following a gruelling but lucrative exhibition tour with Vitas Gerulaitis in Australia and the Far East.

While Borg, having established his reputation, is busy exploiting it at the head of the professional game, it is worth reflecting upon the problems facing a young player just embarking on this rich tennis trail.

Jeremy Bates is 18—a past national under-12 and under-18 grass court champion who has served his junior apprenticeship in British tennis.

Father, Sam, a retired controller in British Telecom, and his wife, Marjorie (a nurse who still augments the family income), have spent the past seven years around the British junior tennis scene. It is expensive and time-consuming.

National team manager Paul Hutchings attached Bates to the Davis Cup team that beat Italy 10 days ago because he believes the Warwickshire junior is the best prospect of his age in Britain.

The LTA will invest about £6,000 over the next two years to give Bates the chance to establish himself as a fledgling professional. In return, Bates is contracted to return 50 per cent of any prize money to the LTA and must undertake to train and practise as requested.

The problem for Hutchings, as for Bates or any other aspiring youngster, is to climb aboard the whirling Grand Prix roundabout, where the entries are determined purely on a player's computer ranking, except for those occasional home tournaments where a wild card (free place) can be awarded.

Ranking points can only be won at Grand Prix tournaments themselves or from satellite circuits or other tournaments where the prize money for men exceeds \$25,000.

This year, there are 35 Grand Prix tournaments in 31 countries, offering \$14m in prize money. Each tournament must run a qualifying unit equivalent in size to the main draw, but there, too, entries are based on computer rankings.

The satellite circuits do at least in theory offer a pathway to paradise. There are now 24 circuits in 16 countries, but the

problem is that only in the play-offs at the end of the three or four weeks of points-hungry tournaments are ranking points awarded.

Computer points, then, are the beginning of an end of a player's career. No points means no tournaments, which means no income.

For a boy like Stephen Shaw of Middlesex, a talented contemporary of Bates who had no points and no capital to invest in the gamble of satellite circuits, the only solution seemed to be an American university. To his credit, he earned an invitation to the University of Alabama by qualifying for the Orange Bowl and then reaching the last 16 on a self-financed tour last December.

The breakthrough for Bates occurred last September, when he earned two ranking points by qualifying for the British Hard Court Championships at Bournemouth. He was then sent to the Dutch satellite circuit, where he finished in fourth place, and the Swedish circuit, where he was ninth, and these two results added to his tally.

There followed a trip to America for the Sunshine Cup team competition and the

Orange Bowl Tournament, and then came King's Cup duty for Britain in January. Four more points came from a recent French satellite circuit, so that now Jeremy stands at about number 350 in the world rankings.

With competition as intense as it is, even this modestly successful progress will not gain him entry to the main stream of Grand Prix tournaments. For every spectacular success, like 20-year-old Ivan Lendl's progress last year from 20th in the world to sixth, there are dozens of Jeremy Bates' lying for entry into the charmed circle of regular Grand Prix competitors.

From the British point of view, it is said that there is no one challenging Bates, and a regrettable that so good a prospect as Andrew Jarrett, who, with Jonathan Smith, earned the vital doubles point against Italy, should have taken the soft option of lucrative club play in Holland, rather than the tough grind of Grand Prix qualifying.

Which we have the numbers— which means more indoor facilities—we will not produce the quality.



## FINANCIAL TIMES

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## The Thatcher Cabinet

MRS. THATCHER clearly does not like Cabinet changes. Ever since she became leader of the Conservative Party in 1975, she has basically accepted the team she inherited from Mr. Heath. There have been only two notable dismissals over the whole period—that of the late Mr. Mandelson as shadow spokesman on foreign affairs in 1976 and that of Mr. St. John-Stevas as Leader of the House early this year. Other opportunities for change have never been taken, even though the Prime Minister has been strong enough at times to have formed an entire Cabinet after her own image.

## Damaging

Yet Mrs. Thatcher does not seem to like Cabinet government either. Her decisions are rarely reached after discussions involving the Cabinet as a whole. Sometimes there might be a Cabinet committee, at others an ad hoc group, but at no stage during her leadership has there been an impression of a Cabinet working together. Mrs. Thatcher, for instance, has never invited the Cabinet to a weekend at Chequers to review the Government's progress and to consider what to do next. She prefers to rely on her own instinct, on her appeal to backbenchers and to the Party in the country rather than on the collective advice of her most senior Ministers.

Some of the reasons for this are obvious enough. The Conservative Party is divided. It is especially divided on matters economic and these divisions are at their sharpest inside the Cabinet itself. If last week's budget proposals had been put to the Cabinet in time for discussions and revision, it is quite likely that some of them would have been rejected. Thus Mrs. Thatcher has chosen so far to govern over the Cabinet's head. The time has come, however, when the divisions are damaging both to the Government and to the country. When it emerges on budget night that perhaps half a dozen members of the Cabinet are opposed to the Government's economic policies, it becomes very difficult for those outside to believe that the policies will be sustained. You can only ignore your senior colleagues if you are very powerful, Mrs.

Thatcher at the moment is not all that powerful. There are faults on all sides. It was a curious act on the part of the Prime Minister to make Mr. Francis Pym responsible for the co-ordination of Government policy, and then to do very little in the way of consulting him over what Government policy is, or should be. You cannot co-ordinate if you are kept in the dark. Mr. Pym would be a considerable ally for Mrs. Thatcher to lose.

Equally, those Cabinet critics of the Government's economic policies have been singularly deficient in coming up with an alternative strategy. Instead they have been engaged in rather sterile arguments about the true nature of Conservatism. They appear to regard economic indicators with the same sort of distaste as the old English upper classes used to show towards anyone involved in trade. It is not clear that they have any ideas about how to run the economy without a return to accelerating inflation and without attempting to spend the same money several times over.

There is also a peculiarity about Sir Geoffrey Howe. The Chancellor of the Exchequer claims to be looking for a way of encouraging private investment in the public sector that would bring about a measure of denationalisation at the same time. The necessary capital expenditure would be counted outside the conventional definition of the public sector borrowing requirement.

## Resignations

It might be said that this is precisely what some of his critics want in order to help overcome the recession. The trouble is that few of them seem to have heard of it. Yet here is an instance where the Cabinet could perhaps be brought together and the sceptics shown that there is more to Government policy than the pursuit of monetary targets. Sir Geoffrey should try it, the Prime Minister permitting. That would be one attempt at reconciliation. If the factions cannot be united, however, there may soon have to be more drastic action. The choice lies between sackings and resignations.

## Oil companies' spending spree

IT IS NOT only Arab oil producing countries which have difficulty deciding what to do with new-found wealth. In recent days there has been an eye-catching series of takeover bids for U.S. mining and mineral resource companies by U.S. oil corporations. Sohio, a subsidiary of British Petroleum, is to buy Kennecott, the copper producer, for \$1.77bn and Sohio has offered \$4.8bn for Amstar. Meanwhile Seagram, the drinks company, has bid \$2bn for St. Joe Minerals Corporation, thus deploying cash which it raised through the sale of an oil and gas business last year.

These bids reflect the boost to oil company income caused by the second wave of OPEC oil price rises in 1979-80 and by the move towards price deregulation on petroleum products in the U.S. Sohio provides an extreme example. Having stretched itself financially in the early 1970s to exploit an Alaskan oil field, it was able to build up its Alaskan production just as the world oil price surged upwards for the second time.

## Wider base

The source of sudden wealth is clear, but why the sudden rush to buy large mining concerns? The most obvious thing an oil company can do with its cash flow is to assure itself of more oil and gas for the future. Spending here does indeed predominate. The U.S. oil industry will invest a total of about \$75bn in 1981 and of this at least \$50bn will be spent on oil and gas exploration and another \$10bn on other aspects of the business like refining and marketing.

These sizeable bids are thus only the tailings of the oil industry's investment strategy. They are the latest examples of a desire, long established among oil company executives, to widen the business base for some future moment when oil reserves become hard to find. This diversification has taken the oil majors into different sources of power, such as nuclear energy and coal, into a spread of completely unrelated businesses—retailing and office equipment—and, as is now fashionable, into the business of mining other natural resources.

It appears that the election of President Reagan has prompted a scramble to get on with this diversification. A

general perception that a Republican Administration may be lenient in its anti-trust and environmental policies has apparently spurred the oil companies to get their bids in while the obvious target companies are still on offer.

These bids may revive criticisms in the U.S. of the conglomerate type of merger, which does not create dominance in a particular business sector but which uses influence and financial resources gained in one area to establish influence in another. After many years of experiment the economic benefits of the conglomerate remain unproven.

## Disappointing

The anti-trust division of the Justice Department has been prompted by the size of the three deals to investigate them. But Mr. William Baxter, the new U.S. President's nominee as head of the division, has already said that he opposes legislation to limit the diversification of oil companies.

Apart from misgivings about concentration of economic power, there remains the question whether this diversification is good business. By and large, the fruits of it have so far proved disappointing. The unexciting results of widespread moves into coalmining may be justifiable on a long-term view—coal lays claim to be the feedstock of the future. But Mobil's sortie into retailing has so far proved a loser.

BP's expansion into petrochemicals has been a drain on profits. There is now a question marks over Exxon's assault on the office equipment market. The boom in oil profits represents another case where a sudden cash surplus could well be returned to shareholders rather than be invested on their behalf by oil company management moving outside the area of their expertise. There is no reason to believe that oil companies allocate capital more efficiently or far-sightedly than the broad spread of their investors working through the stock market. Large take-over bids provide the shareholders with an involuntary stake in another business, at a price much higher than they would pay themselves and usually lowering the stock market valuation of their oil company in the process.

WEST GERMANY is gaining a new and highly unflattering image abroad. It is that of the ageing champion boxer—a bit fatter and a lot slower, who mumbles he is still the greatest, even as he sinks groggily on to the ropes.

What has become of the "land of the economic miracle," it is asked, where current account surpluses, a hard Deutsche Mark and diligent workers seemed as much a part of the natural order as beer and wurst?

Is it true that the Germans have lost their international competitive edge—that the country is doomed to a vicious circle of deficit, currency depreciation and rising inflation? In a nutshell, have the Germans caught the so-called "British disease" (although in view of Britain's current surplus, relatively strong pound and declining inflation it may now be necessary to redefine this ailment)?

The short answer is that the Germans are doomed to no such thing—with two provisos. They must take more effective action to reduce the crushing burden of imported oil and they (like other Western industrialised states) must pull their socks up to meet ever tougher competition from Japan.

The biggest single reason for the doubts—and for the relatively weak performance of the Deutsche Mark over the last 18 months or so—has been West Germany's plunge into current account deficit. Plunge is not too strong a word to use for a country which had a surplus of DM 17.5bn (\$3.73bn) in 1978 but went DM 10.1bn into the red in 1979, increasing the deficit to DM 23.1bn last year when it was much the biggest deficit in the Western world.

It is little wonder that investors take a more quizzical look at the D-mark than before, then diversify into dollars and even pounds or French francs. It is worth examining how this deficit has emerged since this gives a partial answer to the charge about falling Ger-

man competitiveness. Leaving oil aside for now, the two big items in the red last year were transfer payments (such as those paid to their home countries by guest workers in Germany) of minus DM 24.2bn and services (including the sums paid by Germany for their foreign holidays) of minus DM 14.2bn.

There are in theory two clear ways in which the Germans could rapidly improve their position here. They could send home a lot of the foreign workers (although the injustice of this and the shocking impact on the poorer economies of Southern Europe hardly need underlining). They could impose controls on foreign tourism as, for example, Britain used to do. This would also have a serious influence on the payments position of Spain, Italy, Greece and North African countries where so many Germans take their (lengthy) holidays. The Government has thus ruled out both these possible steps.

West Germany has almost always had a deficit on services and transfers—but this was not so readily noticed by other countries in the 1960s and 1970s. This was because the Germans produced such huge surpluses on their visible trade that these more than made up for the deficit on "invisible" items. Now they do not. Last year West Germany had a "visible" trade surplus of "only" DM 9.1bn, after one of DM 22.4bn in 1979 and of DM 41.2bn in 1978. It is surely these figures which provide the best evidence for those who believe Germany has begun to slip down the world economic league table.

In fact, it is not like so simple. West German exports actually grew faster last year in real terms (4.3 per cent) than did imports (2.5 per cent), whereas in 1979 and 1978 the position was the opposite. Indeed, in 1975 (the year of the last major German recession) German exports in real terms actually fell by 11.5 per cent while imports rose by 0.6 per cent—although this (for the

Chancellor Schmidt is said to have staked his reputation on dealing with West Germany's energy problem, but investment in domestic nuclear power stations remains blocked for political reasons. And the protests over the construction of the Brokdorf station (above) have spotlighted the divisions within the ruling SPD party.

Germans) depressing fact passed relatively unnoticed by the rest of the world. After all, the "nominal" trade surplus was DM 37.3bn in that year and the D-mark as hard as a rock.

The currency markets (among others) tend to look first at "nominal" figures—which thus become more influential in the short and medium term than so-called "real" ones. After all, relative price movements for exported and imported goods are a real factor in world affairs, whether they are called "nominal" or not.

This brings us closer to the heart of the matter. Last year West German export prices rose on average by 6.9 per cent (and by only 5.7 per cent for finished products in which the German export effort is particularly strong). But import prices increased by 17.6 per cent, in particular because of a rise of 33 per cent for raw materials (including oil) and semi-finished goods.

If the trend continued at absurdum one could envisage the Germans exporting a huge volume of vehicles, machinery and the like in order to earn the price of a barrel of oil.

This does not mean that the Germans have no export problems but that their main difficulties lie on the import side. And the core of that problem is Germany's continued dependence on imported oil for nearly one half of its energy needs. Last year oil imports by volume were slightly below the 1973 level but the Germans had to pay more than DM 60bn for

them compared with DM 15bn before 1973. Put another way, the real income of West Germans would have been more than DM 30bn (two per cent of GNP) higher last year, if the country had been paying for its oil at 1973 prices.

It would be wrong to suggest that the Germans have taken no measures to free themselves from this oil-import dependence. But it is plain that they have done nothing like enough, and that the country has suffered from the lack of a clear political lead.

Chancellor Helmut Schmidt is said by aides to have staked his political reputation on dealing with the energy problem—but there has been little firm sign of this in public. The main reason is clear enough—a deep division within his Social Democrat Party on nuclear energy. This has found its most recent and clearest expression in the shilly-shallying by the ruling SPD in Hamburg over the future of the Brokdorf nuclear power station—for many an astonishing sight in a city once famed for the quality of its political leadership.

The time is surely near when the Government must take a much more radical line on energy policy, including a broader role for nuclear power. This would help further to improve the country's export performance. The investment of billions of D-marks in domestic nuclear power station construction remains blocked by political dithering and delays in the courts. Without a buoyant

domestic market, the Germans will also lose their export chances in this high technology field.

If the country's major domestic import problem is energy, then its biggest external export challenge is Japan. Comparative figures for one year alone do not make this challenge wholly clear. For example, in 1979 the Federal Republic captured 10.5 per cent of the world export market, compared with Japan's 6.3 per cent. West Germany was the world's top exporter in 17 of 28 major industrial product groups, the biggest export supplier of the industrialised countries and the main Western supplier of the state trading nations.

On the other hand, the Japanese have almost doubled their share of world exports since 1960. The Germans have only slightly increased theirs (from 8.9 per cent) over the same period, while both the U.S. and Britain have lost ground.

Further, the Germans and the Japanese are increasingly colliding with one another with similar products in areas—like OPEC—with above-average import growth rates. There is evidence that the Japanese are quicker and more flexible in adapting to changing market conditions.

This is not a challenge which the Germans could combat with a falling currency to gain an export price advantage. The high-technology, high-value goods with which Germany must pay its way in the world are not snapped up by customers because they are cheap, but because they are of high quality, are delivered punctually and are accompanied by thorough after-sales service. In any case, the strength of the dollar partly because of the "Reagan bonus" has tended to obscure the fact that the D-mark is once again the strongest currency in the European Monetary System.

Increased German interest rates are one reason for this—but an underlying factor is a German inflation rate markedly less than that in almost all Western countries. That is a big "if"—but which Western European country has no question-mark over its economic future? To revert to the image at the start of this article—the old champ may yet rebound from the ropes, to give his astonished opponent a bloody nose.

## MEN AND MATTERS

Oh, Sir Charles do not touch . . .

What splendid Victorian melodrama is unfolding from Sir Charles Fort's \$58m bid for the Savoy Hotel group.

This really is a move to satisfy his vanity, quoth Savoy chairman Sir Hugh Wontner, rejecting the suit with aristocratic disdain for a man getting above his service stations.

Why, Sir Charles was once "practically nothing" and "our hotels would fall to his level," he says.

Deputy chairman Dame Bridget D'Oyly Carte shrinks from the Fort's tactics, waving letters from TEF customers alleging "horrors" in his establishments and imploring shareholders not to let him get his hands on their assets.

Forward again Sir Hugh to declare that the Savoy is "an historic part of London that it is my duty to preserve."

The hisses for his entrance do not deter the sprightly 73-year-old "villain" of the piece. Sir Charles has played the scene before in Paris where they took to the streets in 1968 to defend the virtues of the George V and Place d'Atenee from the designs of this "upstart milkbar operator." He triumphed there, of course.

If he does so again, Sir Charles plans to tackle his alleged down-market image by setting up a new division of THF to manage the luxury hotels separately.

The Savoy, Claridges, Berkeley and Connaught would be put together with his Grosvenor House and Hyde Park in London, and the Paris pair. But before that curtain, he has another scene in mind—the eviction of Sir Hugh and Dame Bridget from their private suites at Claridges and the Savoy, and more directors from their seats at the amply furnished Board.

## Going overboard

Gastronomes who live within a couple of hours' drive of the Channel ports can now get more economical satisfaction from a trip to Calais, Boulogne or Dieppe for a meal.

So says Christopher Driver, editor of the Good Food Guide, whose investigative inspectors report for the first time this year the results of a foray into the French towns.

Those who follow their lead, says Driver, will find "sensibly composed and competently cooked meals at prices often literally half what they would have been in this country."

The Guide's venture tends to support the view that prices charged in British hotels and restaurants are "ever-so-polite rip-offs." Off-season day trippers can eat, buy their duty-free drink and full load of shopping and at least break even on what they would have spent here, he claims.

Northerners who cannot make a cheap excursion to France, he suggests, are better provisioned and provided any way than those in the southern counties.

This is the Guide's 30th year. When Raymond Postgate first published it in 1951 "British restaurant eating was by and large so terrible that it could only get better," says Driver.

## Stage line

It looks as if President Ronald Reagan may choose another former Hollywood actor as his ambassador to Mexico where, in the interests of its future oil and gas supplies, the U.S. maintains its largest foreign mission.

The name of John Gavin has been dropped around Mexico City to test reactions in that sensitive outpost. And so far they have been predictably mixed.

Like Reagan, a one-time president of the Screen Actors Guild, Gavin has played minor roles in films such as Psycho and The Mad Woman of Chailot. But he is better known to millions of Mexicans as the suave, tuxedoed character who drinks bacardi rum in local television ads.

Apart from a few tart suggestions from officials that perhaps Mexico should offer to send its screen star Cantinflas to Washington in exchange, the initial response to Gavin's heralded arrival was fairly quiet.

But then the Mexican Press dug up copies of a Los Angeles speech by Gavin last November in which he called the country's agricultural problems "disastrous." Protests followed about his interference in Mexico's internal affairs and the columnist of Mexico's leading newspaper pronounced him "mediocre."

acceptable than this outburst would suggest. His mother is Mexican, he speaks fluent Spanish and he studied Latin America at Stanford. Then, of course, he has the ear of Reagan himself.

## Stock taking

Even in the remotest pastures of Portugal this year, tourists are likely to find themselves caught up in a crowd of native camera-carriers. The Government has just ordered photographs of the country's 1.8m cows and bulls.

It is not yet clear who will rove the farms to record these photogenic ruminants for posterity and the national archives. But the Government is determined that every member of its bovine population should in future have a proper identity card with a photograph and registration number.

The move comes, for reasons of public health, from the Agriculture Ministry. It pays a grant to farmers or breeders when they are forced to slaughter cattle suffering from brucellosis or tuberculosis. But in the wild and distinctly individualistic regions bordering Spain, enterprising farmers have been smuggling in diseased Spanish cattle. These have been passed off as Portuguese beasts, slaughtered, and paid for out of the agriculture fund. Hence the effort to tell one moo from another.

## Royal exchange

British diplomats, checking final details of the Duke of Edinburgh's visit to Cairo next week with Egyptian protocol officials, were told that answers were still needed to two questions. "Is the Duke married?" and, if so, "Is he bringing his wife with him?"

Observer



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# The tinplate buyers who won't come back

By Hazel Duffy, Industrial Correspondent

IN THE next few months, Mr. Ian MacGregor, British Steel Corporation's chairman, must return to the Government with evidence that he has succeeded in recapturing the markets lost after the steel strike of last winter. If he cannot produce such evidence, there will be no alternative to more savage cut-backs in capacity, reducing still further the core of the British steel industry.

The enormity of the task can be judged by looking at just one product, tinplate, which is used to be one of BSC's most consistently profitable activities. BSC is Britain's sole producer of tinplate (the thin sheets of steel coated with tin used in most cans) and has normally supplied between 80 and 90 per cent of the country's requirements, as well as exporting about a quarter of its production.

Yet last year—the year of the steel strike—the UK imported 306,000 tonnes of tinplate, against 131,000 tonnes in the previous year. In 1974 imports were only 63,000 tonnes.

Mr. John Sowerbutts, BSC Tinplate director, admits that the division is losing money "which is substantial in relation to the size of our operation." His economics plan—which formed part of the BSC corporate plan submitted to the Government last December—is to reduce costs throughout the division by cutting staffing and manning levels so that BSC can compete with imports. The plan has yet to be accepted by the workforce at Velindre, near Swansea, which BSC wants to cut back by two thirds.

BSC has three tinplate works, at Ebbw Vale, Trostre (near Llanelli) and Velindre, which have a total capacity of around 1.5m tonnes. According to BSC

IMPORTS OF TINPLATE	
1980	Thousands tonnes
U.S.	100
Netherlands	76
West Germany	50
France	35
Belgium/Luxembourg	25
Norway	12.5
Singapore	2.3
Irish Republic	1.4

Source: Hansard, 13.2.81

TINPLATE MARKETS	
UK production	
	%
Beer and beverage cans	16
Food	37
Petfood	10
General line (paint cans, tobacco tins, etc.)	25
Others	12

Source: BSC

forecasts, however, tinplate sales will be running at some 850,000 tonnes in 1981/82, and only a little more the following year. Yet up until the beginning of the steel strike in the winter of 1980, tinplate had been one of the few steel products to be increasing its sales.

There are a number of reasons for the slump in tinplate sales in the past year, some of which are peculiar to this specialised and high value product, but others are repeated throughout BSC.

● First, the recession. Consumption of canned foods and beverages has dropped in the past 12 months, the fall being particularly dramatic for canned drinks. More than 90 per cent of tinplate sales are to the packaging industry—to can-makers like Metal Box, Heinz, American Can and Nestlé—so the size of the overall market has shrunk appreciably.

De-stocking by the can-makers has also been a major factor in the fall in tinplate sales, and this was intensified by the distortions in normal stocking levels caused by the steel strike. The can-makers were caught by the length of the strike, and by about the ninth and 10th weeks (into March, 1980), they were looking around for alternative supplies.

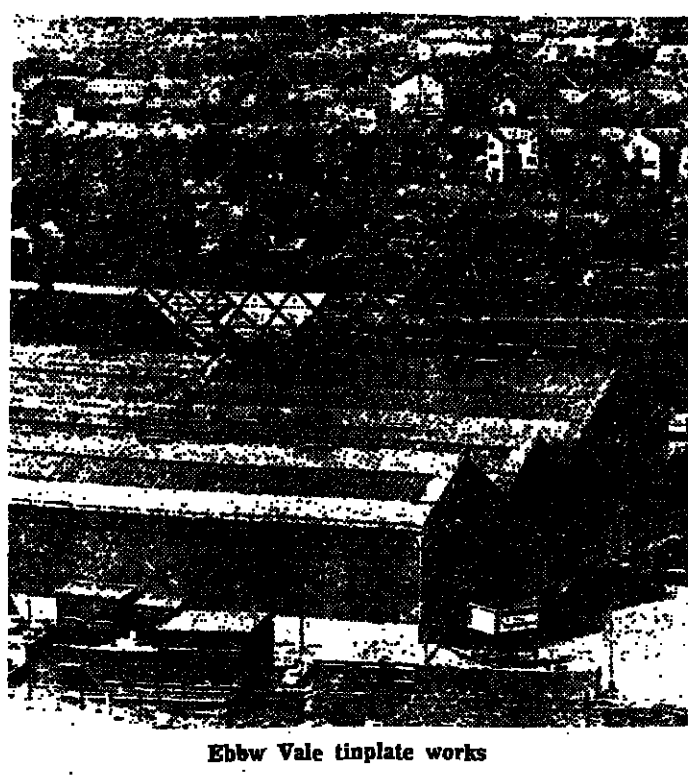
As it happened, they stocked up with imports in anticipation of a good summer—which would have had a significant effect on sales of canned drinks—only to be left with one of the worst summers on record and a lot more tinplate than they needed. Only in the past month or so have orders started to return to a more normal pattern.

● Second, the strike. This had a prolonged effect on the pattern of ordering, but far more damaging has been the ease with which the can-makers found they could pick up tinplate in the U.S., Europe and even the Far East. In retrospect, the steel strike, coinciding as it did with the onset of a vicious recession, has wreaked untold damage on BSC.

BSC's share of the tinplate market dropped to little more than half after the strike. It has since recovered some of its market share, but Mr. Sowerbutts agrees "we still have quite some way to go before we regain our past share."

The price of imported tinplate does not appear to be the biggest reason for the imports surge.

Far more important is the declining confidence of customers in BSC. Metal Box, for instance, which is the biggest single customer of BSC Tin-



Ebbw Vale tinplate works

plate, is clearly determined that it will never again have to shut down some of its own factories for lack of tinplate because of picketing by steel union members.

Mr. MacGregor's team of salesmen throughout BSC is finding that it is very much more difficult to get back customers than it is to lose them. Unless they can do just that, the future for BSC is grim.

● The third important factor for tinplate is quality. The cost of tinplate is a significant

element in the final cost of a can, and the can-makers are always looking for ways of reducing the amount of tinplate needed.

The most successful alternative to the traditional can is the so-called two-piece can, which is now being used widely for beverages (beer and carbonated soft drinks) and increasingly for the growing petfood market. The quality of tinplate needed for these cans is more exacting than for the traditional can, requiring a "cleaner" steel for the thinner tinplate.

But BSC has not been able to provide consistently the right quality tinplate for this growth sector. Quality is improving, say customers, following the decision to bring in all the hot rolled coil for this particular tinplate type from Ravenscraig in Scotland. Ravenscraig is the only strip products plant within BSC which enjoys continuous casting facilities until similar plant is completed at Port Talbot.

BSC also hopes it has solved the problems of controlling the gauge of tinplate by investing in computer control of the cold reduction mills at all three tinplate works, at a cost of £12m.

The customers, however, will wait and see whether BSC's quality problems have indeed been solved over a longer period. In the meantime, there is no shortage of quality tinplate available in the U.S. and elsewhere. Two-piece cans are also using aluminium as an alternative material—four out of 10 of Metal Box's two-piece lines are aluminium and the next two to be put in will be able to alternate between the two metals. Continental Can's recently commissioned two-piece plant at Wrexham, North Wales, is using aluminium.

As a supplier of a primary material, BSC's future depends to a great extent on the recovery of activity among its customers, and that depends on the future competitiveness of British industry. The lessons to be learned from tinplate, however, are that too little attention was paid to quality until too late in the day. The problems were intensified by the strike and the recession, and now BSC finds itself trying to repel the foreign hordes—but with insufficient armour with which to protect itself.

## VELINDRE'S ANGER

INVESTMENT in equipment is one part of the formula that leads to a quality product, but the workforce at Velindre is arguing that investment in people is just as important. It was early in December that the 2,200 plus workforce at Velindre was told that BSC planned to reduce the number of shifts worked to six a week against 30 when fully loaded. It would retain sufficient manpower, however, to go up to 10 shifts in order to preserve flexibility.

In terms of people, the plan called for 1,571 redundancies. The South Wales steel industry has already been hard hit. People at Port Talbot and Llanwern have been taking their redundancy money without much of a protest in the light of the horrifying market for steel. But the Velindre workforce says that BSC is picking on the wrong works in rationalising its tinplate production. They plan to fight the Corporation through the courts if necessary, claiming that BSC failed to consult them under the terms of the Iron and Steel Act.

The Velindre works council says the works has been profitable in every year except 1976. Over the past eight years, it has made a profit of £22m, which has subsidised the less efficient operations at Trostre and particularly Ebbw Vale.

Velindre workers say that Ebbw Vale secured its £57m tinplate investment as compensation for the closure of steelmaking which has seen the workforce tumble from more than 11,000 in the early

1970s to just more than 2,000 today. Ebbw Vale now has certain facilities such as a double reduction mill, which can produce thinner tinplate, that Velindre cannot boast. But, says Velindre, the Ebbw Vale workforce is not trained in tinplate production.

Mr. Dai Davies, secretary of the trade unions' tinplate board and a member of the TUC steel committee, admits "I could not believe it when I was told that Velindre would be the works to suffer most in this plan. BSC has always extolled the virtues of Velindre." He proposed a plan for working between all three plants.

The proposals have been rejected by BSC, however. BSC says that it does not have enough orders for even two of the three works at present, but it wants to preserve a sufficient capacity margin at Velindre so that it can respond to seasonal variations in demand. BSC was caught on the hop by the blistering summer of 1976 when it could not provide enough tinplate for the thirty can-makers, but Mr. Sowerbutts is convinced that even if those balmey days should return, he will have sufficient capacity to respond.

He emphasises that it is not BSC's intention to close Velindre but to build it up again when the market justifies this course. Mr. Dennis Jenkins, chairman of the works council, fears that there will be little chance of a partially loaded works surviving the reappraisal to be conducted throughout BSC in the summer.

## Administration of justice

From the Lord Chancellor

Sir,—On March 6 you published an article by Mr. A. H. Hermann headed "Red Light for English Courts." On March 13 you published a fresh article headed "Streamlining the Law Courts." Both make sweeping assertions upon little evidence (some of it inaccurate), ignore all that is now being done to improve the administration of justice, and give a totally false impression by citing only extreme cases. It would take too long to deal fully with the defects of both articles, but some points must be corrected. It is said in the first article that there are no more than 100 High Court judges (there are in fact 75, and 18 Lords Justices of Appeal); but no mention is there made of the circuit judges, who deal with both civil and criminal business. The number of these now stands at 304. Most of the population is said to be deprived of the possibility of demanding justice in a court of law; the existence of the county courts, which deal with the enormous majority of civil cases and will soon deal with appreciably more, is in the first article wholly ignored. One incorrect decision by magistrates is cited in support of the contention that something is wrong with the training and education of lawyers without any reference to the reforms undertaken in response to the Ormrod and Benson reports. Unfavourable comparison is made with the prosecution policy for petty offences in the U.S., but there is no reference to the work now in hand to the same purpose in this country.

In respect of criminal business, incorrect information is given. The number of persons committed for trial each year is not 200,000 or anything like it. The actual fact is that last year there were 56,000 commitments for trial involving some 85,000 defendants. This is a somewhat startling error. The Israel-British Bank case is cited as an example of the length of proceedings, giving a wholly distorted impression of the true position, which is that the average length of a contested trial is eight hours. No doubt it could be shorter, but why no mention of the measures which have been proposed, for example by the Criminal Bar Association, to reduce the length of proceedings? The legal aid system, where it is not ignored, is totally misrepresented. So far from being available "only to the very poor," it now covers about three-quarters of the population. Mr. Hermann does not seem to realise that where civil cases are not financed by legal aid, they are frequently paid for out of untaxed income, by an insurance company or a trade union supported by premiums or subscriptions, or else are covered by the low cost arbitration system in the county courts which I inaugurated during my first term of office.

No one concerned with the administration of justice is complacent, and a great deal needs to be done. Well-informed comment and criticism is a stimulus. Inaccurate and ill-directed criticism is not. As Lord Denning said in a recent judgment: those who criticise the law should first study the facts.

Hallam of St. Marylebone, House of Lords, SW1.

## Overhaul the legal system

From Mr. R. Wright

Sir,—It is rarely that a practising lawyer can welcome an article on the English legal system written by a journalist, but Mr. Hermann's article of March 6 is one with which I am sure all lawyers can agree. It is crystal clear to those lawyers who are engaged in litigation that the entire system, whether High Court or county court, is hopelessly overburdened.

Civil litigation in the last 20 years has increased many times over but the number of Judges, registrars and masters has in no way kept pace with this increase. The result is that civil litigation takes much longer than it should with the inevitable consequences that the expense involved is materially increased. Unless numbers of new High Court and county court Judges are appointed the backlog of civil litigation is likely to increase rather than to decrease. If however the Lord Chancellor decided to appoint large numbers of new Judges there would be a serious risk that the Bar would be denuded of its top talent. The present Lord Chancellor has a curious inborn distaste of appointing solicitors to the judiciary although since there are over 40,000 practising solicitors there is more than a possibility that a not insubstantial number of them are at least as able to act as Judges as are counsel.

In truth the whole system of civil litigation needs to be reviewed. Too often it resembles a game of poker played by lawyers who on the instructions of their clients pretend, as the particular case necessitates, that their client has a stronger or weaker case than he in fact has. So far as the procedure is concerned, contrary to public belief, neither the Bar Council nor the Law Society has control over it, the same being in fact controlled by the judiciary and the Lord Chancellor. In particular the latter, if one accepts Mr. Hermann's article it is crystal clear that the terms of reference of the Benson committee were hopelessly inadequate.

The delay and expense of the civil litigation in England and Wales are primarily due not to lawyers but to the lack of facilities and possibly manpower in its administration, the responsibility for which rests plainly on the Lord Chancellor. The department which he runs is one of the more mysterious of departments of the Crown, and one which, so far as I am aware, has never been examined. Lawyers have perforce to operate within this administration and they would, I am sure, welcome radical changes which would ensure a more effective and less expensive method of trying cases.

The position could be considerably improved by an increase in the Judiciary; the introduction of modern machinery such as word processors into the courts. (So far as the outside world is concerned the civil courts appear to have none); the introduction of a rule whereby parties contemplating litigation should be obliged to disclose to the other side all relevant documents before the actual issue of proceedings; and, as suggested by Mr. Hermann, the introduction of a system whereby the parties make written submissions to the court

## Letters to the Editor

in the first place and only appear before the Judge to deal with specific points raised by him and to examine witnesses.

The Crown has since the 12th Century, in theory, owed a duty to its subjects to provide justice according to law. At the present time it is manifestly failing in that duty. Too often such amendments as are made are made not for the convenience of the subject but for the convenience of the Crown. For example, since the High Court is at present overloaded the Crown is endeavouring to transfer civil cases to the county court system. That system in relation to a particular kind of litigation, the creditor, suffers from three serious defects: there is no adequate procedure to obtain summary judgment for those cases where in reality there is no defence; the method of enforcement through county court bailiffs is seriously defective; and there is no provision for a successful litigant to obtain interest on a county court judgment.

The effect of the Lord Chancellor endeavouring to force creditors, who are justly owed money, into the county court is to give the debtor an interest free loan, whereas the poor creditor has to borrow to cover the amount of the outstanding debt, from his bank.

The civil courts will only provide an expeditious and reasonably priced service when the department responsible for its administration is examined in some depth, adequate mechanical facilities and manpower are made available, and the rules of the Supreme Court and of the county court are completely reviewed.

R. Wright, Wm. F. Prior and Co., Temple Bar House, 23-25, Fleet Street, EC4.

## The cost of counsel

From Mr. R. Burley

Sir,—I refer to the article on London arbitration by A. H. Hermann published on March 12. As clerk to leading Counsel engaged in one of the reported cases to which you refer I protest at the inaccuracy of Mr. Hermann's assessment of the cost of engaging counsel in arbitration. On the hearings in one of the cases to which you refer I negotiated and agreed the following fees:

Three day hearing before arbitrators ..... £1,500  
Appeal to commercial court ..... £1,075  
Appeal to court of Appeal ..... £1,500  
Appeal to House of Lords ..... £2,000

Despite the fact that at the Court of Appeal and the House of Lords hearings the clients chose to brief an additional QC for the appeals this did not add more than a total of £5,500 to the fees and this figure covered the cost of two of the most expensive senior Queen's Counsel in practice at the Bar.

The exaggerated figures given by Mr. Hermann cannot but harm the reputation of the Bar and it cannot help the cause of London arbitrations, to present such an alarming picture of the costs involved.

The fact that so many "international" contracts provide for English arbitration is surely one important facet of the position which the City holds in the financial and commercial world. A position which I am sure

your paper would not wish to undermine.

R. Burley, 1, Brick Court, Temple, EC4.

## Voices at Lloyd's

From Mr. K. Ohlson

Sir,—In his letter (March 12) on the subject of Lloyd's Parliamentary Bill, Mr. J. Burrows, writing as an external member, makes a plea for a united council and committee who will speak with one voice for all members and nobody would disagree with this sentiment. The problem as to how this can best be achieved is more difficult: his suggestion that, all names, internal and external, should vote for the nominees on a common list, will not produce the answer.

All seem agreed that the internal names, who are the professionals working day in day out in and around Lloyd's, are the correct persons from whom the majority of the council and the committee should be drawn. Thankfully, despite the sacrifice that many have to make, there are plenty of people at the top of the tree who are prepared to give their time, energy and knowledge for the benefit of all. Obviously, some will have more to offer than others and the longer the list the more disagreement there will be as to the most suitable.

The internal members who know and work with them will soon sort out the best. If the external names are brought into the picture what will they do? Seek advice from the agent or broker, if they have not already been lobbied, with the result that a nomination from the largest will always win.

Sir Henry Fisher no doubt appreciated this when he suggested the new constitution. Further, he was probably confident that it would not take the external members long to find from among their number competent, balanced people who would quickly learn and so contribute to the inner workings of Lloyd's to the common good of all.

R. B. Ohlson, Suggers, Walton-on-the-Hill, Tadworth, Surrey.

## Save the canal network

From the Chairman, Inland Waterways Association

Sir,—The Inland Waterways Association is in complete agreement with Sir Frank Price, chairman of the British Waterways Board, and fully supports his plea (March 10) for increased funds to save the canal network from impending disaster.

Ever since the 1968 Transport Act, this association has urged successive Governments to make available sufficient funds to ensure the continuing use of this part of Britain's national heritage. During the present time of massive unemployment it would seem to make economic sense to allow the British Waterways Board, in a labour-intensive industry, to increase its manpower, thereby reducing the general level of unemployment and at the same time helping to save the canal network at little or no extra cost.

John Heap, The Inland Waterways Association, 114, Regent's Park Road, NW1.

## Today's Events

GENERAL

UK: Sir Keith Joseph, Industry Secretary, and Lord Sless, Marks and Spencer chairman, speak at British-Israel Chamber of Commerce dinner, Savoy Hotel, WC2.

Mr. Jeremy Isaacs, Channel 4 chief executive, talks about hopes and plans for the Channel to the Institute of Public Relations, London.

Building workers' pay talks. International Engineering Inspection and Quality Control Exhibition opens, NEC, Birmingham (to March 20). The Queen opens equine viral

unit at Animal Health Trust laboratories, Newmarket.

Overseas: EEC Foreign Ministers start two-day meeting to plan agenda for European Council on March 23-24.

EEC Agriculture Council meets in Brussels to consider Commission's farm price proposals for 1981-82.

EEC Finance Ministers discuss farm price package, Brussels.

PARLIAMENTARY BUSINESS

House of Commons: Conclusion of Budget debate. Motions

relating to the Town and Country Planning (National Parks) and General Development (Amendment) Orders.

House of Lords: House of Commons Members' Fund and Parliamentary Pensions Bill, committee stage. Wildlife and Countryside Bill, report stage.

European Assembly Elections Bill, third reading. Trees (Replanting and Replacement) Bill, third reading.

Select Committee: Home Affairs, on Administration of the Prison Service. Witness: Mr.

William Whitelaw, the Home Secretary. Room 8, 4.30 pm.

OFFICIAL STATISTICS

January provisional index of industrial production. Balance of payments current account and overseas trade figures for February. February provisional figures for retail sales.

COMPANY MEETINGS

See Financial Diary on page 25.

COMPANY RESULTS

Final dividends: W. Canning, James Fisher and Sons, Metatrax (Holdings), Relyon PFWS, Trade Indemnity, Waterford Glass, H. Woodward and Son. Interim dividend: Victor Products (Wallend).

# Al Saudi Banque announces two new offices in London.

Two new London offices further extend the bank's services to existing clients as well as providing UK based companies with the expertise—contract, project and trade finance—needed to develop successful commercial relationships in Saudi Arabia and the rest of the Arab world.

For our overseas clients we provide investment and property management services as well as current and deposit accounts.

البنك السعودي  
AL SAUDI BANQUE  
Established in Paris in 1976.

City: 52-60 Cannon Street, London EC4.  
Telephone: 01-236 6533. Telex: 8813438 ASB G.  
West End: 31 Berkeley Square, London W1.  
Telephone: 01-493 9396/2219.

Head Office: 49/51 Avenue George V—75008 Paris, Bahrain (O.B.U.): PO Box 5820, Manama, Bahrain.







**BY FRANCIS GHILES**

## CURRENT INTERNATIONAL BOND ISSUES

**BY JOHN MAKINSON**

## U.S. BONDS

was something of a rarity, that it carried a coupon of only 7 per cent. This unattractive rate is compensated for by discounting the bond price \$5,535, producing a yield maturity of 13.25 per cent.

The offering, managed Goldman Sachs, is attractive institutions able to take advantage of the tax potential of capital gains rather than a high coupon. Also, because the company is unlikely to retire such a deeply discounted issue before maturity, it allows investors to lock into the high yield more securely.

The Arco issue was priced yield 13.75 per cent and sold out quickly.

**U.S. INTEREST RATES**

	March 13	Week
Fed funds wkly. avege	14.73	16.00
1-month Treas. bill	14.75	15.50
3-month CD	14.75	15.50
Treas. 30-year bond	12.52	12.93
AAA utility long	14.63	14.80

## EUROBOND TURNOVER

EUROBOND TURNOVER			
(nominal value in \$m)			
	Cedeit	Euroclear	
U.S. \$ bonds			
Last week ...	1,023.3	2,645.	
Previous week	1,722.8	3,486.	
Other bonds			
Last week ...	623.3	409.	
Previous week	604.5	502.	

\* No information available—previous day's price.

† Only one market maker supplied a price.

**STRAIGHT BONDS:** The yield is the yield to redemption of the mid-price; the amount issued is in millions of currency units except for Yen bonds where it is in billions. Change on week=change over price a week earlier.

**FLOATING RATE NOTES**  
 Denominated in dollars unless otherwise indicated. Coupon rate is minimum. Cdeit=Daily offered rate (3 three-month above mean rate) for U.S. dollars. Ccpn=The current coupon rate.

**CONVERTIBLE BONDS:** Dominated in dollars unless otherwise indicated. Ctg. data in parentheses. Ctg. price for conversion into shares. Cvg. price=Nominal amount of bond per share expressed in currency of share at conversion. Prem=Premium. Ctg. price=Effective price of acquisition of shares via the bond over highest recent price of the shares.

The list shows the 200 latest international bonds for which adequate secondary market quotations. The prices over the past week were supplied by: Arab Bank for Trading Securities; ABN-Amro Bank; AIAK; Kredietbank NV; Credietbank Commercial; Commercial Bank; Commerzbank AG; Deutsche Bank AG; Westdeutsche Girozentrale; Banque Generale du Luxembourg S.A.; Banque Internationale Internationale Luxem. S.A.; Kredietbank Luxembourg; Gemeene Bank Nederland NV; Pierson, Holding and Pierson Bank of Switzerland; Kroyd and Smithers; Trust International Credit Company; France (Secs.); Citicorp International; Daiwa Europe NV; Delft Trading Company; EBC; Firs; Chicago; Goldman Sachs International Corporation; Hambro Brothers; IBJ International; Kidde International; Hoesly International; Manufacture Hoesly; Hannover; Merrill Lynch; Morgan Stanley International; WIRKO Securities; WIRKO International; WIRKO Bank; Salomon Brothers; International; Samuel

British G.S. 38 DM.....	7/79	431.5	122.2	123.1	+0.1	-3.30
Bujinas 5 84 DM.....	9/80	585	139.1	140.7	+0.1	-2.40
Sharp Cpn. 6 88 DM.....	11/79	567.3	104.1	105.6	+0.1	12.65
Uny Co. 6 85 DM.....	11/79	567.3	104.1	105.6	+0.1	12.65

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Montagu and Co.; Scandinavian  
Bank; Societe Generale Straus  
Turnbull; Sumitomo Finance  
International; S. G. Warburg and  
Co.; Wood Gundy.

Closing prices on March 12

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY.



**SIP**  
**SOCIETÀ ITALIANA PER**  
**L'ESERCIZIO TELEFONICO P.A.**

**U.S. \$100,000,000  
MEDIUM TERM LOAN**

**GUARANTEED BY  
STET**

**SOCIETÀ FINANZIARIA TELEFONICA P.A.****LEAD MANAGED BY**

**BANCA NAZIONALE DEL LAVORO**  
**BANQUE DE LA SOCIÉTÉ FINANCIÈRE EUROPÉENNE**  
**HESSISCHE LANDESBANK — GIROZENTRALE**  
**THE MITSUI TRUST AND BANKING COMPANY, LIMITED**  
**THE SUMITOMO BANK, LIMITED**  
**TORONTO DOMINION INTERNATIONAL BANK LIMITED**

**MANAGED BY**

**BANK OF NEW SOUTH WALES**  
**BANQUE PETROFIZAZ**  
**BANQUE VEUVE MORIN-PONS**  
**BARCLAYS BANK S.A., PARIS**  
**COUNTY BANK LIMITED**  
**KLEINWORT, BENSON LIMITED**

**FUNDS PROVIDED BY**

**BANCA NAZIONALE DEL LAVORO — LONDON BRANCH**

**IN ASSOCIATION WITH:**

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BANQUE PETROFARG	THE MITSUI TRUST AND BANKING COMPANY, LIMITED
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BARCLAYS BANK S.A., PARIS	SFE BANKING CORPORATION LIMITED
COUNTY BANK LIMITED	SFE GROUP
HELASIA LUXEMBOURG-HESSISCHE	SUMITOMO FINANCE (ASIA) LIMITED
LANDESBANK INTERNATIONAL S.A.	TORONTO DOMINION BANK

ARRANGED BY

**BANQUE DE LA SOCIÉTÉ FINANCIÈRE EUROPÉENNE**

FEBRUARY 1981



A copy of this Prospectus having attached thereto copies of the documents referred to below has been delivered to the Registrar of Companies for registration.

This Prospectus, which includes particulars given in compliance with the Regulations of the Company of the Stock Exchange for the purpose of giving information with regard to Muntion Brothers PLC ("Muntion") and its subsidiaries, is not an invitation to any person to subscribe for or purchase any shares or loan capital. Muntion together with its subsidiaries is hereinafter referred to as "the Group". The Directors have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein, whether of fact or of opinion. All the Directors accept responsibility accordingly.

Application has been made to the Council of The Stock Exchange for the Ordinary Shares of 10p each of Muntion now in issue and to be issued to accepting shareholders of Monument Securities Limited pursuant to the Offer referred to below and the proposed placing referred to below to be admitted to the Official List.

# MUNTON BROTHERS PLC.

(Incorporated in England under the Companies Acts 1929 to 1980, No. 260293)



## DIRECTORS

**ALFRED ISAAC LITTMAN (Chairman)**,  
The Byre House, Northiam, near Rye, Sussex TN13 6NB.  
**THOMPSON GALLAGHER (Managing Director)**,  
1 Wilshire Drive, Belmont, Belfast BT4 1GP.  
**MICHAEL RICHARD CARLTON**,  
47 Melbury Road, London W14 8AD.  
**ANTHONY ROBERT JOHN CARTWRIGHT, F.C.A.**  
The Willows, Westcott Street, Westcott, Surrey RH4 3NY.  
**JOSEPH MORRISON, F.C.C.A.**  
5 Jelliffe Gardens, Stanmore, Middlesex.

## STOCKBROKERS

**T. C. COOMBS & CO.**  
22 Finsbury Square, London EC2A 1DS.

## SHARE CAPITAL

Authorised £	Issued and to be issued fully paid No.	£
1,000,000	Ordinary Shares of 10p each	5,507,650
	Further Ordinary Shares of 10p each of Muntion will fall to be issued in respect of acceptances received from Shareholders of Monument Securities Limited after 10th March, 1981.	550,765

## INDEBTEDNESS

As at 10th March, 1981, the Group had an outstanding secured bank guarantee in respect of bank borrowings of Saraset Limited (referred to below). As at 10th March, 1981, Saraset Limited had outstanding bank borrowings of £42,223.  
Save as disclosed in this Prospectus neither Muntion nor any of its subsidiaries had outstanding as at 10th March, 1981 any loan capital or loan capital created but unissued and no outstanding mortgages, charges, borrowings or indebtedness in the nature of borrowings, including bank overdrafts and liabilities under acceptances (other than normal trade bills) or acceptance credits, hire purchase commitments, or guarantees or other material contingent liabilities (excluding intra-group cross-guarantees).

## SOLICITORS

**STALLARD & CO.,** Leith House, 47-57 Gresham Street, London EC2V 7EL.

## AUDITORS

**CREASEY SON & WICKENDEN, (Chartered Accountants),**  
1 East Street, Tonbridge, Kent TN9 1HP.

## REPORTING ACCOUNTANTS

**GRIFFIN AND PARTNERS, (Chartered Accountants),** 22/24 Buckingham Palace Road, London SW1W 0QP.

## BANKERS

**BARCLAYS BANK LIMITED,** 127/129 Edgware Road, London W2 2HT.

## SECRETARY AND REGISTERED OFFICE

**ANTHONY ROBERT JOHN CARTWRIGHT, F.C.A.**  
25 Gilbert Street, London W1Y 1RJ.

## REGISTRARS AND TRANSFER OFFICE

**RAVENSBORNE REGISTRATION SERVICES LIMITED,**  
Bourne House, 34 Beckenham Road, Beckenham, Kent BR3 4TU.

## A PLACING BY T.C. COOMBS & CO.

### OF 1,700,000 ORDINARY SHARES OF 10p EACH OF MUNTON AT 18p PER SHARE.

## HISTORY AND BUSINESS

### Muntion

Muntion was incorporated as a private company in 1981, by Charles and Cecil Muntion to acquire and carry on their business of men's shirt manufacturers. In 1984, the Littman family purchased the entire share capital of Muntion which remained in their control until December, 1979, when Muntion became a subsidiary of Tadpole Investments Limited ("TIL") a private industrial holding company.

TIL was incorporated on 21st December, 1979 as an investment holding company. The principal activities of TIL's subsidiaries comprise the manufacture and servicing of refrigeration equipment, roof and ceiling contracting, joinery manufacturing and shopfitting, road haulage and warehousing, property development and investment, the provision of management services and the manufacture through the Muntion Group of men's shirts and ladies' skirts and blouses. The Directors of TIL are Mr. D. Walsh, Mr. J. B. Leworthy, Mr. M. R. Carlton, Mr. A. R. J. Cartwright and Miss G. Woodridge.

Muntion has, since February 1979, operated from factory premises comprising approximately 4,100 sq. m. on the Castleburgh Industrial Estate at Marshalls Road, East Belfast, at a current annual rental of £18,000. On 9th February, 1981, Muntion agreed to surrender its existing lease and to take a new lease for a term of 999 years commencing on 31st October, 1980, of its existing factory together with additional adjacent factory premises comprising approximately 9,484 square metres in aggregate, at a rent of £1 per annum, in consideration of a premium of £350,000. Healey & Baker, Surveyors, have valued the proposed new long lease as at 31st October, 1980 at £575,000. The additional space which will be available to Muntion under this new lease will enable Muntion to increase its production.

Muntion sells its entire output to Marks & Spencer Limited and has been a supplier of shirts to Marks & Spencer Limited for nearly forty years.

As can be seen from the Report of Creasey Son & Wickenden set out below the turnover and profits of Muntion increased substantially in 1977. This was primarily due to the fact that prior to 1977 Muntion had been manufacturing as subcontractor to its former holding company (which in turn supplied Marks & Spencer Limited). In 1977 Muntion commenced supplying direct to Marks & Spencer Limited and took over production which had previously been carried out by its former holding company. By the end of 1977 Muntion had ceased to supply its former holding company and supplied its entire output to Marks & Spencer Limited.

On 19th October, 1980, Muntion acquired the whole of the issued share capital of Muntion Textiles Limited ("MTL") for £25,000. MTL, formed in October, 1979 as a subsidiary of TIL, has since April, 1980 carried on the business of the manufacture of ladies' skirts and blouses for the UK and German markets.

The combined trading profits before taxation of Muntion and MTL for the six months ended 31st October, 1980 amounted to £115,176 and net assets at that date amounted to £631,475.

On 16th February, 1981, T.C. Coombs & Co. ("Coombs") on behalf of Muntion made an offer ("the Offer") for the whole of the issued share capital of Monument Securities Limited ("Monument"), a listed investment holding company, on the basis of one Ordinary Share of 10p in Muntion for every 20 Ordinary Shares of 10p in Monument. The Offer is conditional upon the admission to the Official List of The Stock Exchange on or before 24th March, 1981 of both the existing Ordinary Shares of 10p each in Muntion and the new Ordinary Shares in Muntion to be issued to accepting shareholders of Monument.

On 5th March, 1981 Muntion became a public limited company under the name of Muntion Brothers PLC. and by 10th March, 1981, pursuant to the Offer, Muntion had received acceptances in respect of 82.9 per cent. of the issued share capital of Monument. On 10th March, 1981, the Offer was declared unconditional as to acceptances. In accordance with the City Code on Take-overs and Mergers the Offer remains open for acceptance until 24th March, 1981. Application will be made for admission to the Official List of any further Ordinary Shares allotted by Muntion in respect of additional acceptances received from shareholders in Monument.

### Monument

Monument was incorporated in March, 1982 and has since March, 1971, when its shares were reintroduced on The Stock Exchange, acquired a number of companies in or associated with the textile industry. Monument incurred a loss of £266,057 in respect of the year ended 31st March, 1980. On 13th November, 1980, a Receiver and Manager was appointed to Universal Towel Company Limited (now in receivership and liquidation) ("UTC") its only remaining trading subsidiary, by its bankers to whom it owed the sum of £249,865 plus accrued interest. A formal claim has been made on Monument under guarantees given by it in respect of Monument Group borrowings. Monument is unable to satisfy this claim. In addition, Monument is indebted to other unsecured creditors to the extent of approximately £49,000 in aggregate of which £15,140 is owed to H.M. Customs and Excise in respect of which a formal notice requiring repayment has been received. Monument is also unable to discharge these liabilities. On 8th December, 1980 an order was made for the compulsory winding up of UTC.

Muntion reached agreement with the bankers to Monument that, subject to the Offer becoming unconditional and on payment by Muntion of £40,000 to The Royal Bank of Scotland Limited Monument would be released from all existing bank indebtedness. Muntion has also conditionally agreed to make payments to certain unsecured creditors of Monument, which those creditors have agreed to accept in full settlement of their claims.

On 27th October, 1980 the listing of Monument's Ordinary Shares on The Stock Exchange was temporarily suspended at the request of its Directors in the light of the negotiations with Muntion which preceded the Offer. The listing of Monument's Ordinary Shares has now been cancelled.

### Saraset

On 2nd December, 1980 Muntion agreed to acquire the whole of the issued share capital of Saraset for £2. It is anticipated that completion of this acquisition will take place on or about 18th March, 1981. Saraset, a newly-formed subsidiary of UTC, was incorporated on 5th November, 1980. On 3rd December, 1980, Saraset agreed to acquire the business and assets of UTC, and has since that date carried on part of the former business of UTC, being the importing, finishing and sale of towels. Muntion proposes to develop the business of Saraset and believes that it will be able to increase the turnover and profits of Saraset.

## DIRECTORS, MANAGEMENT AND STAFF

Mr. A. I. Littman, aged 62, is Executive Chairman of Muntion. He has been a Director of Muntion since 1940 and Chairman since 1960.

Mr. T. Gallagher, aged 41, has been Managing Director of Muntion since 1970 having joined Muntion in 1958. Mr. Gallagher has entered into a full-time service agreement with Muntion for a term of five years from 12th February, 1981 at an annual salary of £14,000, subject to annual review. He is also entitled to a commission at the rate of one-and-a-half per cent. per annum of the pre-tax trading profits of the Muntion Group. Mr. Gallagher is also Managing Director of MTL.

Mr. M. R. Carlton, aged 37, has been employed by TIL, the ultimate holding company of Muntion since January 1975 and became Managing Director of TIL in April 1980. Mr. Carlton became Executive Director of Muntion in October 1980.

Mr. A. R. J. Cartwright, F.C.A., aged 41, is a Chartered Accountant and a Director and Secretary of TIL. In December 1979, when Muntion became a subsidiary of TIL, Mr. Cartwright joined the Board of Muntion as Finance Director and was appointed Secretary of Muntion.

Mr. J. Morrison, F.C.C.A., aged 62 is Chairman of Monument and joined the Board of Muntion on 12th March, 1981.

Mr. C. Pugh, aged 40, former Director and General Manager of UTC, has agreed to become a Director of Saraset following the acquisition by Muntion of Saraset.

The Group currently has approximately 300 employees in Northern Ireland and it is anticipated that Saraset will have approximately 8 employees.

## INCOME AND DIVIDENDS

The net tangible assets of Muntion at 31st October, 1980 amounted to £631,475 as shown in the Report of Creasey Son & Wickenden set out below.

On the basis that the Offer is accepted in full, and taking into account the conditional agreements entered into between Muntion and Monument's bankers, the net tangible assets attributable to the shareholders in Muntion will be 12.75p per share prior to the placing proposed to be made and it is estimated that they will amount to approximately 14p per share immediately thereafter.

On the basis of the results of Muntion for the six months ended 31st October, 1980 and the profit estimate of Muntion (incorporating Saraset) for the six months ending 30th April, 1981, the net profits before tax attributable to the shareholders of Muntion on the basis of full acceptance of the Offer and following the proposed placing will be approximately 3.8p per share.

The Directors of Muntion do not propose to declare any dividend on Muntion's Ordinary Shares in respect of the year ending 30th April, 1981.

Subject to the completion of the proposed placing the Directors of Muntion anticipate that, in the absence of unforeseen circumstances, a sum approximately equal to 60 per cent. of the profits available for distribution will be paid by way of dividend on the Ordinary Shares of Muntion in respect of the year ending 30th April, 1982.

## PROFIT ESTIMATE

Set out below is an estimate of the sales and net profit before taxation of the Group for the twelve months ending 30th April, 1981. For the purpose of this estimate the Group consists of Muntion, MTL and from 13th November, 1980 only, Saraset.

Twelve months ending 30th April, 1981:—

	Muntion and MTL	Saraset (from 13th November, 1980)	The Group
Sales	£000's 2,575	£000's 209	£000's 2,784
Profit before Taxation	195	8	203

The estimate has been prepared on the basis of the following principal assumptions made by the Directors:—

- There will be no major disruption of production due to the interruption in the supply of raw materials or services or through industrial disputes.
- There will be no restriction on the free flow of imports in respect of raw material requirements.
- There will be no material changes in legislation adversely affecting the Group's products or markets in which it operates.
- The present level of interest rates will remain substantially unchanged.
- There will be no major escalation in the present rate of inflation in the United Kingdom.

The Directors anticipate that in spite of the general economic situation the Group will be able to maintain its existing levels of production for the foreseeable future, and will be seeking to continue the steady expansion of production and sales.

## LETTERS ON PROFIT ESTIMATE

The following is a copy of a letter from Creasey Son & Wickenden regarding the Group's profit estimate:—

The Directors,  
Muntion Brothers PLC.  
25 Gilbert Street,  
London, W1Y 1RJ.  
Dear Sirs,

We have reviewed the accounting policies and calculations for the profit estimate (for which the Directors are solely responsible) of the Group for the year ending 30th April, 1981 included in the Prospectus dated 13th March, 1981.

In our opinion the profit estimate, so far as the accounting policies and calculations are concerned, has been properly compiled on the basis of the assumptions made by the Directors set out in the Prospectus dated 13th March, 1981, and is presented on a basis consistent with the accounting policies adopted in our Report dated 16th February, 1981.

Yours faithfully,  
**CREASEY SON & WICKENDEN,**  
Chartered Accountants.

The following is a copy of a letter from Griffin and Partners regarding Saraset's profit estimate:—

The Directors,  
Muntion Brothers PLC.  
25 Gilbert Street,  
London, W1Y 1RJ.

22/24 Buckingham Palace Road,  
London, SW1W 0QP

13th March, 1981

Dear Sirs,

We have reviewed the accounting policies and calculations for the profit estimate for Saraset Limited (for which the Directors of Muntion are solely responsible) for the period from 13th November, 1980 to 30th April, 1981, included in the Prospectus dated 13th March, 1981.

In our opinion, the profit estimate, so far as the accounting policies and calculations are concerned, has been properly compiled on the basis of the assumptions made by the Directors set out in the Prospectus dated 13th March, 1981 and is presented on a basis consistent with the accounting policies adopted in our Report dated 13th March, 1981.

Yours faithfully,  
**GRIFFIN AND PARTNERS,**  
Chartered Accountants.

The following is a copy of a letter from T.C. Coombs & Co. regarding the profit estimate:—

The Directors,  
Muntion Brothers PLC.  
25 Gilbert Street,  
London, W1Y 1RJ.

22 Finsbury Square,  
London EC2A 1DS

13th March, 1981

Dear Sirs,

We have discussed with the Directors of Muntion Brothers PLC. ("Muntion") the profit estimate (for which the Directors of Muntion are solely responsible) of the Group (incorporating Saraset Limited) for the period from 13th November, 1980 to the year ending 30th April, 1981, included in the Prospectus dated 13th March, 1981 and have satisfied ourselves that, having regard to the assumptions stated in this Advertisement, the profit estimate has been stated by the Directors of Muntion after due and careful enquiry.

Yours faithfully,  
**P. L. DURLACHER,**  
for and on behalf of:  
**T. C. COOMBS & CO.**

## PRO FORMA STATEMENT OF THE COMBINED NET TANGIBLE ASSETS OF THE ENLARGED GROUP

The following pro forma statement of the combined net tangible assets of the Group incorporating Monument and Saraset is provided for illustrative purposes only and is based on the audited consolidated balance sheet of Muntion at 31st October, 1980, as set out in the Report by Creasey Son & Wickenden which appears below and the pro forma statement of combined assets and liabilities of Monument and Saraset as at 31st October, 1980, and 13th November, 1980, respectively, as set out in the Report by Griffin and Partners which appears below.

### FIXED ASSETS

£ 652,455

### GOODWILL

18,896

### CURRENT ASSETS

Stock and Work in Progress	555,548
Debtors and Prepayments	183,441
Bank Balances and Cash (note 1)	539,013
	<b>1,278,000</b>

### CURRENT LIABILITIES

Creditors and Accruals	779,819
Bank Overdraft	40,000
	<b>819,819</b>

### NET CURRENT ASSETS

458,181

### LONG-TERM LOAN

1,130,002

### Less:

Estimated Expenses of the Acquisition of Monument and Saraset and the listing and placing of shares in Muntion	110,000
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### NET TANGIBLE ASSETS

2,770,002

### Notes:

- The above pro forma statement reflects the repayment on 6th February, 1981 to Muntion of group indebtedness of £232,780 at 31st October, 1980 and the payment of a dividend by Muntion on the same date.
- Included in this figure is the sum of £306,000, being the gross proceeds of the placing referred to in this Prospectus.

## POLICY, PROSPECTS AND PROPOSED PLACING

It is the intention of Muntion to seek to expand its textile interests both by internal growth and by acquisition. The Directors of Muntion have no present intention of diversifying activities outside the textile industry and Muntion does not propose to become involved in areas of business similar to those of TIL's other holdings. It is proposed that Muntion should operate as a wholly autonomous listed public company.

Muntion proposes to raise £306,000 by way of a placing of Ordinary Shares of 10p each in Muntion. Coombs have agreed to place 1,700,000 Ordinary Shares of 10p each in Muntion at a price of 18p per share. The net proceeds of the placing will be used to increase the working capital available to the Group.

No future trading activity is proposed in Monument and its subsidiaries, other than Saraset.

هكذا من التحويل



## ACCOUNTANTS' REPORTS

The following is a copy of a Report received from the Company's auditors, Cressay Son & Wickenden, Chartered Accountants:

The Directors:  
Munton Brothers Limited  
25 Gilbert Street  
London W1Y 1RJ  
and  
T.C. Coombs & Co.  
22 Finsbury Square  
London EC2A 1DS

Cressay Son & Wickenden  
1 East Street  
London  
Kent TN9 1HP

16th February, 1981

We have examined the audited accounts of Munton Brothers Limited ("Munton") for the five years and ten months from 1st January, 1975 to 31st October, 1980 and of its subsidiary, Munton Textiles Limited ("MTL"), from the date of incorporation on 24th October, 1979 to 31st October, 1980 together called the "Munton Group". From the date of incorporation to 17th October, 1980, MTL was a wholly-owned subsidiary of Munton. Munton is also a subsidiary of Taddale Holdings Limited. On 17th October, 1980, MTL became a wholly-owned subsidiary of Munton. We have acted as Munton's auditors only in respect of the sixteen months ended 30th April 1980 and the six months ended 31st October, 1980, the previous accounts having been audited by another firm of Chartered Accountants.

We have acted as auditors of MTL since its incorporation. Trading commenced on 1st April, 1980 and the results for the seven months period ended 31st October, 1980 have been consolidated with the results of Munton for the six months period ended 31st October, 1980. The turnover of MTL during the month of April, 1980 amounted to only £2,184.

The summarised profit and loss accounts, balance sheets and statements of source and application of funds of the Munton Group set out below are based on the audited accounts after making such adjustments as we consider appropriate. They have been prepared under the historical cost convention.

## 1. Accounting Policies

## (a) Depreciation

There is a liability to taxation of approximately £35,000 which has been deferred as a result of claiming capital allowances on fixed assets in advance of a charge for depreciation in the accounts, but the Directors are of the opinion that no liability is likely to arise from a reversal of this timing difference in the foreseeable future and, consequently, no provision has been made.

On the basis that the new stock relief provisions outlined in the Inland Revenue Press Release made on 14th November, 1980 will be implemented in principle, no deferred taxation liability arises in connection with stock relief claimed up to 31st October, 1980.

## (b) Depreciation

Depreciation is calculated to write off the cost of all assets by reducing annual instalments at the following rates per annum:

	Plant and Equipment	Plant and Equipment	Plant and Equipment
	15 percent	15 percent	15 percent
	25 percent	25 percent	25 percent

## (c) Stock and Work in Progress

- (i) Stock of materials is valued at the lower of cost and net realisable value.
- (ii) Work in Progress is valued at the direct costs of materials and labour.
- (iii) Finished goods are valued at the direct costs of materials, labour and attributable overheads.

## (d) Government Grants

Grants of a revenue nature are credited to the Profit and Loss Account in the accounting period to which they relate. Capital grants are deducted from the cost of the associated fixed assets.

## 2. Profit and Loss Accounts

A summary of the adjusted profit and loss accounts of Munton for the periods ended 31st October, 1980 (incorporating the results of MTL for the final period) is set out below:

	Note	Year ended 31st December	16 months ended 30th April, 1980	6 months ended 31st October, 1980
Turnover	(i)	498,296	1,518,439	2,827,504
Cost of Sales	(ii)	450,113	1,481,536	2,713,467
Trading Profit		48,183	36,903	214,037
Other Income	(iii)	15,406	52,144	69,060
Profit before Taxation		63,589	89,047	283,097
Taxation	(iv)	35,150	20,000	115,176
Profit after Taxation		28,439	69,047	167,921
Dividends	(v)	—	—	115,176
Profit transferred to Reserves		£28,439	£69,047	£52,745

Notes:  
(i) Turnover represents sales invoiced in the ordinary course of business to third parties excluding value added tax. The turnover for the years ended 31st December, 1975 and 31st December, 1976 relates to the manufacture and supply of shirts to Munton's former holding company then supplied to Marks & Spencer Limited, whereas, from 1st January, 1977, Munton manufactured and supplied direct to Marks & Spencer Limited.

## (ii) Cost of sales includes:

	Note	Year ended 31st December	16 months ended 30th April, 1980	6 months ended 31st October, 1980
Directors' remuneration		300	300	15,105
Interest payable		701	2,773	13,331
Discount allowed		—	54,845	85,380
Plant hire		5,781	6,878	7,773
Auditors' remuneration		500	700	900
Other income includes:				
Grants receivable		14,156	18,041	36,791
Interest receivable		—	1,329	2,387
Discount received		1,250	1,111	13,026

In so far as Munton is concerned, taxation has been dealt with for the six months period ended 31st October, 1980 on the basis that the revised form of stock relief outlined in the Inland Revenue Press Release made on 14th November, 1980 will be implemented in principle in the Finance Act 1981, and will apply to Munton's accounting year ending 30th April, 1981. On the assumption that the Government "All Stocks" Index will increase by approximately 10 per cent. during that year, estimated stock relief amounting to 5 per cent. of stock and work in progress at 1st May, 1980 has been deducted from the adjusted profit for the year ended 31st October, 1980. It has been assumed that the profit attributable to corporation tax will be covered by group relief and therefore no corporation tax has been provided in the accounts.

The taxation charges shown for the years ended 31st December, 1975, 1976 and 1977 are in respect of United Kingdom Corporation Tax based on the results of those years, which were substantially covered by tax losses surrendered by its former holding company. No liability to corporation tax arose in the year ended 31st December, 1978 and the sixteen months ended 30th April, 1980, due mainly to available stock appreciation relief.

There is no liability to corporation tax on the results of MTL for the period from incorporation due to available capital allowances.

## (v) Dividends

The dividend shown in the accounts for the sixteen months ended 30th April, 1980 is equivalent to £3.20 per share on the 50,000 Ordinary Shares of Munton.

## 3. Balance Sheet

The balance sheets of the Munton Group and Munton at 31st October, 1980, are set out below:

	Note	Munton Group	Munton
<b>FIXED ASSETS</b>	(i)	£42,097	£13,751
<b>INVESTMENT IN SUBSIDIARY</b>	(ii)	—	25,000
<b>CURRENT ASSETS</b>			
Group Companies		232,780	208,411
Stock and Work in Progress	(iii)	443,244	443,244
Debtors and Prepayments		170,186	150,186
Bank Balances and Cash		307,596	307,448
		1,153,596	1,104,578
<b>CURRENT LIABILITIES</b>			
Creditors and Accruals		608,871	591,557
Dividend Payable		180,000	180,000
Bank Overdraft (secured)		147,237	147,237
		936,108	918,794
<b>NET CURRENT ASSETS</b>		217,488	185,784
<b>LONG TERM LOAN</b>	(iv)	881,475	844,545
<b>NET ASSETS</b>		£998,475	£998,475
<b>SHARE CAPITAL</b>			
Reserves	(v)	50,000	50,000
	(vi)	581,475	544,545
		£998,475	£998,475

## Notes

(i) Fixed Assets:

	Munton Group	Munton
Cost (net of grants) or revaluation		
Long Leasehold (note vii)	575,000	575,000
Plant and Equipment	38,987	72,209
Fixtures and Fittings	27,959	23,685
Motor Vehicles	6,172	5,172
	708,099	677,339

## (ii) Depreciation

	Munton Group	Munton
Long Leasehold	48,369	46,278
Plant and Equipment	14,544	14,221
Fixtures and Fittings	3,079	3,079
Motor Vehicles	65,992	63,756

## (iii) Book Value

	Munton Group	Munton
Long Leasehold	575,000	575,000
Plant and Equipment	50,598	50,591
Fixtures and Fittings	19,427	19,427
Motor Vehicles	3,093	3,093
	£548,097	£548,097

## (iv) Investment in Subsidiary

This represents Munton's 100% interest in MTL.

## (v) Group Companies

The amount due by Group companies arises as a result of inter-group arrangements. The amount was repaid on 8th February, 1981.

## (vi) Stock and Work in Progress

	Munton Group	Munton
Stock of materials	142,078	142,078
Work in Progress	89,540	89,540
Finished goods	213,045	213,225
	£444,663	£444,843

## (vii) Long-Term Loan

This loan has been granted by Barclays Bank Limited by a facility letter dated 18th February, 1981. The loan will be for a period of 20 years repayable by monthly capital repayments of £1,042. The loan will be secured on the long leasehold property and carries interest at a rate of 3.5 per cent. per annum above the base rate of Barclays Bank Limited.

## (viii) Share Capital

	Munton Group	Munton
Authorised, issued and fully paid at 31st October, 1980 Ordinary Shares of £1 each	£50,000	£50,000

Since 31st October, 1980 the authorised share capital has been increased to £1,000,000 and a further 25,000 Ordinary Shares of £1 each have been issued for cash at par. Reserves amounting to £275,000 have been capitalised, which has created issued capital of £250,000. On 12th February, 1981, the shares were subdivided into Ordinary Shares of 10p each.

## (vii) Reserves

	Munton Group	Munton
Retained Profits	361,523	324,878
Capital Reserve	1,865	1,865
Surplus on revaluation of long leasehold (note vii)	218,000	218,000
	£581,475	£544,545

No provision has been made for any capital gains tax that would arise as a result of the revaluation of the long leasehold property. If the property was realised at the above valuation a liability of approximately £55,000 would arise.

## (viii) Post-Balance Sheet Event

On 8th February, 1981 Munton agreed to surrender its existing lease and to take a new lease for a term of 999 years commencing 31st October, 1980, on its existing factory premises together with additional adjacent factory premises at a rent of £1 per annum, in consideration of a premium of £350,000. The attributable costs of purchase are estimated at £7,000. Healey & Baker, Surveyors, have valued the proposed new long lease as at 31st October, 1980 at £575,000. In view of the materiality of this transaction the above figures have been reflected in the balance sheet at 31st October, 1980.

## (a) Capital Commitments

The board of MTL has authorised capital expenditure amounting to approximately £37,000, for which contracts had not been placed at 31st October, 1980.

## (b) Contingent Liabilities

At 31st October, 1980 Munton and MTL have jointly and severally guaranteed the bank overdrafts of certain companies of the Group of which Munton and MTL are members. The total overdraft of the companies concerned within the Group at that date amounted to £1,051,214. However, Munton's bankers have confirmed that upon the Offer becoming unconditional the Munton Group will be released from its guarantees.

Munton, in addition, are unlimited guarantors of Saraset, a company which at 31st October, 1980 had no assets or liabilities.

## 4. Statement of Source and Application of Funds

A summary of the source and application of funds of Munton for the periods ended 31st October, 1980 (incorporating the results of MTL for the final period) is set out below:

	Year ended 31st December	16 months ended 30th April, 1980	6 months ended 31st October, 1980
Source of Funds			
Profit before Taxation	63,589	41,309	40,847
Adjustment for Items not involving the Movement of Funds:			
Depreciation	5,731	6,678	7,772
Loss on Sale of Fixed Assets	—	—	7,022
	—	—	11,560
	—	—	919
Total generated from business operations	69,320	48,987	66,780
Sale of Fixed Assets	—	—	214,376
Loans Raised	—	100,000	100
Capital Grants Receivable	—	—	250,000
	—	—	12,295
	69,320	147,987	48,420
	—	—	72,903
	—	—	214,476
	—	—	382,268

## Application of Funds

	Year ended 31st December	16 months ended 30th April, 1980	6 months ended 31st October, 1980
Investment in Fixed Assets	316	12,332	14,343
Loan Repaid	—	—	5,031
Taxation Paid	—	—	15,289
Reinstatement of Premises	10,000	—	400,523
	—	—	50,000
	10,016	12,532	19,143
	—	—	3,031
	—	—	65,289
	—	—	450,523
	£59,004	£135,455	£29,771
	—	—	£149,187
	—	—	£167,255

## Changes in Working Capital

	Year ended 31st December	16 months ended 30th April, 1980	6 months ended 31st October, 1980
Increase/Decrease in:			
Stock and Work in Progress	86,784	(103,297)	(3,356)
Debtors and Prepayments	(11,491)	160,296	(5,271)
Decrease/Increase in:			
Group Companies	(8,893)	4,530	120,038
Creditors and Accruals	(12,271)	(15,014)	(106,957)
Movement in Net Liquid Funds:			
Bank and Cash	(115)	96,834	24,822
	—	—	84,890
	—	—	(183,526)
	—	—	234,303
	£59,004	£135,455	£29,771
	—	—	£149,187
	—	—	£167,255

We are of the opinion that the financial statements incorporated within this Report give a true and fair view of the state of the Munton Group's affairs at 31st October, 1980, as adjusted for post-balance sheet events and of the results and source and application of funds for the periods ended on that date.

Yours faithfully,

CREASEY SON & WICKENDEN,

Chartered Accountants.

The following is a copy of a Report received from Griffin and Partners, Chartered Accountants:

The Directors:  
Munton Brothers P.L.C.  
25 Gilbert Street,  
London W1Y 1RJ.

22/24 Buckingham Palace Road,  
London SW1W 0DP.

13th March, 1981

Gentlemen,

We have been asked to report on Saraset Limited ("Saraset").

On 13th November, 1980 a Receiver was appointed to Universal Towel Company Limited (now in receivership and liquidation) ("UTC") and on 2nd December, 1980 the business and certain of the assets of UTC were agreed to be sold to Saraset, a wholly-owned subsidiary of UTC. On the same date Munton Brothers P.L.C. entered into a conditional agreement to acquire Saraset. Conditional upon the offer made by Munton Brothers P.L.C. to the shareholders of Munton Securities Limited ("Munton") becoming unconditional, the secured creditors of Munton have agreed to waive a part of the debts due to them (as shown in Note (a) to the pro forma statement of combined assets of Munton and Saraset below). Under an Order for winding-up dated 8th December, 1980, UTC was placed into compulsory liquidation.

## 1. Saraset Limited

Munton Brothers P.L.C. has conditionally agreed to purchase the whole of the share capital of Saraset which, in turn, has agreed to purchase from the Receiver of UTC the goodwill and certain of the assets of UTC.

Saraset was incorporated on 5th November, 1980 and, no accounts having been prepared since that date, no trading record is available.

## 2. Pro Forma Statement of Combined Assets of Munton and Saraset

The following pro forma Statement, which is provided for illustrative purposes only sets out the assets and liabilities of Munton at 31st October, 1980 and Saraset at 13th November, 1980, being the date of appointment of the Receiver to UTC on the basis that the offer by Munton Brothers P.L.C. to the shareholders of Munton Securities Limited ("Munton") becoming unconditional, the secured creditors of Munton have agreed to waive a part of the debts due to them (as shown in Note (a) to the pro forma statement of combined assets of Munton and Saraset below). Under an Order for winding-up dated 8th December, 1980, UTC was placed into compulsory liquidation.

	Note	£	£
<b>FIXED ASSETS</b>	(i)	10,358	
<b>GOODWILL</b>	(ii)	18,866	
<b>CURRENT ASSETS</b>			
Stocks	(iii)	110,482	
Debtors		13,255	
Cash		14	
		123,751	

## CURRENT LIABILITIES

	Note	£	£
Bank Overdrafts	(iv)	40,000	
Creditors	(v)	170,448	
		210,448	

## NET CURRENT LIABILITIES

	Note	£	£
		(86,697)	
		£ (67,473)	

## Notes

(i) Fixed Assets are shown at the consideration payable to the Receiver of UTC, which is considered to be market value or at least accumulated depreciation.

(ii) Goodwill represents the excess of the consideration payable to the Receiver of UTC for the business to be taken over by Saraset over the fair value attributable to the assets purchased.

(iii) Stocks are valued at purchase cost together with related duty.

(iv) Barclays Bank Limited who have advanced money to Munton and to UTC have agreed that in the event of the offer by Munton Brothers P.L.C. becoming unconditional they will waive their debt from Munton and release Munton from its guarantee of UTC's debt. The Royal Bank of Scotland Limited who have advanced money to Munton have agreed to accept £40,000 in full settlement of its debt which at 31st October, 1980 amounted to £200,311.

(v) Munton Brothers P.L.C. has conditionally agreed to purchase payment of up to £16,000 to discharge preferential creditors of Munton and has also conditionally agreed to make payments to certain unsecured creditors of Munton which creditors have agreed to accept in full settlement.

Yours faithfully,

GRiffin and PARTNERS,

Chartered Accountants.

## STATUTORY AND GENERAL INFORMATION

## 1. Share Capital

Munton was incorporated in England under the Companies Act 1929 on 11th November, 1931 as a private company (No. 280223) with an authorised share capital of £100 divided into 100 shares of £1 each.

## On 30th January, 1981:

(i) the authorised share capital of Munton was increased from £50,000 to £800,000 by the creation of 550,000 Ordinary Shares of £1 each;

(ii) 275,000 Ordinary Shares of £1 each were allotted to the existing shareholders, credited as fully paid up, by way of bonus issue;

(iii) 25,000 Ordinary Shares of £1 each were allotted to Taddale Holdings Limited for cash at par.

On 12th February, 1981, the 600,000 Ordinary Shares of £1 each of Munton were subdivided into 6,000,000 Ordinary Shares of 10p each and the authorised share capital of Munton was further increased to £1,000,000 by the creation of 4,000,000 Ordinary Shares of 10p each.

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## Japanese finance firm seeks protection

By Richard C. Hanson in Tokyo

OSAKA SHOKEN SHINYO, an Osaka-based securities finance company, disclosed over the weekend that it is on the verge of bankruptcy, with debts estimated at ¥700n-¥1000n (\$337m-\$450m). The bankrupcy would be among the largest in Japan's post-war history.

Details of the company's precarious financial conditions are expected to be made public today when it files in Osaka District Court for protection under the Corporate Rehabilitation Acts.

Osaka Shoken Shinryo is believed to have borrowed heavily from banks in order to finance its own business of lending to stock market investors. At least one foreign bank is understood to be involved.

According to Japanese Press reports, the company, whose own paid up capital is a modest ¥100m (\$45m), has been lending large sums to groups of investors whose speculative activities in the Tokyo stock market are at present under close scrutiny by the authorities.

Strong upsurge for UOB

By George Lee in Singapore

UNITED OVERSEAS BANK (UOB), has reported a strong upsurge in earnings. Group post-tax profit after providing for diminution in assets and allocations to contingency reserve increased 76 per cent to S\$292.3m (U.S.\$44m) in the year to December. The profit of the parent bank grew by 52 per cent to S\$57.85m.

UOB has proposed a final gross dividend of 9 per cent, making a total of 15 per cent on its enlarged capital of S\$255.3m.

THE PATH to monetary base control is paved with several doubts as far as the Bank of England is concerned. Not least the possible vulnerability of the discount houses to the end of the reserve asset system.

Until recently banks were required to keep at least 12 1/2 per cent of their eligible liabilities in certain money instruments—commercial bills at call with the discount houses—in which the houses are the major market makers. The reserve asset ratio has now been cut to 8 per cent, and along with the administration of Minimum Lending Rate, will presumably disappear.

THE POUND SPOT AND FORWARD

March 13	Day's spread	Close	One month	% Three months	% p.a.
U.S.	2,210-2,225	2,210-2,220	0.85-0.86c	-2.70	1.45-1.55c
Canada	2,640-2,655	2,645-2,645	0.85-0.86c	-2.70	1.45-1.55c
Netherlands	175-175	175-175	0.10-0.10c	-2.70	1.45-1.55c
Belgium	70-70	70-70	0.10-0.10c	-2.70	1.45-1.55c
Denmark	14.50-14.50	14.50-14.50	0.10-0.10c	-2.70	1.45-1.55c
Ireland	1,280-1,280	1,280-1,280	0.10-0.10c	-2.70	1.45-1.55c
W. Ger.	4.67-4.70	4.67-4.70	0.10-0.10c	-2.70	1.45-1.55c
Portugal	120-120	120-120	0.10-0.10c	-2.70	1.45-1.55c
Italy	2,270-2,270	2,270-2,270	0.10-0.10c	-2.70	1.45-1.55c
Norway	11.25-11.25	11.25-11.25	0.10-0.10c	-2.70	1.45-1.55c
France	11.00-11.00	11.00-11.00	0.10-0.10c	-2.70	1.45-1.55c
Sweden	10.25-10.25	10.25-10.25	0.10-0.10c	-2.70	1.45-1.55c
Japan	480-480	480-480	0.10-0.10c	-2.70	1.45-1.55c
Austria	33.33-33.33	33.33-33.33	0.10-0.10c	-2.70	1.45-1.55c
Switzerland	4.40-4.40	4.40-4.40	0.10-0.10c	-2.70	1.45-1.55c

Belgian rate is for convertible francs. Financial franc 78.75-78.75. Six-month forward dollar 2.95-3.05c, 12-month 5.50-5.60c.

THE DOLLAR SPOT AND FORWARD

March 13	Day's spread	Close	One month	% Three months	% p.a.
U.K.	2,210-2,225	2,210-2,220	0.85-0.86c	-2.70	1.45-1.55c
Ireland	1,280-1,280	1,280-1,280	0.10-0.10c	-2.70	1.45-1.55c
Netherlands	175-175	175-175	0.10-0.10c	-2.70	1.45-1.55c
Belgium	70-70	70-70	0.10-0.10c	-2.70	1.45-1.55c
Denmark	14.50-14.50	14.50-14.50	0.10-0.10c	-2.70	1.45-1.55c
Ireland	1,280-1,280	1,280-1,280	0.10-0.10c	-2.70	1.45-1.55c
W. Ger.	4.67-4.70	4.67-4.70	0.10-0.10c	-2.70	1.45-1.55c
Portugal	120-120	120-120	0.10-0.10c	-2.70	1.45-1.55c
Italy	2,270-2,270	2,270-2,270	0.10-0.10c	-2.70	1.45-1.55c
Norway	11.25-11.25	11.25-11.25	0.10-0.10c	-2.70	1.45-1.55c
France	11.00-11.00	11.00-11.00	0.10-0.10c	-2.70	1.45-1.55c
Sweden	10.25-10.25	10.25-10.25	0.10-0.10c	-2.70	1.45-1.55c
Japan	480-480	480-480	0.10-0.10c	-2.70	1.45-1.55c
Austria	33.33-33.33	33.33-33.33	0.10-0.10c	-2.70	1.45-1.55c
Switzerland	4.40-4.40	4.40-4.40	0.10-0.10c	-2.70	1.45-1.55c

U.K. and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

FT LONDON INTERBANK FIXING (11.00 a.m. MARCH 13)

8 months U.S. dollars	6 months U.S. dollars
bid 15 7/16	offer 15 1/16
bid 15 7/16	offer 15 1/16

EURO-CURRENCY INTEREST RATES (Market closing rates)

Mar. 13	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Belgian Franc	Convertible	Japanese Yen
Short term	12 1/2	14 1/2	16 1/2	10 1/2	5 1/2	9 1/2	11 1/2	15 1/2	11 1/2	8 1/2	8 1/2
Three months	12 1/2	14 1/2	16 1/2	10 1/2	5 1/2	9 1/2	11 1/2	15 1/2	11 1/2	8 1/2	8 1/2
Six months	12 1/2	14 1/2	16 1/2	10 1/2	5 1/2	9 1/2	11 1/2	15 1/2	11 1/2	8 1/2	8 1/2
One year	12 1/2	14 1/2	16 1/2	10 1/2	5 1/2	9 1/2	11 1/2	15 1/2	11 1/2	8 1/2	8 1/2

SDR linked deposits: one-month 12 1/2-13 1/2 per cent; three-months 13 1/2-14 1/2 per cent; six-months 14 1/2-15 1/2 per cent; one year 15 1/2-16 1/2 per cent. Asian S (closing rates in Singapore): one-month 15 1/2-16 1/2 per cent; three-months 16 1/2-17 1/2 per cent; six-months 17 1/2-18 1/2 per cent; one year 18 1/2-19 1/2 per cent. Long-term Eurodollar two years 14 1/2-15 1/2 per cent; three years 15 1/2-16 1/2 per cent; four years 16 1/2-17 1/2 per cent; five years 17 1/2-18 1/2 per cent; nominal closing rates. Sterling rates are all for seven days' notice at 9 per cent. Clearing Bank Rates for London dollar certificates of deposit: one-month 14.00-14.30 per cent; three-months 14.85-15.05 per cent; six-months 14.85-15.05 per cent; one year 14.50-14.80 per cent.

LONDON MONEY RATES

Mar. 13	Sterling	Interbank	Local Authority	Local Authority	Finance	Company	Discount	Treasury	Eligible	Finance
Overnight	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2
2 days notice	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2
7 days notice	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2
One month	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Three months	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Six months	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2
One year	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Two years	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2	12 1/2

Local authorities and finance houses seven days' notice, other seven days' fixed. Long-term local authority mortgage rates nominally three years 12 1/2-13 1/2 per cent; four years 13 1/2-14 1/2 per cent; five years 14 1/2-15 1/2 per cent; six years 15 1/2-16 1/2 per cent. Buying rates for four-month bank bills 11 1/2-12 1/2 per cent; four-month trade bills 12 1/2 per cent.

Approximate selling rates for one-month Treasury bills 11 1/2-12 1/2 per cent; two-months 11 1/2 per cent; three-months 11 1/2 per cent. Approximate selling rates for one-month bank bills 11 1/2 per cent; two-months 11 1/2 per cent; three-months 11 1/2 per cent. Approximate selling rates for one-month Treasury bills 11 1/2-12 1/2 per cent; two-months 11 1/2 per cent; three-months 11 1/2 per cent. Approximate selling rates for one-month bank bills 11 1/2 per cent; two-months 11 1/2 per cent; three-months 11 1/2 per cent.

Finance House Base Rate (Published by the Finance House Association) 14 per cent from March 1. Clearing Bank Deposit Rates for London dollar certificates of deposit: one-month 14.00-14.30 per cent; three-months 14.85-15.05 per cent; six-months 14.85-15.05 per cent; one year 14.50-14.80 per cent.

Clearing Bank Rates for London dollar certificates of deposit: one-month 14.00-14.30 per cent; three-months 14.85-15.05 per cent; six-months 14.85-15.05 per cent; one year 14.50-14.80 per cent.

## Poor paper demand keeps MoDo earnings in check

BY VICTOR KAYETZ IN STOCKHOLM

MODO, the Swedish timber and paper group, reports marginally improved pre-tax profits for 1980. Household paper and pulp yielded higher earnings and losses from sale of wood-handling machinery were reduced, but this was counterbalanced by sagging second-hand demand for fine paper.

Consolidated earnings were SKr 273m (S\$61m) against SKr 273m in 1979. Sales climbed nearly 23 per cent to SKr 3.8bn (S\$824m). The proposed dividend is SKr 7.80 per share, compared with SKr 7.

Operating profit declined from SKr 425m to SKr 423m, but outweighing this was an improvement in net financial items from a deficit of SKr 152m to SKr 145m. Stock gains accounted for SKr 91m of last year's operating earnings, down from SKr 118m in 1979.

MoDoCell, the pulp subsidiary, lifted operating earnings from SKr 304m to SKr 316m. The market for pulp was strong throughout 1980.

MoDoPaper, the paper subsidiary, saw operating earnings slide from SKr 156m to SKr 102m as weaker demand for fine paper during the summer forced prices down. MoDo's consumer products

company more than doubled its operating profit from SKr 23m to SKr 57m as European demand for household and sanitary paper improved.

MoDoMekan, maker of machinery cut its operating loss from SKr 16m to SKr 9m while Stille-Werner, which makes surgical and medical equipment, moved slightly into the black.

The preliminary report foresees higher demand for pulp and fine paper in the second half of this year, but emphasises that significant price increases are needed to compensate for higher costs.

## MacMillan chief criticises bid

BY OUR FINANCIAL STAFF

MR. CALVERT KNUDSEN, chairman of MacMillan Bloedel, said over the weekend that British Columbia Resources Investment Corporation ought to raise its bid for some 29 per cent of his company from C\$94.8 a share to at least C\$97.

Mr. Knuksen said the bid was unwelcome, and suggested that the company should view a competing bid any more favourably. The situation will be reviewed by the MacMillan board on March 23.

## Swire air offshoot ahead

BY ADRIAN BOVEN IN HONG KONG

THE HONG KONG Aircraft Engineering Company, an aircraft servicing subsidiary of the Swire Group, yesterday reported after-tax profits for 1980 of HK\$43m (US\$8.13m), a rise of 11 per cent on 1979's HK\$38.7m.

The final dividend was set at 35 cents a share, making a total for the year of 50 cents, 10.7 per cent above the previous year after adjusting for a 1 for 1 stock split, a 5 for 2 bonus issue,

## Saga Petrokjemii reduces loss

By Fay Gjester in Oslo

SAGA PETROKJEMI, petrochemical offshoot of Norway's Saga Petroleum, suffered a loss of Nkr 38m in 1980 after depreciation and financial costs. This compares with a Nkr 78m loss in 1979.

The recession hit demand and prices for plastic raw material produced by two plants at Rafnes, eastern Norway, in which Saga is in partnership with Norsk Hydro and Statoil.

## CURRENCIES, MONEY and GOLD

Paving the way BY COLIN MILLHAM

THE PATH to monetary base control is paved with several doubts as far as the Bank of England is concerned. Not least the possible vulnerability of the discount houses to the end of the reserve asset system.

Until recently banks were required to keep at least 12 1/2 per cent of their eligible liabilities in certain money instruments—commercial bills at call with the discount houses—in which the houses are the major market makers. The reserve asset ratio has now been cut to 8 per cent, and along with the administration of Minimum Lending Rate, will presumably disappear.

It is certainly true at present that the market needs the eligible bills to carry out its function, because recent shortages of credit had to be relieved by some lending of funds to the houses following payments of petroleum revenue tax and heavy gilt-edged sales. Official lending last Thursday was at a level above the current M.L.R. rate, but unlike previous occasions when this has happened there was no signal in the action by the authorities. It was simply an underlining of the present policy, where houses can expect to balance their books at the going market rate.

although the Treasury bill has recently declined in value, its role, therefore, the Bank of England is now looking at a system where the list of names on bank bills eligible for discount will be increased to include foreign banks. But these will probably have to make available a specified minimum of funds to the discount houses.

It is certainly true at present that the market needs the eligible bills to carry out its function, because recent shortages of credit had to be relieved by some lending of funds to the houses following payments of petroleum revenue tax and heavy gilt-edged sales. Official lending last Thursday was at a level above the current M.L.R. rate, but unlike previous occasions when this has happened there was no signal in the action by the authorities. It was simply an underlining of the present policy, where houses can expect to balance their books at the going market rate.

THE POUND SPOT AND FORWARD

March 13	Day's spread	Close	One month	% Three months	% p.a.
U.S.	2,210-2,225	2,210-2,220	0.85-0.86c	-2.70	1.45-1.55c
Canada	2,640-2,655	2,645-2,645	0.85-0.86c	-2.70	1.45-1.55c
Netherlands	175-175	175-175	0.10-0.10c	-2.70	1.45-1.55c
Belgium	70-70	70-70	0.10-0.10c	-2.70	1.45-1.55c
Denmark	14.50-14.50	14.50-14.50	0.10-0.10c	-2.70	1.45-1.55c
Ireland	1,280-1,280	1,280-1,280	0.10-0.10c	-2.70	1.45-1.55c
W. Ger.	4.67-4.70	4.67-4.70	0.10-0.10c	-2.70	1.45-1.55c
Portugal	120-120	120-120	0.10-0.10c	-2.70	1.45-1.55c
Italy	2,270-2,270	2,270-2,270	0.10-0.10c	-2.70	1.45-1.55c
Norway	11.25-11.25	11.25-11.25	0.10-0.10c	-2.70	1.45-1.55c
France	11.00-11.00	11.00-11.00	0.10-0.10c	-2.70	1.45-1.55c
Sweden	10.25-10.25	10.25-10.25	0.10-0.10c	-2.70	1.45-1.55c
Japan	480-480	480-480	0.10-0.10c	-2.70	1.45-1.55c
Austria	33.33-33.33	33.33-33.33	0.10-0.10c	-2.70	1.45-1.55c
Switzerland	4.40-4.40	4.40-4.40	0.10-0.10c	-2.70	1.45-1.55c

Belgian rate is for convertible francs. Financial franc 78.75-78.75. Six-month forward dollar 2.95-3.05c, 12-month 5.50-5.60c.

OTHER CURRENCIES

Mar. 13	£	¢	¢	Note Rates
Argentina Peso	5169-5180	8539-8538	82.90-83.30	82.90-83.30
Australia Dollar	1,111.1-1,113.5	0.8600-0.8608	76.70-76.80	76.70-76.80
Brazil Cruzeiro	161.99-162.99	75.01-75.25	14.68-14.85	14.68-14.85
Canada Dollar	2,640-2,655	0.8539-0.8540	14.68-14.85	14.68-14.85
French Franc	112.82-112.88	6.15-6.15	4.67-4.71	4.67-4.71
German Mark	117.11-117.16	5.8990-5.8990	3.80-3.80	3.80-3.80
Italian Lira	1,111.1-1,113.5	0.8600-0.8608	76.70-76.80	76.70-76.80
Japanese Yen	237.5-237.5	3.60-3.60	10.00-10.00	10.00-10.00
Netherlands Guilder	1.60-1.60	0.3740-0.3740	1.45-1.45	1.45-1.45
Norwegian Krone	4.67-4.70	0.10-0.10	0.10-0.10	0.10-0.10
Portuguese Escudo	200.0-200.0	200.0-200.0	200.0-200.0	200.0-200.0
Spanish Peseta	166.6-166.6	166.6-166.6	166.6-166.6	166.6-166.6
Swedish Krona	4.67-4.70	0.10-0.10	0.10-0.10	0.10-0.10
Swiss Franc	4.67-4.70	0.10-0.10	0.10-0.10	0.10-0.10
U.S. Dollar	2.210-2.225	0.8539-0.8540	14.68-14.85	14.68-14.85
U.S. Dollar	2.210-2.225	0.8539-0.8540	14.68-14.85	14.68-14.85

Rate given for Argentina is true rate. \* Selling rate.

The fixing rates are the arithmetic means, rounded to the nearest one-eighth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 am each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Paribas and Morgan Guaranty Trust.

CURRENCY RATES

Mar. 13	Bank	Special	European
Overnight	12 1/2	12 1/2	12 1/2
2 days notice	12 1/2	12 1/2	12 1/2
7 days notice	12 1/2	12 1/2	12 1/2
One month	12 1/2	12 1/2	12 1/2
Three months	12 1/2	12 1/2	12 1/2
Six months	12 1/2	12 1/2	12 1/2



**FT UNIT TRUST INFORMATION SERVICE**[illegible][illegible]

2-6, High St., Potters Bar, Herts. P.	71.7	1
Equity Gdn. Fd. May. 2.	71.7	1
Reintr. Fed. Mar. 6	158.6	1







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# FINANCIAL TIMES

Monday March 16 1981

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## Hong Kong group plans £10m UK denim plant

BY RHYD DAVID

A BIG Hong Kong textile group, Yangtze-Kiang Garment Manufacturing (YGM), is expected to announce shortly plans for a denim fabric plant at Washington New Town, in north-east England.

The project which is likely to cost about £10m, has been under discussion for some time. A decision is now expected in the next month, after a visit to Britain next week by Mr. Samuel Chang, a senior director of the company.

The plans are the first big move by a Hong Kong group into textile and garment manufacturing in the UK — a market already heavily penetrated by exports from the Far East, including Hong Kong.

Partly because of these imports, UK production of both fabrics and garments has been falling steadily with a particularly severe drop last year under the added pressure of high sterling, high interest rates and

weak demand. Textile output was down by around 20 per cent, with clothing falling by around 10 per cent.

During his stay, Mr. Chang is expected to talk to City bankers and with officials from development bodies in the North East and the Department of Industry, which will provide grants for the scheme.

YGM, understood to envisage a 10m-sq-ft-a-year fabric operation — equivalent to the total output by Britain's sole domestic denim maker, Smith and Nephew. Output from the plant, which is expected to be completed late next year and to employ 300 people, will be used in jeans-making factories the group also proposes to set up. These could eventually employ 300 more people.

Though no details have been released it is believed YGM will work with Japanese and American partners. The U.S. com-

pany, itself a denim maker, will provide management expertise for the fabric operation; while YGM will market the finished goods in the UK and abroad.

YGM, a publicly-owned Hong Kong group with a substantial Chang family shareholding, has an annual turnover of \$45m from its Far Eastern operations, and its separate European and American marketing companies contribute £25m more.

The group sells jeans in Europe under the Arnold Palmer and Arnie labels as well as a range of Arnold Palmer and Leroy shirts. Most of the company's merchandise is made in the Far East but some orders are now being placed with UK manufacturers.

The decision to manufacture in Europe is aimed partly at overcoming quota problems in some EEC markets.

World Trade News, Page 3

## Nissan searching for top manager to run UK car plant

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

NISSAN, the Japanese Company which might set up a car plant in the UK, is looking for a high-powered British manager to get the project underway. But the manager will probably be recruited from outside the motor industry.

Some tentative feelers have already been put out indicating that Nissan is seeking a very senior executive who would be able to handle negotiations with the unions, handle relations with the Government and supervise contacts with component manufacturers.

Nissan apparently feels, however, that it would be better for a manager to come from outside the motor industry so as to introduce a fresh approach. The search will be inhibited somewhat by the fact that Nissan has by no means decided yet that it will go ahead and set up a manufacturing base in Britain.

Yet the very tight timetable Nissan has set itself for the feasibility study presently being carried out — it has promised the UK Government a decision

by May or early in June — means that the group can waste no time in selecting its senior British manager.

The feasibility study reaches a new stage this week with the arrival from Japan yesterday of a small team of Nissan executives who will make initial contacts with UK component manufacturers. More detailed talks will follow next month.

Setting up the right kind of component supply lines ranks as top priority in Nissan's plans. If the group's investigations show this not to be possible, it will not go ahead in Britain.

Members of another Nissan team in London last week to meet Department of Industry officials and trade union representatives went back to Japan to study details of several potential 800-acre sites for the plant drawn up by consultants McKinsey and Co.

A short list will be compiled and only sites on that list will be visited. Nissan will almost certainly give details early in April of the handful of sites to be investigated more thoroughly.

## U.S. plans \$126m civilian aid to Salvador economy

BY HUGH O'SHAUGHNESSY IN SAN SALVADOR

THE U.S. plans an emergency transfusion of \$126.5m (£57m) in civilian aid to El Salvador. Washington will mount a big effort to convince the often sceptical international financial organisations of the need of urgent cash transfers to the Salvadoran Government.

As El Salvador's economy totters under the strain of civil war, the Government of President José Napoleón Duarte estimates it will need some US\$260m in urgent foreign assistance to survive this year without a very serious foreign exchange crisis.

Washington's efforts to prop up the civilian economy are seen in San Salvador as at least as important as a good deal more costly than U.S. military assistance.

The depth of Sr. Duarte's need for economic aid is shown by the size of the fall in gross national product last year, which is variously estimated at between 8.7 and 17 per cent.

Things have clearly got worse in the first months of this year, and the Central Bank's foreign reserves are depleted. The emergency U.S. aid is in two parts. First there is \$63m already provisionally destined for the Salvadoran Government in the 12 months to September 31.

Disbursement of this is to be speeded. According to U.S. officials this money will be spent in Salvador even if it has to be deducted from funds committed to other countries, and if the conditions attached to the aid are not fully observed by the Salvadoran authorities.

Second, the Reagan Administration has high hopes of pushing through Congress a further \$63.5m in new aid. The aim is to prevent even further popular disaffection from the Duarte ruling junta by propping up the economy and halting rocketing unemployment, estimated at about 20 per cent.

Washington is using all its

persuasive powers to enlist the help of the International Monetary Fund and the World Bank. Salvador was counting on \$80m from this year from the Fund's ordinary resources, or from the Compensatory Finance Fund, which makes up temporary shortfalls in member countries' earnings from exports.

The stumbling block is the fact that El Salvador will go against IMF orthodoxy to fend off the country's economic problems. The 1981 budget deficit is expected to reach 25m colones (\$41m), a massive amount for this small country, which compares with surpluses of 10m and 28m colones in 1979 and 1980.

The Salvadoran Government will mainly print money to cover this deficit. Nor until the harvests are completed will there be any firm indication of how much Salvador could call on from Compensatory Finance Fund.

The World Bank is in equal difficulties in regard to the Duarte Government, and has halted most of its disbursements, as it cannot monitor spending of its funds under the present war conditions.

Washington will seek what it regards as more understanding of Senator Duarte's difficulties from the Bank and the Fund and a quick response to his need for cash. Officials admit however that President Ronald Reagan's own scepticism toward the big international financial institutions is hardly likely to help them in their dealings with decision-makers at the Bank and the Fund.

John Wyles writes from Brussels: The EEC will finally unblock humanitarian aid to El Salvador today after receiving Red Cross guarantees that the aid will reach the needy, rather than being siphoned off by the civil war. It will give the Red Cross \$208,000 to buy food for 150,000 displaced people and send 450 tonnes of maize, 330 of rice and 100 of skimmed milk, worth £170,000-£200,000.

## THE LEX COLUMN

# The challenge of index linking

Gilt-edged analysts around the City are busy trying to sort out the quirks of the Government's new inflation proofed bond unveiled in the Budget, 2 per cent index linked Treasury 1986. The immediate problem is what price to bid at the tender on Friday week. But it is the scale of the implications of this step to index linking which is causing the real heart-searching; the pension industry is beginning to feel that the Chancellor has almost casually opened up a whole new Pandora's Box.

A straw poll suggests that the new stock, film of which is available to pension funds only, will be valued in the market somewhere in the 110-115 range where it would give a real return of around 1 per cent. Opinion could well change in the next ten days, however, partly because there is still some controversy over the index-linked mathematics.

Some say the stock will give a real return of 2 per cent at par, 1 per cent at 114 and zero at 131. Others point out that the stock has features like an eight-month lag in the index-linking which cause the returns to be less than they might appear. Thus brokers Hoare Govett, for example, have ploughed through pages of algebra to produce a whole matrix of numbers which suggests that the zero return could be reached at as low a price as 124 (and a return of 1 per cent at 110).

One important characteristic of the stock will be its high volatility, given that the price will change by about 10 per cent for each point of variation in the real interest rate. This could be aggravated by the initial limitation of supply, and bearing in mind that the length — at 15 years — is rather short for pension fund needs the stock rather than being locked away, could turn out to be quite actively traded. Further issues are likely, however, and the prospect makes provision for the Treasury to widen eligibility beyond pension funds.

Some pension fund managers have already had a big response from their clients, and inflation proofed investments obviously have a ready appeal. But fund managers and consulting actuaries will no doubt be pointing out the disadvantages of index-linking at this kind of rate.

A crucial point is that the stock is linked to an index of prices and not earnings, so that if wages continue to outstrip prices by an average of 2 per

cent a year, as they have over the long run, funding deficiencies could still develop. In general actuaries assume a real return of 3 per cent on investments, maybe more. To invest heavily at, say, a 1 per cent return would be to accept, by implication, the need for a rise in the contribution rate.

There may be no question of index-linked bonds displacing equities and property as mainstream investments, but they do

aggressive ring to it. At U.S.\$480m, the 3 for 20 call is large by any standards and twice the size of any previous rights issue in the colony. Taken together with a doubling of authorised capital and a property revaluation which more than doubles net worth the bank's posture may seem in some quarters to be downright menacing.

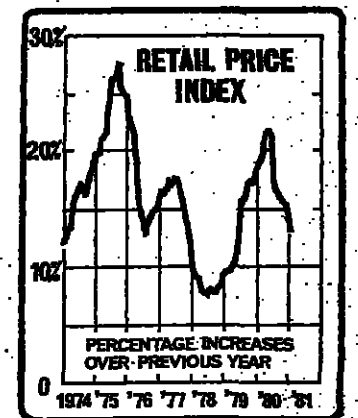
True to form, the bank has drawn a discreet veil over its intentions, saying only that it wishes to ensure a proper balance between its assets and capital base. Admittedly the \$380m of shareholders' funds thrown up by the property revaluation may not be of the highest quality. Equally, no matter how it accounts for the Marine Midland acquisition, the transaction will substantially inflate its asset base.

Yet the bank's reported ratio of capital to assets would still be sufficient to make a U.S. bank green with envy even without the rights issue. And, to judge from its Byzantine accounting procedures, the bank has not until now been too concerned about the cosmetic appearance of its balance sheet.

The bank may simply be stocking up with capital in anticipation of a booming business in South China. Hong Kong already has at least 700 joint ventures with the area, and since China has no real capital formation, the demands on the bank will be enormous.

Alternatively, however, the move may be a stroke of enlightened opportunism. Having provided the liquidity to fund the upward spiral of the Hang Seng index, the bank must be tempted to cash in itself. With the shares trading on a multiple of 15½ times reported earnings, the cost of new equity capital is low. The bank is certainly at a big advantage over U.S. or British banks which are priced in the market at a discount to net worth.

If so, the cash call is an exceedingly bearish signal for the market and indeed last week's announcement drove the Hang Seng index down 78 points to 1,295 on the following day. Since the bank is dressing up its balance sheet as well as raising new cash, an acquisition of a distinctly plausible. It could of course use its paper Hongkong Bank is currently capitalised in the market at \$4.2bn, and leaving regulatory problems aside, almost any institution looks fair game.



create options which have not existed before. There is now a way, for instance, for funds to match liabilities incurred by the inflation-proofing of pensions in payment, allowing private sector pensioners to come in out of the "ex gratia" wilderness. Many companies could come under pressure to rewrite their pension scheme contracts.

The challenge for fund managers from now on is that the index-linked bonds will represent a kind of riskless yardstick against which to measure performance. If they continue to prefer more conventional investments the trustees (who decide policy) and the managers (who carry it out) will have to demonstrate that the extra risks produce extra performance. From now on it could be much easier to make a charge of negligence stick.

Fund managers will be able to fall back, however, on the argument that in the long run equities have reliably provided a reasonable real return. Certainly when bought at the yield of 6 per cent available currently, the price of absolute security can be too high, except when it is absolutely necessary.

## Hongkong & Shanghai

The Hongkong and Shanghai's decision to launch its first rights issue since 1921 has an

## Civil servants to boost action

BY JOHN LLOYD, LABOUR CORRESPONDENT

CIVIL SERVICE unions forecast yesterday that disruption in the second week of selective action to back their 15 per cent pay claim will greatly exceed the first.

Customs and excise staff at the country's port and airports are expected to come out today, and probably at other times in the week. A full programme of the planned disruption possibly involving the Department of Health and Social Security and the courts, will be announced today.

The all-out strike by 1,000 staff at the Inland Revenue computer centres at Cumbernauld in Scotland and Shipley, Yorks., will mean that an estimated £1.5bn in income tax and £300m in value added tax contributions due this week will

not be collected. The coming week is one in which income tax and VAT collections are particularly heavy, so action is expected to bite more severely than in the past week.

The Inland Revenue has appealed to employers to send PAYE and National Insurance contributions to tax offices as normal.

The Inland Revenue Staffs' Federation, which organises the workers in the centres, is trying to ensure that contributions do not reach the centre via the banks or the post offices.

Mr. Bill Kendall, secretary general of the Council of Civil Service Unions, said last night that the action in the computer centres was particularly important. "I am hoping it puts

some leverage on the Government," he said. However, Mr. Kendall said there had been no Government moves on a new initiative which might get talks started again. This was confirmed by the Civil Service Department.

The Department also played down suggestions that the Government would begin large-scale suspensions of civil servants taking industrial action. Last week, an estimated 100,000 civil servants struck after four junior clerical Customs and Excise workers in Liverpool were threatened with suspension.

This threatened action has now been lifted, following discussions between the unions and management at the weekend.

## EEC insurance freedom sought

BY JOHN WYLES IN BRUSSELS

THE UK Government is to launch a campaign today to open the EEC insurance market to competition across frontiers.

Sir Geoffrey Howe, the Chancellor, will urge fellow Economic and Finance Ministers at a meeting in Brussels to revive attempts to reach agreement on a draft directive which would provide this freedom for non-life insurance services.

The directive was tabled by the European Commission in 1975 and has been languishing in the Council of Ministers

working group machinery since. It has foundered on the fears that several member states have about the result of opening their domestic markets to competition from abroad, particularly the UK.

The opportunities offered by such freedom to sell insurance across frontiers are particularly exciting to a British Government anxious to make EEC membership appear a more obvious political and commercial success.

Ministers have placed adoption of this draft directive at the top of their list of priorities when the British occupy the EEC presidency in the second half of this year.

The Netherlands Government is the most sympathetic and, as current Council of Ministers president, has helped put the item on today's agenda.

Sir Geoffrey hopes his colleagues will agree on the need for a new display of political will on the question and set about drawing up a more definite timetable for discussing and adopting the directive.

He is expected to argue that Article 9 of the Treaty of Rome obliges the council to remove obstacles to the freedom of insurance services. He may add

that competition within the EEC could only strengthen its insurance sector and help it deal with international competition, particularly from Japan.

The argument over the directive is plagued by difficult issues. The UK has not yet rallied opinion to its view that the EEC's adoption in 1973 of a directive establishing freedom to set up non-life businesses means there is no real need for additional regulations governing the authorisation and supervision of Community-wide risk insurance.

Other member states, notably West Germany, Belgium and Italy, want the authorities of the country in which the risk is insured to have rights of authorisation.

A further source of dispute is the question of how many items of compulsory insurance should be excluded. There is no argument about vehicle liability, but the list of compulsory items West Germany wants excluded is too long for the British and Dutch.

The question of tax has emerged as of singular importance to France, whose Eschquerre obtains 1.6 per cent of its tax revenue from insurance premiums.

## Weather

### UK TODAY

Generally cold with showers in most areas.  
London and Midlands  
Sunny intervals, occasional showers, Max. 9C (48F).  
S. E. England and E. Anglia  
Mainly cloudy with sunny intervals, occasional showers, Max. 7C (45F).  
N. E. England and N. Scotland  
Sunny intervals, showers, Max. 6C (43F).  
Rest of UK including Channel Is. and Is. of Man  
Sunny periods, scattered showers, Max. 9C (48F).  
Outlook: Wintery showers and sunny intervals. Generally cold with overnight frost.

### WORLDWIDE

	Y'day	Today	Y'day	Today
Algeria	18	21	18	21
Algiers	18	21	18	21
Amman	18	21	18	21
Athens	18	21	18	21
Bahrain	27	31	27	31
Bangkok	11	14	11	14
Beirut	19	22	19	22
Belfast	7	10	7	10
Bombay	18	21	18	21
Buenos Aires	18	21	18	21
Calcutta	18	21	18	21
Cairo	18	21	18	21
Cardiff	18	21	18	21
Cebu	18	21	18	21
Chengdu	18	21	18	21
Colombo	18	21	18	21
Copenhagen	18	21	18	21
Dublin	18	21	18	21
Edinburgh	18	21	18	21
Faro	18	21	18	21
Geneva	18	21	18	21
Gibraltar	18	21	18	21
Helsinki	18	21	18	21
Hong Kong	18	21	18	21
Imbabura	18	21	18	21
Istanbul	18	21	18	21
Jakarta	18	21	18	21
Johannesburg	18	21	18	21
London	18	21	18	21
Lyon	18	21	18	21
Madrid	18	21	18	21
Manchester	18	21	18	21
Moscow	18	21	18	21
Munich	18	21	18	21
Nairobi	18	21	18	21
Paris	18	21	18	21
Rangoon	18	21	18	21
Reykjavik	18	21	18	21
Rome	18	21	18	21
Sao Paulo	18	21	18	21
Seoul	18	21	18	21
Shanghai	18	21	18	21
Singapore	18	21	18	21
Stockholm	18	21	18	21
Taipei	18	21	18	21
Tokyo	18	21	18	21
Toronto	18	21	18	21
Ulaanbaatar	18	21	18	21
Warsaw	18	21	18	21
Wellington	18	21	18	21
Yokohama	18	21	18	21

## Inquiry into roads cost rise Continued from Page 1

be exceeded as the volume of spending on motorway and trunk road construction (ignoring relative cost changes) is likely to be less than planned.

Officials suggest the increases date from the mid-1970s recession. Construction

companies took on business at a loss and gave the Department tenders at competitive rates. This led to a favourable movement in relative costs.

Companies which survived the decline in road building felt they could no longer sus-

tain loss-making tenders and have tried to restore profit margins. The Department's initial studies do not show any evidence of cartel formation. All tenders have been sufficiently different and competitive to rule this out.

The sharp rise in oil prices may be another partial explanation as bitumen is used for road surfaces and road-making machines need fuel. Delays on some projects may have added to their relative cost.

## Japanese shipyards criticised Continued from Page 1

Japan increased its output for the first time since the onset of the recession and won 60 per cent of all new orders. Japan's shipbuilding output in 1980 at 4.9m compensated gross registered tonnes is 26 per cent above the AWES forecast whereas European output of 4m compensated gross registered tonnes is virtually identical with the forecast.

Several European countries believe Japan has not honoured its side of the 1976 agreement. They say Japan has not cut back its output as much as promised. In July 1978, 61 major Japanese shipbuilders agreed to cut their capacity from 9.8m to 6.4 compensated gross registered tonnes a year — equivalent to the forecast demand in 1985.

In addition, the 39 biggest shipbuilding companies were allowed to establish a "recession cartel" in August, 1979, and agreed to limit their output

to 39 per cent of peak capacity. This implied an effective ceiling in 1979-80 and 1980-81 of 3.8m compensated gross registered tonnes.

In fact, Japan's 1980 output

was nearly a third higher than this.

The cartel has been extended for another year to March, 1982, and members have obtained permission to increase output by a third. However, it seems likely that Japanese output will comfortably exceed the ceiling and approach 6m compensated gross registered tonnes compared with less than 4m compensated gross registered tonnes a year in Western Europe.

British Shipbuilders believes Japan has abandoned the principles of "solidarity, fairness and international responsibility" enshrined in the 1976 OECD agreement. It wants Japan to drop its plans to increase output at 30 per cent and wants the EEC to set a "capacity threshold" to demonstrate its strategic commitment to a viable European shipbuilding industry.

Not everyone feels as strongly about the Japanese threat as

British Shipbuilders. The West Germans and Danes, in particular, are not anxious to foster confrontation. However, Japan is likely to be asked tomorrow whether it is still observing the spirit of self-restraint.

In its defence, Japan stresses that the bulk of ships ordered have been from traditional customers in S.E. Asia and the yen has strengthened significantly in recent months, diminishing its price advantage.

Up to a fifth of British Shipbuilders' 70,000 workforce could face redundancy if the unions persist with their pay claims. Mr. Robert Atkinson, chairman of British Shipbuilders, told the annual dinner of the Institute of Marine Engineers.

## NEWS REVIEW

### BUSINESS

## Ferranti North Sea telecoms package

Under a contract from Shell UK Exploration and Production, Ferranti Scottish Group will provide a telecommunications link between the Cormorant "A" platform and a semi-submersible rig situated nearby. Fully duplicated transmitters and receivers, multiplexing, telephone interface relays and an IDF/Patch panel are included.

### U.S. CAD link

Ferranti has acquired a significant minority shareholding in California-based Vector General Inc. Both Vector General and Ferranti are leaders in computer graphics and computer aided design. Joint development projects will lead to systems being marketed world-wide.

### Briefly...

Against intense sales pressure from overseas, including Japan, Ferranti at Dalkeith has won a contract to supply an advanced Co-ordinate Measuring Machine to IIT Fluid Handling Ltd. "Drop-in" circulators and isolators for micro-strip systems are now produced at the Ferranti Dundee factory as well as complete systems and sub-systems. Submarine autopilot/one man depth and course control system (OMC) for the Type 2400 Oberon class successor is the subject of a design study commissioned by Vickers Shipbuilding Group from Naval Dept. of Ferranti Instrumentation Ltd.

## ADVERTISING

### ENGINES

## Microprocessor control

Ultra Electronic Controls Limited (UEL) has chosen the Ferranti F100-L microprocessor for a new electronic programmable engine control system. The microprocessor will be employed in aircraft gas turbine engine control systems which have been developed to cover new as well as existing engine limiter type applications. UEL consider the aircraft gas turbine engine control system to be an ideal replacement for the magnetic amplifier speed and temperature limiters. It will be evaluated